

REGIONAL DISTRICT OF NANAIMO
ELECTORAL AREA 'A' PARKS, RECREATION AND CULTURE COMMISSION
WEDNESDAY, FEBRUARY 15, 2012
7:00 PM

(Cedar Heritage Centre, 1644 MacMillan Road)

A G E N D A

PAGES

CALL TO ORDER

Introduction and Welcome Commission Members.

Orientation Binder Review.

ELECTIONS OF OFFICERS

Nominations and Election of Deputy Chair.

MINUTES

4-7 Minutes of the regular Electoral Area 'A' Parks, Recreation and Culture Commission meeting held November 16, 2011.

Motion to approve Minutes.

BUSINESS ARISING FROM THE MINUTES

COMMUNICATIONS/CORRESPONDENCE

8-15 **E. McCulloch, RDN to J. White, Re: Lake Access Traffic and Safety.**

16-22 **J. White, Re: Design Ritten Road Access.**

23 **L. Andres, Ministry of Community, Sport and Cultural Development, Re: Community Recreation Program 2011 Application.**

24 **A. McPherson and S. Pearson, RDN, to M. Newton, Re: Commission Appointment Recognition.**

Motion to receive Communications/Correspondence.

UNFINISHED BUSINESS

REPORTS

PARKS

25-31 Monthly Update of Community Parks and Regional Parks and Trails Projects November 2011.

Monthly Update of Community Parks and Regional Parks and Trails Projects December 2011 to January 2012. *(to be circulated)*

32 Five Year Project Plan 2012 – 2015.

33 Detailed Project Plan 2012.

RECREATION

34-35 Monthly Update Recreation and Culture Services November 2011 to December 2011.

36-37 Monthly Update Recreation and Culture Services January 2012.

Commission Appointments to Grant-In-Aid Sub Committee *(Three members required.)*

Commission Appointments to Fees and Charges Sub Committee *(Three members required.)*

38-71 BCRPA Symposium 2012.

72 Recreation and Culture 2012 Priorities Schedule.

Motion to receive Reports.

BUSINESS ARISING FROM DELEGATIONS OR COMMUNICATIONS

NEW BUSINESS

COMMISSIONER ROUND TABLE

COMMISSION INFORMATION (Separate enclosure on blue paper)

ADJOURNMENT

Motion to adjourn.

NEXT MEETING

Wednesday, April 18, 2012, 7:00pm
Cedar Heritage Centre

Distribution: A. McPherson (Chairperson), K. Wilson, S. Wilson, J. Fiddick, E. Jordan, C. Mead, B. White,
C. Pagan, A. Vincent-Lewis, T. Osborne, D. Palidwor, D. Banman, S. Pearson, E. McCulloch

REGIONAL DISTRICT OF NANAIMO

**MINUTES OF THE ELECTORAL AREA 'A'
PARKS, RECREATION AND CULTURE COMMISSION
REGULAR MEETING HELD WEDNESDAY, NOVEMBER 16, 2011
AT CEDAR COMMUNITY SECONDARY SCHOOL, 7:00PM**

Attendance: Joe Burnett, Director, RDN Board, Chair
Marlies Newton
Kerri-Lynne Wilson
Angela Vincent-Lewis
Carolyn Mead
Bernard White
Chris Pagan

Staff: Dan Porteous, Superintendent of Arenas and Southern Recreation Services
Elaine McCulloch, Park Planner
Marilynn Newsted, Recording Secretary

Regrets: Shannon Wilson

CALL TO ORDER

Chair Burnett called the meeting to order at 7:05pm.

MINUTES

MOVED Commissioner Mead, SECONDED Commissioner K. Wilson, that the Minutes of the Electoral Area 'A' Parks, Recreation and Culture Commission meeting held September 22, 2011, be approved.

CARRIED

COMMUNICATIONS/CORRESPONDENCE

MOVED Commissioner K. Wilson, SECONDED Commissioner White, that the Correspondence L. Barnett, Cedar 4-H, re: Grant Final Report, be received.

CARRIED

REPORTS

Parks:

Monthly Update of Community Parks and Regional Parks and Trails Projects

Ms. McCulloch provided a brief summary of the Community Parks and Regional Parks and Trails projects for September through to October.

Referencing questions previously raised regarding equestrian access through Hemer Park, Ms. McCulloch stated staff working with BC Parks, are striving to resolve the issue. She noted they have roughed out a trail plan, which is essentially a continuation of the Morden Colliery Regional

Trail. As this is a regional parks project Ms. McCulloch stated she would provide updates for the Commission's information.

Ms. McCulloch reported the Ritten Road boat launch project is scheduled to move forward in the spring, as noted on the work plan. The project will include a site survey, the development of a concept plan, and plan reviews by the Provincial Fisheries, Ministry of Transportation and Infrastructure, Mr. White and Mr. Rangno, prior to presentations to the public. With final approval the boat launch construction should begin in August or September of 2012.

Chair Burnett suggested a site visit for the Commission prior to the Community meeting would be appropriate once the concept drawings are available.

Ms. McCulloch reported Board approval had been received to apply for a BC Community Recreation Program grant in the amount of \$296,410 for the construction of the Cedar Skate Park. These funds would be in addition to the \$46,590 in fund raising dollars, and the \$139,000 already held in reserve for the project. Ms. McCulloch stated construction and tender documents are being prepared to ensure the project is "shovel" ready should the grant monies be approved.

The Commission discussed the importance of letters of support to the grant application and identified a number of groups who may be willing to submit their written support. Information regarding how to formulate the support letters will be distributed to the groups to assist with their submissions.

Ms. McCulloch reported that the Pebble Beach Porta Potty surround installation has been completed and that she was pleased with the look of the structure.

Recreation:

Monthly Update Recreation and Culture Services

Mr. Porteous presented a brief overview of the Recreation and Culture Services projects for September through to October.

Mr. Porteous briefly described the difficulty staff have in securing instructors in the Cedar area, which is a similar problem Department staff have been challenged with in other rural areas. Ms. Stuart, Recreation Programmer, has been recruiting some new staff to ensure successful implementation of program service delivery. Ms. Stuart will also be reinitiating the Leaders-In-Training program focusing on older teens who may require volunteer hours or community involvement as part of their school courses. This may in turn provide students an opportunity to continue with the Regional District as part time instructors after they graduate.

On a similar note, Mr. Porteous reported one of the summer program instructors, who is currently away at University but lives in the Cedar area, has agreed to lead the new Christmas Camp during her school break. She may be interested in working with the Department over the next number of years while she attends school.

Mr. Porteous informed the Commission that a ten dollar fee for programs was implemented due to the number of individuals wishing to drop in on programs rather than register for the whole sessions. This new fee will be discussed and further considered during the fees and charges discussions in 2012.

Mr. Porteous stated the new program calendar, which is more like a booklet rather than a fold out calendar, has been distributed. Staff will be exploring the opportunity to expand on this document regarding the number of pages and content provided.

MOVED Commissioner Vincent-Lewis, SECONDED Commissioner White, that the Reports be received.

CARRIED

Recreation and Culture Services Grant-In-Aid

Mr. Porteous reported that no applications were received for the fall Grant-In-Aid program. He noted the remaining funds in 2011 will be rolled over to the 2012 budget. Mr. Porteous also stated the Commission and staff will need to further explore the Grant-In-Aid program in terms of the application process, promotion of the program, and whether or not surplus funds should be reallocated to the Reserve Fund. Staff will continue monitoring the number of applications that are received in 2012 with the next Grant-in-Aid process starting in February of 2012. Staff are considering a future workshop to inform and educate the public about the Grant-In-Aid program.

Commission Appointments 2012

Mr. Porteous reminded Commissioners Vincent-Lewis, Pagan and Newton their terms as Commissioners are finished at the end of December 2011. They will be receiving information soon regarding this situation and if they are interested, they may reapply at that time.

BUSINESS ARISING FROM DELEGATIONS OR COMMUNICATIONS

Mr. Porteous noted the Grant-In-Aid final report received from the Cedar 4-H Club indicated they had used the grant funds received appropriately and as indicated on their application form.

NEW BUSINESS

Mr. Porteous reported staff are considering a small used black and white photocopier for the Cedar Heritage Centre. It is no longer being used in its current location at an RDN site, and the cost would be for the maintenance contract based on copy usage (minimum \$25 per month). Currently copies are done at the Cedar Land Fill Office or the RDN main office, which is not very convenient for staff. Mr. Porteous will report back to the Commission if the copier is satisfactory for the office and administrative operations.

COMMITTEE ROUND TABLE

Commissioner Mead noted the regional trail survey forms at Hemer Park need to be restocked. She also stated the survey information is confusing as the signage has been removed or blown away and stated she would contact Ms. Michel for more signage and forms.

Commissioner Vincent-Lewis stated on her recent visit to Australia she was very impressed with the Australian playground designs which included the environmental and heritage aspects of the each area. She offered to share the information with Parks staff for their reference.

Commissioner K. Wilson stated she had participated in a half marathon in October and was very pleased to donate \$1,000 to the Threshold Haven Society, thanks to the many donations she received from the Community.

Commissioner K. Wilson noted an email she received from Mr. Keller, RDN Senior Planner, regarding complaints they had received about horse manure on Morden Colliery Trail and into Hemer Park. She stated she had forwarded the information to the equestrian community, with a suggestion riders go out and kick the manure off the trail. She also said she was prepared to clean up the trail herself or arrange a work party had the cleanup not been done. When she checked the trail she was happy to find the trail clear of manure, noting the equestrians are a good group of people who want to keep the park trails as multi-use facilities.

Commissioner Pagan referred to the recent City of Nanaimo non-smoking ban initiated in all city playgrounds and parks and that other municipalities, such as Abbotsford, have already instated a similar ban. He suggested that a non smoking ban be proposed in Regional District parks and trails and the issue should be an agenda item for the new Commission.

Commissioner Burnett reminded Commissioners of the Workshop to be held Saturday, November 26 (location to be announced).

ADJOURNMENT

MOVED Commissioner White, SECONDED Commissioner Vincent-Lewis, that the meeting be adjourned at 8:10pm.

IN CAMERA

MOVED Commissioner White, SECONDED Commissioner Vincent-Lewis, that pursuant to Section 90(1) (c) of the Community Charter the Board proceed to an In Camera Commission meeting to consider items related to personnel issues.

CARRIED

Chair

McCulloch, Elaine

From: JWhite <j2w@telus.net>
Sent: Monday, November 21, 2011 2:30 PM
To: McCulloch, Elaine
Subject: Re: Lake access traffic and safety

Elaine,

Thank you for the email. The timeframe you provide is very helpful. I have not talked to Ryan Rangno or other residents yet but I personally would be interested in reviewing and providing input into the concept design prior to the community meeting. I would like to do whatever I can to make the development be as successful as possible.

Sincerely,
John White

p.s.: I am still working on different ideas. I am thinking through the issue of parking now and, if you don't mind, will email my (for what it's worth) analysis when complete.

Elaine,

----- Original Message -----

From: McCulloch, Elaine
To: JWhite ; Joe Burnett
Cc: Palidwor, David
Sent: Thursday, November 17, 2011 12:00 PM
Subject: RE: Lake access traffic and safety

John,

Thank you for your thoughtful presentation of the concerns regarding vehicle safety and parking at the proposed Ritten Road boat launch. You have highlighted a number of the issues and provided some good design ideas that we will be looking at when we start the concept design process for the site in the spring. The proposed design development and community consultation process is as follows:

- Complete site survey (February)
- Develop concept drawings for site (RDN Parks staff) (March)
- Concept drawings to be reviewed by Provincial fisheries and MOTI staff
- Concept drawings to be reviewed by John White/Ryan Rango?? and updated to incorporate their input
- Site visit with Commission to review concept drawings
- Community meeting to present the proposed project and gather input from local residents (April)
- Working drawings and cost estimates to be developed (submission for any required permits/notifications)
- Working drawings and cost estimates to be reviewed by Provincial Fisheries
- Plan to be presented to the Electoral Area 'A' Parks and Recreation Commission (June)

If approved by the Commission:

- *Final Plan to be submitted and permit application to be submitted to MoTI*
- *Final Plan to be submitted to Provincial Fisheries for funding*
- *Construction (Aug/Sept 2012 – fisheries window)*

Would you be interested in reviewing and providing input into the concept design prior to the community meeting sometime in April (see above in red)?

Thanks again for your interest in this project.

Cheers,

From: JWhite [mailto:j2w@telus.net]
Sent: Sunday, November 13, 2011 9:58 AM
To: McCulloch, Elaine; Joe Burnett
Subject: Fw: Lake access traffic and safety

Hello Joe and Elaine,

Here is a discussion I have prepared of traffic, parking and safety at the lake access. Hopefully it helps outline the issue. I have also included a personal (hopefully not too biased) summary.

John White

Background to the Lake Access

There are currently 8 lake access dedications on Quennell Lake. Unfortunately, very few have the potential for good lake access and good public parking. The RDN describes two of these accesses as “developed”—one at the blind corner on Ritten Road and one at the end of Mr. Short’s driveway that the Holmgren’s have used for years to go to their island in the lake. It should be noted that Mr. Short’s access is at the end of his driveway and crosses his private property. To term these accesses “developed” is somewhat misleading.

The RDN’s lake access development proposal states this about the Ritten Road lake access:

“Developed by community members almost twenty years ago, the Ritten Road boat launch continues to provide important community boat access to Quennell Lake. The access was developed without any official permits from the Ministry of Transportation and Infrastructure (MoTI) and therefore no regular maintenance or management of the site has occurred.”

In my presentation to the Parks and Rec. Committee I tried to make this point:

*“I’m not sure if all the members of the Parks and Rec. Committee realize it, but lake dedications on Quennell Lake are not the result of careful planning or some determination of suitability. They are created as a legal requisite in the subdivision process. No evaluation of land or actual lakeshore conditions is conducted. In fact, public use of these land dedications is hypothetical and, for the most part never considered—it is just something the MOTI forces developers to do. **The Parks Committee needs to understand that a lake/road dedication does not necessarily make, imply or provide good lake access.**”*

Traffic and Parking

A big problem of the lake access development relates to its location on Ritten Road and the related issues of traffic safety and parking. The RDN development proposal describes the problem this way:

"The primary issue is related to safety and vehicle access. There is inadequate space for trailered boats to use this access for launching and the site is located at a 'blind corner'. Also, the space requirements for parking a car and trailer are excessive for this small site."

Ritten Rd. is an old road that probably goes back to the first settlers. Other than resurfacing, the road has not changed much. The speed limit is 50 km/h, but drivers often go faster. This speed limit is pretty arbitrary and must be reduced at the sharp 90 plus degree lake access corner. To safely round this corner speed needs to be 30 km/h or less. When this speed is exceeded and two cars meet, a dangerous situation results. The corner is referred to as "blind" because limited visibility is compounded by the hill that restricts a driver's ability to see what is coming. Every resident of Ritten Road has had "a close call" on this corner and doesn't need more explanations. At question therefore is will the proposed lake access development make the corner even more hazardous.

The lake access development proposal states:

" Providing a functional, designated launch area and safe vehicular ingress and egress at the site. (Consultation with MoTI required) could be achieved by the following:

- Clearing a portion of the existing vegetation (e.g. the Himalayan blackberry) to provide vehicle parking (Planting of native species along the south property line would be required to provide a noise and visual barrier for adjacent neighbour; existing conifer/arbutus grove to be retained)*
- Eliminate the existing trespass along the north-west lot line (the existing two parking spaces do not appear to be within the right-of-way). "*

While safe ingress and egress are mentioned, the issue of safety is in reality not addressed. In other correspondence with the RDN the issue again was evaded; it was suggested that somehow site design would provide the solution and somehow the Ministry of Transportation would be satisfied:

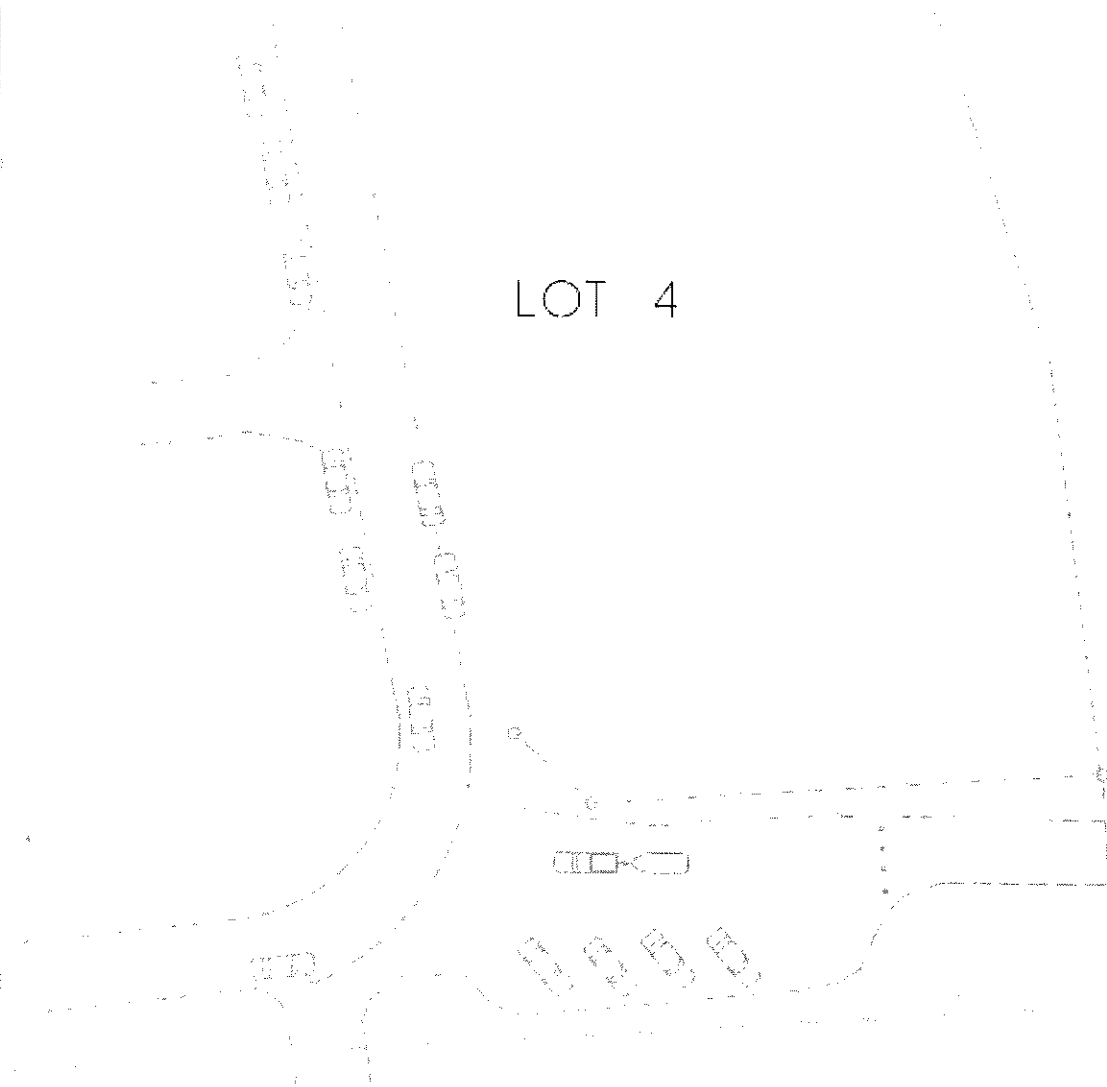
" We have met with the Ministry of Transportation on site and it seems as though we will be able to address any of their concerns through site design. "

There can be no doubt that the development of the lake access will result in increased traffic, increased parking and increased congestion. That is a given. A **Public Lake Access** sign will likely be posted on Yellowpoint Road to attract even more users. While the development proposal creates 3 to 4 new parking spaces within the access area, 3 to 4 vehicles already park there now. **A fundamental problem inherent in the lake access development proposal is that while it will increase vehicular traffic, it will provide no additional parking and does not address the issue of safety at the blind corner**

Street Side Parking

At the public meeting, I expressed concern about street side parking. The RDN and the Parks Committee had no answer. Their only response was: "if there was no parking space available at the access people would likely leave and go somewhere else". While this improvised solution sounds good, no space at the access does not mean people will go somewhere else. It means people will find a place to park on the side of Ritten Road. At present overflow parking occurs mainly in front of undeveloped Lot 4--there is nowhere else to go. It is only natural that with access development this parking will extend further. Residents must be prepared for more unregulated parking, more congestion and an even more hazardous corner:

LOT 4



Road Bollards vs. Trail

The RDN development proposal states this:

“In 2007, following the actions set out in the Electoral Area ‘A’ Community Trails Study (Appendix II), the PAGESAC investigated potential public access locations on Quennell Lake. In their report to staff, the Committee advised that the existing Ritten Road boat launch continues to hold the greatest potential for an official public boat launch. They suggested that the RDN consider undertaking minor upgrades to the site as there was evidence of trailers/trucks getting stuck while launching their boats.”

The Community Trails Study states:

*Waterfront Access
General*

OCP Objective in Section 6 is to "Encourage improved access to all waterfront areas, including rivers, lakes and oceanfront."

Lakes

Quennell Lake has 8 public access points all of which are along road allowances.

There are boat launches at the ends of Lakeview and Ritten Roads and one at a commercial resort (Zuiderzee).

The remaining accesses are undeveloped.

To reduce and control motorized use on the lake, the access could be a trail.

This would limit use to small boats that can be carried.

Action 1: *Area A Parks and Advisory Committee to prioritize which Quennell Lake water accesses are most suitable for development as trails, swimming areas, viewpoints, and boat launches.*

The choice of the Ritten Road lake access dedication was therefore based upon the recommendations of the Parks Committee. While this Committee recommended the Ritten Rd. site, they only recommended minor upgrades. The Committee also made the general recommendation that lake accesses should be developed "To reduce and control motorized use on the lake, the access could be a trail. This would limit use to small boats that can be carried."

The RDN development proposal concurs with the Parks Committee report on the subject of boat size and recommends that the access be restricted to car top boats only. In the letter to the RDN, Scott Silvestri of the Fish and Wildlife Branch agrees also and recommends the use of bollards to control boat size:

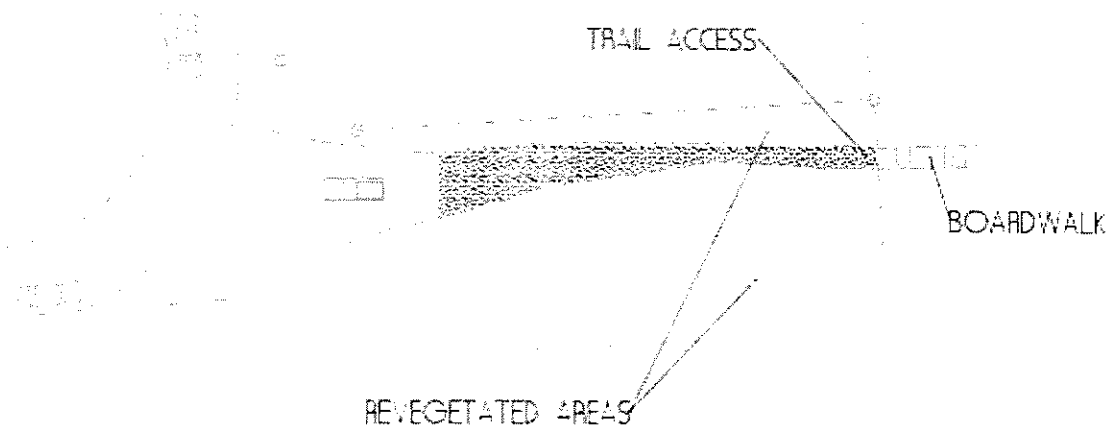
"Our current and preliminary plan includes...installing road bollards or other devices to restrict the size of boats capable of using the launch. Current boat restrictions on this portion of the lake include a maximum speed regulation of 8kmh. The proposed road bollards along with the existing restrictions would result in launch users that include boats such as cartoppers, canoes, kayaks, or small trailered boats."

In summary, two recommendations were made but they are somewhat different:

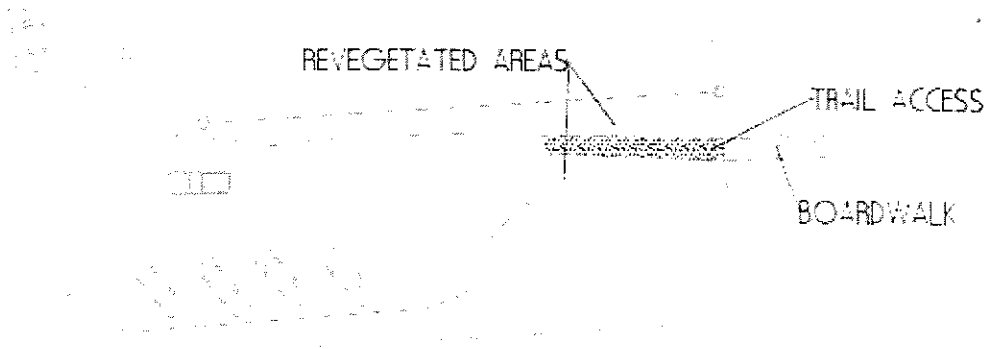
1. The Parks Committee recommended minor upgrades and lake access by trail.
2. The RDN and Fish and Wildlife Dept. recommended a more development involving a parking lot, a launch area of road ballast and gravel and the installation of road bollards to control boat size.

Three different versions of the lake access design could result:

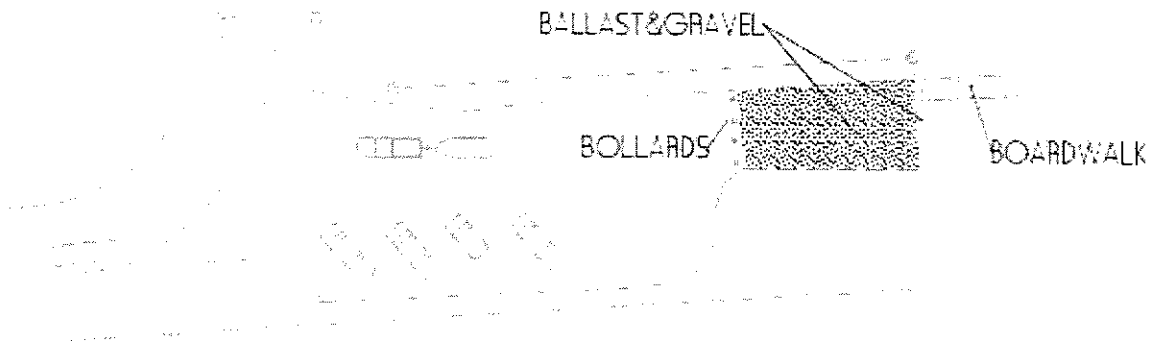
LOT 4



LOT 4



LOT 4



Summary

The primary issue of the Ritten Road lake access involves traffic and parking. The proximity of the blind corner to the lake access makes an increase in traffic and parking very undesirable. Development of the lake access will make the blind corner even more dangerous. The development proposal needs to acknowledge this fact and adopt steps that will mitigate the problem. Road side parking should be regulated and possibly prohibited altogether.

The access should be specifically designed for use by small boats such as canoes and kayaks only. Larger boats can be launched elsewhere. Access by a trail accomplishes this better than access by a gravelled area and road bollards because a trail naturally self-regulates the size of boat. Access by trail also results in lower environmental impact. With a trail and only small boats using the lake access, the potential problems of traffic and parking might also be reduced.

McCulloch, Elaine

From: JWhite <j2w@telus.net>
Sent: Tuesday, November 22, 2011 8:24 AM
To: McCulloch, Elaine
Subject: Designing the Ritten Rd, Access
Attachments: Appropriate Mitigation.doc

*Hello Elaine,
Here is an analysis of parking and safety design issues at the proposed access.
Sincerely,
John White*

Planning and Designing Access to Developments

The BC Ministry of Transportation and Infrastructure (MoT) manual Planning and Designing Access to Developments (March 23, 2010) is a detailed guide for safe, efficient road design in land use developments. Here are some statements from the document:

“Many of the roads constructed by the province and municipalities were built a long time ago when traffic volumes were much lighter. Over the years, development and the accompanying traffic volumes have continued to increase. As new intersecting roads and accesses are constructed and traffic signals erected, the speed and capacity of roads decrease and motorists experience increased traffic congestion and more conflicts.”

“More and more of the existing road system is reaching its practical capacity and improvements are now required. With limited funds available to upgrade these roads, it is essential that a proactive stance be taken so that developments are planned to minimize their impact on the highway network system.”

“The BC Ministry of Transportation and Infrastructure (the Ministry or BC MoT) manages access to all roads in unincorporated areas. The Ministry has regulated rezoning as well as access to developments that are in close proximity to major provincial highways in municipalities since 1977, through the Controlled Access Highways legislation (see Section 1.1.3). The aim of this legislation is to ensure that the impact of such developments on highways, especially in terms of access to and from the highway, is provided in a safe and effective manner. In this way, the Ministry can ensure that existing capacity is maintained and that upgrades are considered in terms of local and regional system plans.”

“Managing the impact of all new developments on the road system must be an integral part of both the site design and the approval process. The intention of this process is to approve land use where the transportation impact can be handled with appropriate mitigation.”

“All road authorities require compliance with all applicable standards and guidelines established for road design and construction in their respective jurisdictions. The designer must review the proposed design to ensure that it complies with currently accepted “good practices” appropriate to the functional classification of the roadways. Specific attention must be given to the safety of the travelling public.”

“Flexibility – Future traffic volumes and travel patterns are crucial inputs, and since they can never be known with certainty, we require appropriate flexibility in the site design for the possibility that a successful development may generate demand for site access that is greater than average”.

Ritten Road

“Many of the roads constructed by the province and municipalities were built a long time ago when traffic volumes were much lighter.”

Ritten Road is an undivided rural road that has never been significantly upgraded or improved by MoT. It has narrow lanes, poor horizontal alignment, no shoulder, and in some sections limited sight distance. In addition:

- a) Access off Ritten Road onto Yellowpoint Road is hazardous. The view to the south is good, but the view to the north is blocked by a curve and becomes obstructed in summer by roadside vegetation. Many cars and large trucks travelling Yellowpoint Road exceed the speed limit and there is a very short window of time to exit the road without being hit. Sooner or later a serious accident will happen because of this.
- b) One kilometer down Ritten Road there is a sharp 90 plus degree blind corner. The problem is compounded by a hill on the corner that impedes vision. Southbound drivers unfamiliar with the road enter the corner too fast (there are no warning signs posted) and swing into the oncoming lane. Many residents have been ‘driven off the road’ as a result.
- c) The lake access is located exactly at this blind corner. Congestion from vehicles using the access or parking on the roadside creates an additional hazard. Traffic, as a result of the new lake access development, will make the problem worse.

Increased Traffic Congestion and more Conflicts

“As new intersecting roads and accesses are constructed and traffic signals erected, the speed and capacity of roads decrease and motorists experience increased traffic congestion and more conflicts.”

Since 1993, when the lake access was dedicated to MoT, traffic volume has increased on Ritten Road. Nine new family residences have been constructed. Activity at the lake access has increased also. A neighbour living adjacent, reports that on summer evenings and weekends there are often six to ten vehicles and trailers parked on the roadside and three to four within the access area.

Flexibility

*“Future traffic volumes and travel patterns are crucial inputs, and since they can never be known with certainty, we require appropriate **flexibility** in the site design for the possibility that a successful development may generate demand for site access that is greater than average”.*

In 1993 additional land was dedicated to MoT on the opposite corner of Ritten Road. MoT required this land for “flexibility” for future traffic volumes and safety upgrades. Despite increased traffic volume, the MoT has not used this flexibility to improve the corner. The reason is unclear; perhaps it is MoT policy to deliberately retain the ‘traffic calming’ effect of the blind corner in an effort to preserve the ‘rural’ character of Ritten Road. Perhaps the MoT is waiting for traffic volumes to reach a point where the safety of the travelling public is sufficiently imperilled. Most likely it is because the MoT has higher priorities elsewhere.

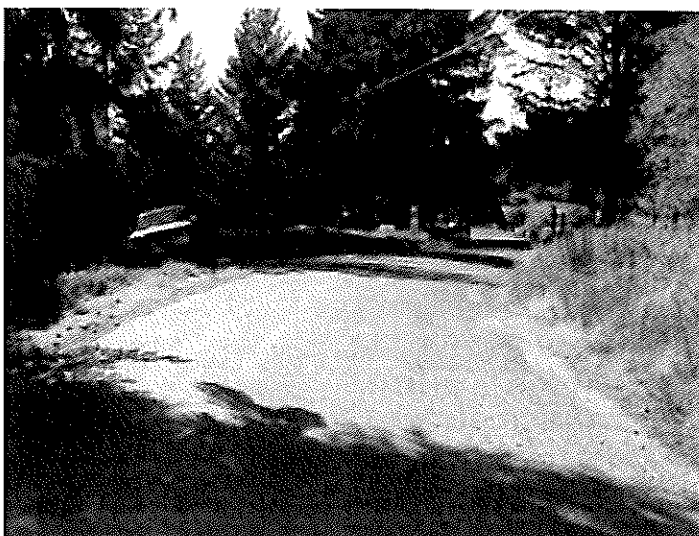
Appropriate Mitigation

“More and more of the existing road system is reaching its practical capacity and improvements are now required.”

While the increase in traffic volume on Ritten Road and safety concerns related to the blind corner has not been sufficient for the MoT to act, the lake access development should make a serious review of the situation mandatory. *“The impact of all new developments on the road system must be an integral part of both the site design and the approval process. The intention of this process is to approve land use where the transportation impact can be handled with **appropriate mitigation**.”* An assessment of the current road is overdue. An assessment of the lake access development and appropriate mitigation is essential.

Options Available

No doubt many people who would like to use Quennell Lake and it is conservative to assume that the improved lake access will attract double the current numbers. The fundamental deficiency of the lake access development proposal is parking. After the new access is complete there will be no net gain in parking, however unsafe roadside parking will multiply. That is the “catch 22” of the situation: the development will attract more public traffic but there will be nowhere for the public to park. Roadside parking will increase and because of its proximity to the blind corner, *“the safety of the travelling public”* will be further jeopardized. The only appropriate mitigation available will be to prohibit roadside parking. With limited parking, there will be no increased lake access use.



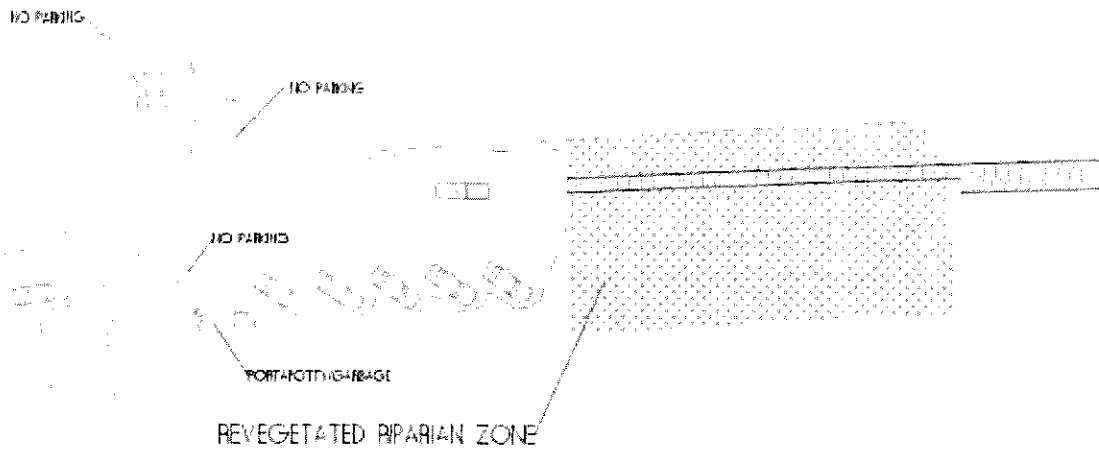


Improved lake access → greater public use → more vehicles → no increase of parking → increased roadside parking → traffic congestion, conflict → safety concerns → “*Specific attention must be given to the safety of the travelling public.*” → APPROPRIATE MITIGATION → PROHIBITED roadside parking → nowhere to park → no increase in public use.

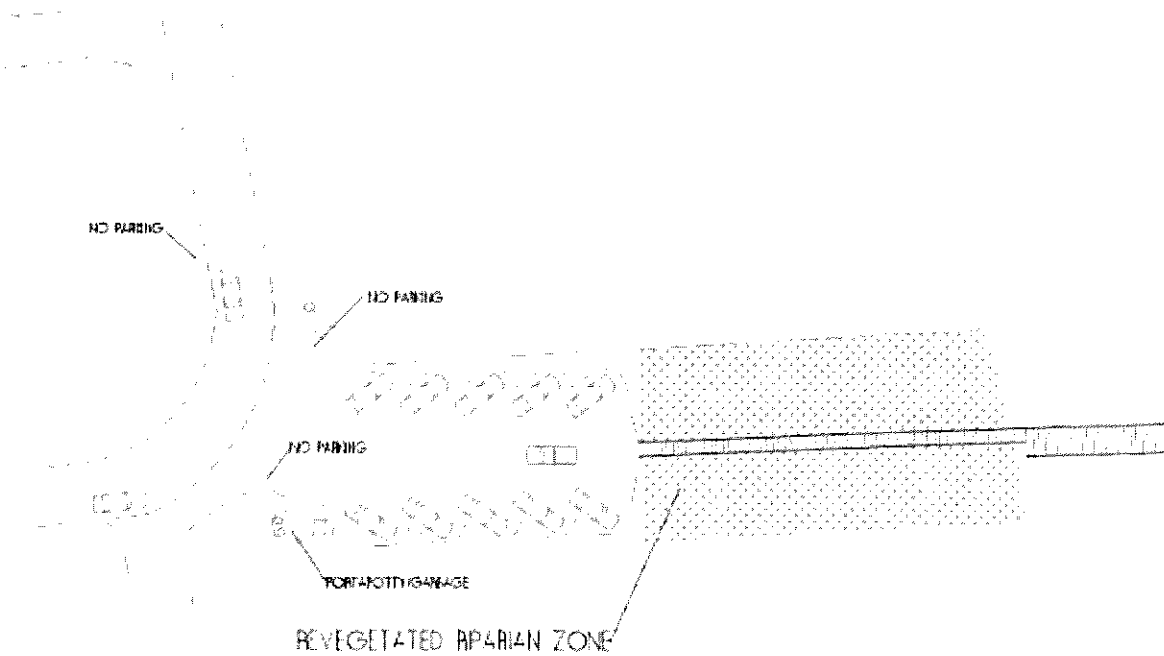
If the goal is to make a better lake access, protect the riparian area, and enhance the environment, that can be achieved with proper design and ongoing maintenance. However, if the goal is to increase public use, solving the parking dilemma is much more difficult; without compromising the safety of lake access users and the residents of Ritten Road, it may be impossible.

One solution may lie in re-examining the parking potential within the access itself. Here are five drawings on that theme:

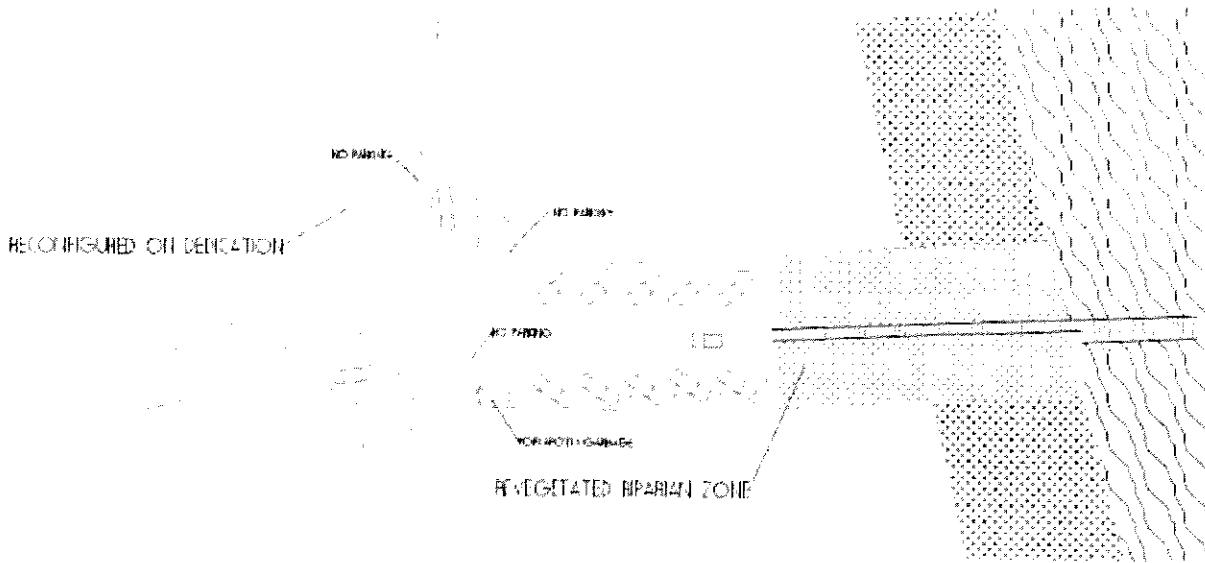
- 1) The lake access boardwalk/trail located (about where it is now) on the north side of the road dedication:



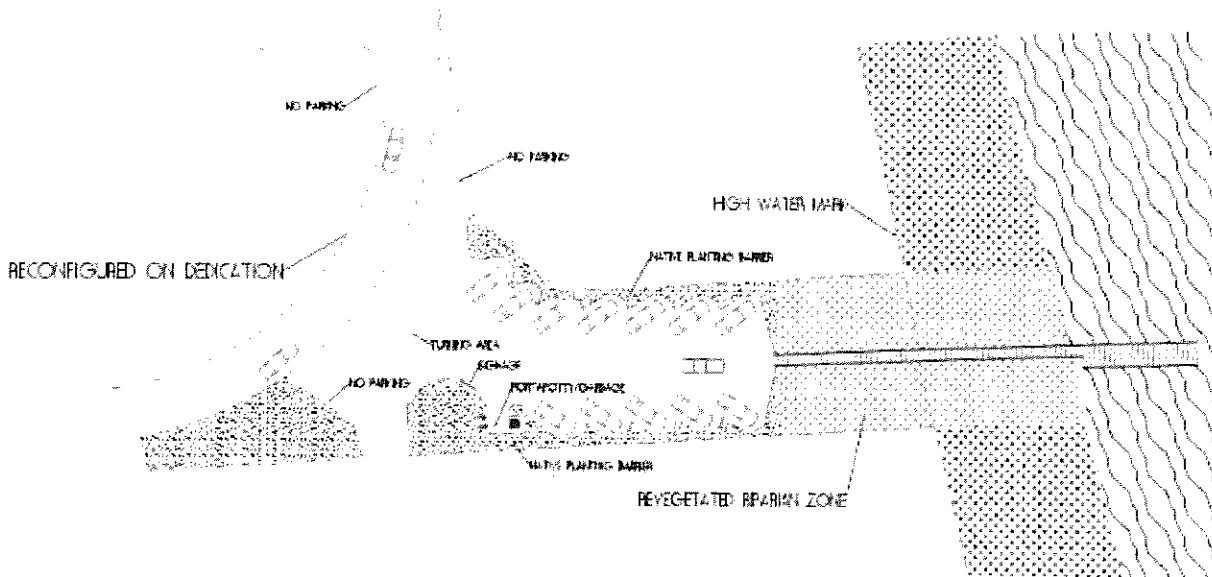
2) The lake access boardwalk/trail relocated to the centre of the road dedication:



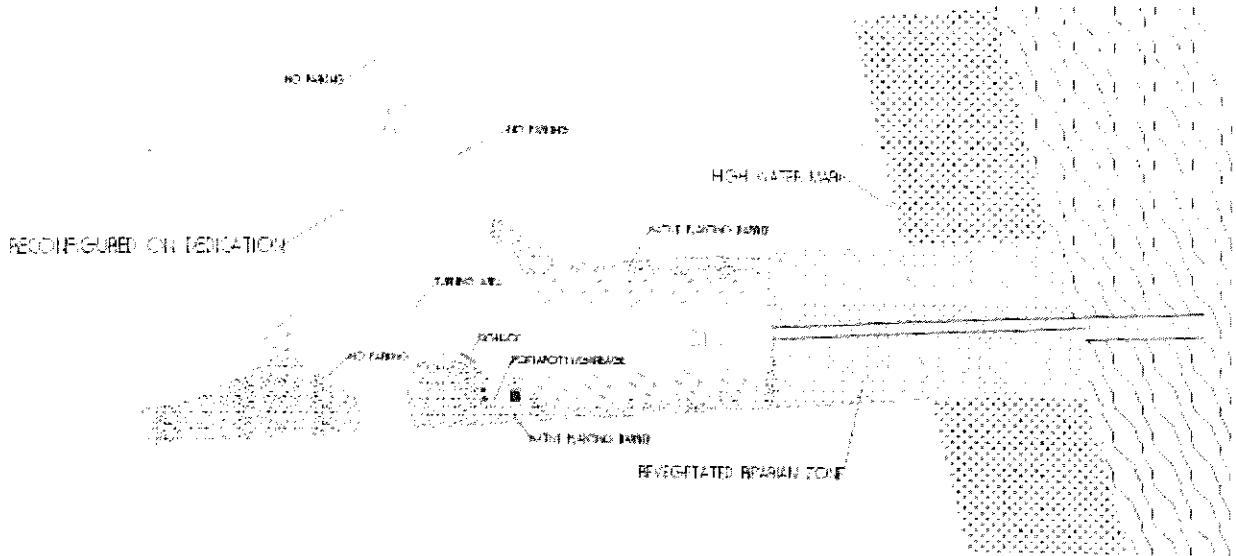
3) The re-designed blind corner located on the MoT dedication:



4) The re-designed blind corner on the MoT dedication with additional parking, improved turning area and safety:



5) The re-designed blind corner on the MoT dedication with enlarged turning area and maximum safety:



McCulloch, Elaine

From: INFRA, CSCD CSCD:EX <INFRA@gov.bc.ca>
Sent: Thursday, January 05, 2012 4:03 PM
To: McCulloch, Elaine
Subject: Community Recreation Program 2011 Application

Thank you for your application under the Community Recreation Program for **Cedar Skateboard/Bike Park**. The application has been received and assigned the project number **16050**. Please use this number when referencing your project. Your application is currently being reviewed by Ministry staff. If further information is needed, Ministry staff will contact you directly.

If you have not already done so please mail in a copy of your signed Certification Form to:

Local Government Infrastructure and Finance
PO Box 9838 Stn Prov Govt
Victoria, BC V8W 9T1

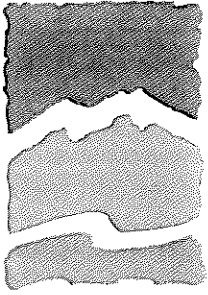
If you have further questions about the Community Recreation Program, please call 250-387-4060 or e-mail: INFRA@gov.bc.ca.

For further Community Recreation Program information, please visit: http://www.cscd.gov.bc.ca/lgd/infra/infrastructure_grants/community_recreation_program.htm.

Thank you,

Lisa Andres

Infrastructure Program Assistant
Ministry of Community, Sport and Cultural Development
Local Government Infrastructure and Finance
Phone: 250 387 4029 Fax: 250 356-1873
E-mail: Lisa.Andres@gov.bc.ca



REGIONAL
DISTRICT
OF NANAIMO

February 6, 2012

Marlies Newton
3385 De Courcy Drive
Ladysmith, BC
V9G 1E4

Dear Ms. Newton:

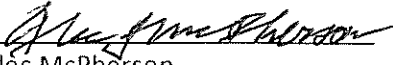
Re: Commission Appointment Recognition


On behalf of the Electoral Area 'A' Parks, Recreation and Culture Commission, the Regional District of Nanaimo Recreation and Parks Department, and the Communities of Electoral Area 'A', we would like to express our sincere thanks for your involvement as a Commission member during the term(s) of your appointment.

Your participation on the Commission and your service to the Communities in relation to parks, recreation and cultural services has been greatly appreciated. The commitment and dedication of individuals like yourself support the ongoing efforts of the Regional District to enhance and enrich services to the residents, and it is with much pleasure and gratitude that we recognize you for your contribution.

Thank you once again for all you have done.

Sincerely,


Alec McPherson
Chair, EA 'A' Parks, Recreation
and Culture Commission


Sandra Pearson
Superintendent of
Recreation Program Services

cc. T. Osborne, General Manager Recreation and Parks
D. Banman, Manager of Recreation Services
D. Palidwor, Acting Manager of Parks Services
EA 'A' Parks, Recreation and Culture Commission

RECREATION AND PARKS DEPARTMENT

HEAD OFFICE:
Oceanside Place
830 West Island Highway
Parksville, BC
V9P 2X4
(250) 248-3252
Fax: (250) 248-3159
Toll Free: 1-888-828-2069

Ravensong Aquatic Centre
737 Jones Street
Qualicum Beach, BC
V9K 1S4
(250) 752-5014
Fax: (250) 752-5019

RDN Website: www.rdn.bc.ca

Parks Functions Report

TO: Tom Osborne
General Manager of Recreation and Parks

DATE: December 8, 2011

FROM: Dave Palidwor
Manager of Parks Services

FILE:

SUBJECT: Monthly Update of Community Parks and Regional Parks and Trails Projects

For the month of November 2011 staff has been involved with the following projects and issues:

Electoral Area Community Parks

Area A

Staff completed the development of toilet facilities, including a concrete surround and a garbage can at Pylades Road, under permit from the Ministry of Transportation and Infrastructure (MOTI).

At Nelson Road staff removed large woody debris from boat ramp.

At the Morden Colliery Trail staff inspected the corridor for hazard trees and cleared the trail of branches.

The Regional Board has requested that Parks staff prepare an application to the British Columbia's Community Recreation Program for the construction of the Cedar Skate and Bike Park in Electoral Area 'A' and that the project commence upon confirmation of approved funding from the Community Recreation Program

Staff engaged design consultants Van der Zalm and Associates to provide concept refinement and construction drawing services for the Cedar Skate and Bike Park. The resulting construction documents will be used to support the Regional District's efforts to pursue grant funding to complement the \$139,000 of RDN community park funds that have been set aside for park construction and the \$46,590 in donations collected by the Cedar Skate Park Association.

Staff engaged EBA Consultants to provide a detailed geotechnical engineering report for the proposed site of the Cedar Skate and Bike Park on Cedar Secondary School property. This site data was required as base information for the skate and bike park construction drawings and the results were positive.

Area B

Staff continued to research development options with contractors for irrigation pond work at the Rollo McKay park. Vandalism repair work was also carried out, and new signage was installed in the park.

A cleanup was conducted at Huxley Community Park. Parks and Water Services staff met on site to assess the suitability of a water well for Ministry of Environment groundwater monitoring. Staff also conducted GPS surveying to map site amenities.

Split rail fencing was constructed at Joyce Lockwood Community Park and additional stair reconstruction work was ordered, with completion expected in December.

Staff monitored mowing and garbage collection contracts.

Area C - East Wellington/Pleasant Valley

At Meadow Drive Community Park staff performed a general inspection of the trees and playground equipment.

At Thelma Griffiths Park staff cleaned up leaf debris and performed a general inspection of the trees and playground.

Area C - Extension

At Extension Miners Community Park staff cleared leaf and branch debris from the trail and benches.

Area E

A memorial bench was installed at Brickyard Community Park. Trail improvements have also been conducted in November, and will be completed in December.

New signage was installed at Prawn Road Community Park.

Illegal dumping activity was dealt with at Jack Bagley Community Park.

Area F

Staff received notice from the Corcan Rd – Meadowood Way Residents Association that the permitted Hallowe'en fireworks and community BBQ event at Meadowood Way CP went off very well with about 200 in attendance. The Association aims to make this an annual event at the community park.

Trail construction work under a MOTI permit has been substantially completed in the Kopernick/Midlegate area. This included clearing, grading, surfacing and compaction, and the placement of concrete vehicle barriers. Entry points were specifically laid out to accommodate horses while restricting ATV's. Signage work is still to come this winter. Feedback from trail users has been very positive.

Staff moved forward with the necessary research work to support a Building Permit application for Errington Farmer's Market Community Park. A wooden entrance sign was removed for refinishing.

At Harris Crescent Community Park staff cleaned garbage from the park and removed debris from creek.

Staff performed trail and hazard tree assessment at the Malcolm property.

The Regional Board has requested that Parks staff prepare an application to the British Columbia's Community Recreation Program for the first phase construction of the Meadowood Community Park in Electoral Area 'F' and that the project commence upon confirmation of approved funding from the Community Recreation Program.

Staff engaged design consultants Macdonald Gray to provide concept drawings for Meadowood Community Park. The resulting drawings will be used to support the Regional District's efforts to pursue \$42,500 in provincial grant funding to complement the \$17,500 of RDN community park funds that have been set aside for park construction and the \$5,000 in donations collected by the Corcan-Meadood Residents Association. If successful in obtaining the grant, the funds will go towards the first phase park construction that will include a playground and sport court.

Area G

Staff monitored garbage collection and toilet service contracts.

At Boulton Community Park staff brush-cut overgrown shrubs and performed a garbage clean up. Staff also coordinated with School District 69 for the removal of an adjacent bus shelter.

Staff performed extensive clearing of overgrown brush along the property line and the trail at Lee Road Community Park.

At Barclay Bridge staff removed snow and cleared the bridge surface of debris.

At Dashwood Community Park and the Women's Institute Hall staff worked with an electrical contractor to complete the installation of three emergency exit signs.

At Admiral Tryon Boulevard beach access staff coordinated with bylaw enforcement for the installation of a 'no dumping' sign following incidents of yard waste being illegally dumped in the park.

Staff visited Miller Road Community Park to examine conditions at the eroding bank and to discuss currently planned-for remediation in 2012.

Staff continued to correspond with a developer regarding an upcoming rezoning/subdivision application which may include park land dedication.

Area H

Planning and operations staff met to discuss conceptual park design plans for Henry Morgan Community Park with design consultant.

At Dunsmuir (Centennial) Community Park staff repaired a damaged toilet enclosure, repainted the structure to cover up graffiti, cleaned up garbage, and repaired the tennis court net.

Staff performed a stair assessment to plan for repair of storm damage at a public beach access on Shoreline Drive.

Staff conducted a drainage assessment for trail and culvert work anticipated for the winter.

The Regional Board has requested that Parks staff prepare an application to the British Columbia's Community Recreation Program for the first phase construction of the Henry Morgan Community Park in Electoral Area 'H' and that the project commence upon confirmation of approved funding from the Community Recreation Program.

Staff engaged design consultants Gemella Designs to provide concept refinement and construction drawing services for Henry Morgan Community Park. The resulting construction documents will be used to support the Regional District's efforts to pursue grant funding to complement the \$75,000 of RDN community park funds that have been set aside for park construction. This work included meeting with the adjacent land owner and MOTI to discuss servicing, timing and potential access easements and Hydro to discuss moving the existing power poles.

Parks staff attended a site meeting with the Area Director, Planning staff, property owners and their builder to discuss the property owners' Ministry of Transportation and Infrastructure application to

purchase an undeveloped portion public road located at the end of Jamieson Rd. Parks staff provided comments related to the importance of maintaining public access to the water.

Other

Work programs and schedules for mowing contracts covering fifteen community parks were monitored with the relevant contractors. These run from May to the end of the year.

Staff participated in a ½ day fall restraint training course, and also attended a department staff meeting to discuss work programs/projects and teamwork.

Numerous park inspection visits and maintenance projects were conducted throughout the district including garbage removal, new sign layouts and installations, and sign maintenance, and numerous information requests were received from the public.

Regional Parks and Trails

Beachcomber Regional Park

Staff updated various signs including directional signage, no mooring signage and a parking hours sign.

Coats Marsh Regional Park

Staff received the final Stage I report regarding the Structural and Environmental Assessment of the wetland from Madrone Environmental Services. Next steps involve obtaining a survey of the area of interest to help inform the most appropriate flood mitigation measure.

Park staff continued to monitor beaver debris, pond leveler and water level of the marsh.

Descanso Bay Regional Park

Regular park inspections were undertaken. Staff Arborist assessed the orchard for pruning needs that will take place in the next couple of months.

Englishman River Regional Park

Liaison work with hatchery caretaker regarding fish returns and egg take activities for the hatchery.

Staff representative attended Englishman River Watershed Recovery Plan Steering Committee meeting where Giles Wendling, presented results from an aquifer study, which revealed an interesting potential deep aquifer under the Park.

Staff representative followed up with the BC Conservation Foundation regarding the condition of their large woody debris installations following the late month high waters and all appear in order so far.

Staff carried out routine inspections of Englishman River Regional Park and Top Bridge Park. Staff responded to maintenance issues identified by the Volunteer Park Warden including garbage issues, ATV trespass, vandalism, graffiti and potential hazardous trees. Damage from illegal ATV use is a significant and expensive problem and staff will continue to harden access points.

Park staff cut and removed two trees that came down on the main access road and Coho Trail from wind storms.

Park staff conducted several inspections to ensure public safety due to frequent fall wind storms.

Lighthouse Country Regional Trail

Staff reviewed outstanding works with bridge contractor.

Park staff conducted several inspections to ensure public safety due to frequent fall wind storms.

Staff installed trail signs and spread straw over exposed soil areas to prevent erosion and the potential of sedimentation.

Little Qualicum River Estuary Regional Conservation Area

Staff reviewed the draft 99-year lease and covenant with Ducks Unlimited and forwarded to lawyer for final review.

Staff representative met with the Mid-Island Guardians of the Estuaries to discuss progress on the Canada goose mitigation plan and plans for 2012.

Staff reviewed grant proposal from the BC Conservation Foundation to the Habitat Conservation Trust Foundation regarding the addition of large woody debris structures at the Little Qualicum and Englishman River estuaries, including the LQRERCA spit.

Assisted the Qualicum Beach Streamkeepers in the planned removal of invasive plants in January.

Little Qualicum River Regional Park

Staff will be starting a management plan public engagement process for Little Qualicum River in the New Year. In preparation for this project, Parks Staff have been coordinating with RDN GIS mapping staff to produce maps for public consultation and communication. A draft stakeholder list has also been prepared. An advisory committee for the project will be determined in December.

Due to strict timelines, RDN Park staff have also been involved in conceptual design work for the adjacent Meadowood Way Community Park, which is included in the Provincial Community Recreation Grant funding.

Moorecroft Regional Park

Staff continue to work with O2 Planning + Design on the Moorecroft Regional Park Management Plan. A summary of the information received at the first open house in October is available on the RDN website. Several direct inquiries from the public regarding dogs in the park have been responded to. The management plan will need to provide clear direction on the leashing of dogs and where appropriate "leash-optional" areas may be.

Additional input was sought by students from the Tourism and Recreation Program at VIU and by the RDN's Recreation Staff to help provide a better understanding for how youth envision the future Moorecroft and what facilities will be required to effectively run programs in the park.

A meeting is scheduled with the Woodlot Operator to the south of Moorecroft to discuss possible opportunities for trail connections and the potential for dogs off-leash on this property. A better understanding of the operator's plans for the woodlot and potential impacts on the park will also be covered.

Staff also met with surveyors from JE Anderson & Associates at the park prior to the surveying the conservation covenant boundary, which will be permanently registered with the Land Title Office.

Staff worked with Zero Waste Coordinator to get residential recycling in place for the park caretaker.

Staff met with neighbouring Strata Board members regarding formalization of a western park access through the Strata site to Moorecroft park. Follow up work is planned for early 2012.

Staff carried out the following works at Moorecroft Regional Park:

- Garbage cleanup.
- Graffiti removal from buildings and signs
- Trails cleared of debris from wind storm
- Installed anti-slip mesh on stairs and decks
- Removed concrete blocks from around buildings to reduce tripping hazards
- Installed additional dog on leash signs
- Winterized the buildings and fire hydrants
- Removed unsafe playground structures
- Installed No shellfish harvesting signs along the beach
- Monitored beaver activity at Skipsey Lake
- Produced a map of water facility locations and flow for Water Services Department

Mount Benson Regional Park

Park staff removed temporary Cougar in Area signs. Park staff also removed trees crossing the access road.

Benson Creek Falls Regional Park

Park staff conducted several inspections to ensure public safety due to frequent fall wind storms.

Nanaimo River Regional Park

Park staff conducted inspections to ensure public safety and removed garbage from site. Staff also extinguished a small fire in the conservation area of the park.

Parksville Qualicum Links

Staff received results of Oceanside Cycling Coalition's workshop and user survey and circulated to all staff. Broad use of the Parksville Qualicum Links was noted and demand for signage along the route.

Parksville Rath Trevor Links

Staff assisted City of Parksville staff with the preparation of a grant application for partial funding of the proposed trail and bridge linkage.

Top Bridge Regional Trail

Parks staff produced a trail map sign to be installed on Resort Way by parks operations staff.

Park staff installed 8 new trail signs along resort way from Rath Trevor to the trailhead on industrial way.

Trans Canada Trail

Staff representative assisted BC TCT representative with request to appear before the RDN Board as a delegation in New Year. TCT provided notice that they have officially recognized the Haslam to Nanaimo River route.

Witchcraft Lake Regional Trail

Provided Ministry of Natural Resource Operations staff with required information to begin the consultation process to formalize RDN trail management.

Other

New Kiosk Design

Staff received the final Engineer-stamped drawings for the new 2-post kiosk from Timbersmith Contracting. The new kiosk replaces the existing 4 and 2-posts kiosks and will typically be installed with signage on both sides.

New Website

The new RDN website is up and the Parks webpage requires updating and clarification in some areas. Parks staff have compiled a list of proposed edits and will work with the webmaster to make the changes in December.

Regional Park DCC Bylaw

A proposed bylaw to implement a Development Cost Charge program for Regional Parks received second reading by the Regional Board. This project has been in the works for the past five years. In the spring of 2012 staff will be meeting with the development community to review and discuss the proposed bylaw before consideration for third reading by the Regional Board later in 2012.

Partnerships

- Met with representative of Nanaimo Mountain Biking Club to discuss potential partnerships in trail development in area west of Nanaimo.
- Worked with the VIU Tourism and Recreation students on their trail survey project.
- Assisted VIU Tourism student with special project on trails.
- Assisted forestry research contractor with work on Quaking Aspens.
- Continued to assist the Mount Arrowsmith Biosphere Foundation folks with minor mapping tasks.

Recommendations

That the Parks Update Report for November 2011 be received as information.

Original signed by D. Palidwor

Manager of Parks Services

Original Signed by T. Osborne

General Manager Concurrence

RDN ELECIORAL AREA 'A'

Community Parks

5-Year Project Plan: 2012-2016

Feb 2012

A suggested schedule for completion of each phase of the process is presented in the following chart. This schedule is provided for planning purposes only and is subject to change to accommodate the needs of staff and fundraising efforts.

Park Code	2012	2013	2014	2015	2016	Cost Estimate	Budgeted Amount	Budget Notes
High Priority Projects								
Administrative support for PRC Commission								
	■	■	■	■	■	\$4,898.00	\$4,898.00	\$3247.50 complete const dwgs & tender docs + approx \$1,650.50 for tender process; these funds to come from the \$139,000 reserve fund previously set aside for skateboard bike park
	■	■	■	■	■	\$593,875	\$107,874	\$589,840 pre-tender estimate + \$4,035 construction admin estimate; these funds to come from the \$139,000 reserve fund previously set aside for skateboard bike park
A-6	■	■	■	■	■	\$100,000	\$63,500	\$36,500 to be provided by Cedar Estates; balance of costs to come from reserves
BA-59	■	■	■	■	■	\$2,500	\$2,500	survey, porta potty concrete pad & surround, garbage can, signs
A-12	■	■	■	■	■		\$12,000	the funds for site construction to come from Provincial Fisheries (grant application) survey, environmental assessment
A-12	■	■	■	■	■			
A-10	■	■	■	■	■			

Medium Priority Projects								
Property Assessment for Acquisition #1 (1st camera item)								
A-10	■	■	■	■	■			
A-13	■	■	■	■	■			
A-1	■	■	■	■	■			
A-13	■	■	■	■	■			
A-1	■	■	■	■	■			
A-9	■	■	■	■	■			

Low Priority Projects								
A-9	■	■	■	■	■			
A-11	■	■	■	■	■	\$5,000		
A-8	■	■	■	■	■			
A-3	■	■	■	■	■			
A-4	■	■	■	■	■			
A-5	■	■	■	■	■			
Parkland acquisition or lease for Cassidy								
Roadside trail development as per 2009 Active Transportation Plan								

						Final Cost		
Completed Projects: 2011								
						\$21,228		these funds came from the \$139,000 reserve fund previously set aside for skateboard bike park
						\$5,000		
A-6						\$1,080		
BA-6						\$7,205		

TO: Dean Banman
Manager of Recreation Services

DATE: February 6, 2012

FROM: Dan Porteous
Superintendent of Arenas and Southern Recreation Services

FILE:

SUBJECT: Monthly Update for EA A Parks, Recreation and Culture Commission
(November-December 2011)

Recreation and Culture Services

Programs/Events:

- **Tot Soccer and Little Kickers** continued to run through November and December at Woodbank Elementary School. Participation: Little Kickers: 11, Tot Soccer: 18 (3 withdrawals). This course was taught by local VIU students/soccer players. Both these Soccer programs were offered in South Wellington and cancelled due to low registration.
- **Home Alone** was taught during a Pro-D Day at Woodbank = 4 participants.
- **Zumba** ran with 14 participants, primarily drop-ins over the course of the program.

Offered for the first time:

- **Latin Fit** ran at the Cedar Heritage Centre for an 8 weeks morning session with 8 participants (both pre-registered and intermittent drop-ins).
- **Full Figure Fitness:** had 5 participants, 6 week program running originally at the Cedar Community Hall and was moved due to cold temperatures to the CHC.
- **Polar Express Day Camp:** Planned a one week day camp at Woodbank School for the first time. Registration averaged 10 children per day, with occasional drop-ins. Two instructors who worked both RDN EA A Summer Explorers and District 69 summer camps were hired to supervise. The program was well received and will no doubt grow in future. The Community Schools partnered with the RDN to provide affordable rental rates some craft/camp supplies.
- The next Grant-In-Aid process for the summer/fall seasons of 2012 is slated to begin with local promotions in February.
- Winter programs begin late January and February, and Spring programming is underway as well as initial planning for the summer camp program.
- Dan Porteous, Superintendent of Arenas and Southern Recreation Services met with the Commission for a half day, planning workshop at the Cottonwood Golf Course on Saturday, November 26, 2011. The Commission and staff reviewed through the Master Plan recommendations, work completed in 2011 and the priorities for 2012. The notes from the meeting have been included in the Commissioners' orientation binders and will be reviewed early in 2012.

Community Development / Public Agency Meetings:

- The Recreation Programmer worked with community groups on the development of the Community Calendar for January 2012.
- The Recreation Programmer has met with two City of Nanaimo Recreation Programmers to discuss adult programs, resources and proximity of electoral boundaries in south Nanaimo.
- Attended portions of the Cedar Main Street Design Project Charrette at the Cedar Heritage Centre.

Promotions:

- A new RDN Community Calendar was produced incorporating RDN programs, Community Schools Program, Community events and Community contacts. The new format has been well received by the public and was mailed out to every home in Area A via unaddressed ad-mail.
- The Calendar is also uploaded to the RDN website and sent out as a PDF to contacts via email.
- All general programs and holiday programs were promoted through two separate box ads in the Take 5 publication.
- A Grant in Aid ad will be put into the February edition of Take 5 along with an editorial article as recommended by the Commission in the November planning meeting.
- The Community Calendar will be delivered to main businesses within the area as well as schools, the newly formed Newcomers Club.
- The sandwich board at the 49th parallel and direct emailing still continue to generate inquiries and registration.

Recommendation:

That the Recreation and Culture Services update report for November-December 2011 be received.

Original copy signed by D. Porteous

Original copy signed by D. Banman

Report Writer

Manager Concurrence

TO: Dean Banman
Manager of Recreation Services **DATE:** February 8, 2012

FROM: Sandra Pearson **FILE:**
Superintendent of Recreation Program Services

SUBJECT: **Monthly Update for EA A Parks, Recreation and Culture Commission
(January 2012)**

Recreation and Culture Services

Programs/Events:

- **Zumba** is starting with a two week delay on February 9 after a snow closure and injured instructor. A new Zumba instructor has been found; 5 registrants to date (this program attracts drop-ins). Program runs at Cedar Heritage Centre.
- **Latin Fit** started January 23 with approximately 13 attending including registered and drop-ins. Program runs at Cedar Heritage Centre.
- **Full Figure Yoga** is running with 6 registrants plus drop-in. Program running at Cedar Heritage Centre, as Cedar Community Hall was deemed too cold for yoga.
- **Yin Yoga** is a newer program with the same instructor as above, and the class is growing with 3 registrants plus drop-ins. Program running at Cedar Heritage Centre, as Cedar Community Hall was deemed too cold for yoga.
- **Youth programs: Theatre Sports Workshop** and **Discover Your Medium** (both starting February 4) were cancelled due to low registration. These courses were offered back to back as per the instructor's needs and had very high registration fees. Programs were offered at Cedar Heritage Centre.
- Preschool and Childrens programs were not offered in the Winter, due to lack of available instructors.
- Programmer currently developing CPR programs with new instructor, with the South Wellington Association.
- Spring and Summer Programming is underway.
- Programmer met with RDN Finance staff in order to streamline the program registration process.

Community Development / Public Agency Meetings:

- The Grant-In-Aid program has been advertised in Take 5, with application deadline of February 20th 12:00 noon. An editorial article was also published in this publication.
- The Programmer met with the two Community School Coordinators to discuss summer programming 2012 plans, with the RDN to provide summer programs for the second year. This has been a good outcome for both organizations.

• **Promotions:**

- The new RDN Community Calendar (2012 Winter Programs), including Community Schools Program, Community events, Community contacts and RDN programs has been distributed, with 655 copies distributed through the Ladysmith post office, and 2200 through Nanaimo post office, with all Area A postal codes identified. There have been a few reports from households not receiving calendars. Please direct any enquiries to the Programmer for further follow up with Canada Post. There was a small delay in printing time from the Printers, which will be addressed for next publication.
- A Take 5 Box ad was placed in the January publication to promote new Winter programs.

Other:

- Programmer attended Emergency First Aid and CPR C with AED training on January 23.
- A black and white photocopier was received from Church Road Transfer Station which has created more efficiency, and may be of future use by Community Groups.

Recommendation:

That the Recreation and Culture Services update report for January 2012 be received.

Original copy signed by S. Pearson

Original copy signed by D. Banman

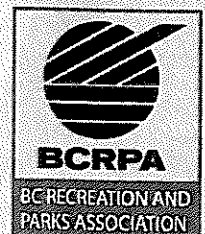
Report Writer

Manager Concurrence

Victoria | May 9-11

Esprit DE CORPS

In pursuit of our common purpose



A Message from the Premier

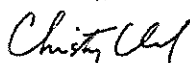


As Premier of the Province of British Columbia, I am very pleased to welcome everyone to the 2012 British Columbia Recreation and Parks Association's Annual Symposium.

I understand that this three-day event will bring together leaders from a variety of sectors to discuss the development of recreational programs and active lifestyles in the province. This is a great opportunity to share your experiences and identify potential policy directions when it comes to improving the health of British Columbians and the vitality of our communities.

I wish you all the best for an interesting and thought-provoking symposium, and I look forward to hearing more about your deliberations.

Sincerely,



Christy Clark, Premier

Greetings from Mayor Dean Fortin



THE CITY OF VICTORIA
OFFICE OF THE MAYOR



On behalf of the citizens of Victoria, it is my great pleasure to welcome you to the Annual Symposium for the British Columbia Recreation and Parks Association (BCRPA).

Your theme this year - "Esprit de Corps: in pursuit of our common purpose" - is what binds communities together, especially in the areas of healthy living, activity and community pride. The initiatives stemming from the BCRPA Annual Symposium help inspire and encourage communities in this process.

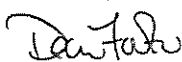
Like many communities and neighbourhoods across the country, Victoria is striving to re-vitalize parks and re-imagine recreation opportunities that will serve our residents for generations to come. We recently added a new youth focused bike course to

the Cecelia Ravine Park, breathed new life into an inner city park, and have just set aside waterfront green space for a new park within our downtown - all with community input and ideas. There is no doubt, parks and green space is vital to the health and sustainability of urban communities.

I wish you all the best in your deliberations. I am confident this year's Symposium will be another success.

For those of you visiting the City of Victoria for the first time, I encourage you to explore our beautiful city and meet some of the people that make Victoria such a great place to call home.

Sincerely,



Dean Fortin, Mayor

150
VICTORIA

Invitation from the Symposium Chair



Our Symposium theme "Esprit de Corps" envisions our coming together to recreate the spirit of the 2011 National Recreation Summit. The programme builds on the discussions from the Summit without losing sight of the practical information delegates want to take away from the conference, both to reenergize as well as to improve and expand the services they offer in their community. We are rounding up our traditional format of keynote addresses and educational sessions with plenary panels followed by an opportunity to continue the dialogue in Q & A sessions. So, this year there's more to choose from with two and a half brimming Symposium days, lots of educational opportunities, networking and social events. Looking forward to seeing you in our provincial capital as it prepares to celebrate its 150th anniversary!



Suzanne Allard Strutt
Symposium Chair
Chief Executive Officer
BC Recreation and Parks Association

Thank you

Thank you to the Symposium Program Advisory Committee for sharing their expertise in developing the educational program:

Suzanne Strutt, Chair	Julie MacDougall
Renee Chadwick	Lori Mullin
Lorna Curtis	Lesley Visser
Sandy Ferrin	Joan Wharf Higgins
Lorri Gibbard	Cheryl Wiebe
Julie Halfnights	Stephanie Zuke
Doug Henderson	Sharon Meredith
Ken Krieger	Heather McLeod Williams (consultant)

And a sincere thank you to the many dynamic volunteers who help make Symposium a successful event!

Sponsors



COMMERCIAL AQUATIC SUPPLIES
Official BCRPA Student Scholarship Sponsor

REGISTRATION INFORMATION

Early Bird Registrations

This year we have two early bird opportunities to help you save \$\$\$\$ so register early! Friday, March 9th is the first deadline for Early Bird rates and Monday, April 9th is the second. The sooner you register, the more you'll save. Don't delay, register today!

Register on-line today at www.bcrpa.bc.ca. New this year, registrations can be purchased on-line on behalf of others in your organization.

Registration check-in at the Victoria Conference Centre starts at 8 am on Wednesday, May 9.

Full Symposium registration includes all refreshment breaks, three lunches, a banquet on the Thursday evening including an invitation to all delegates to join the President's Reception, a networking reception with the exhibitors and a complimentary breakfast on Friday morning. Two keynotes and more than 40 educational concurrent sessions are also included.

Daily registration does not include evening meals, tradeshow networking reception or the Thursday President's reception and banquet. Daily registrants must purchase these meals separately.

Symposium 2012 Delegate Fees

Registration Category	Before March 9	Before April 9	After April 9
Member	\$429	\$514	\$599
Non-Member	\$558	\$642	\$726
Daily Member	\$250	\$280	\$310
Daily Non-Member	\$325	\$365	\$410
Student Member	\$257	\$257	\$257
Student Member Daily	\$150	\$150	\$150

Pre-Symposium Fees

	BCRPA Members	Non-Members
Parks Planners Regional Meeting Monday, May 7 & Tuesday, May 8	\$110	\$140
HIGH FIVE® Tuesday, May 8	\$95	\$110

Guest Meal Tickets

Event	Fee
Wednesday Tradeshow Lunch	\$30
Wednesday Tradeshow Networking Reception	\$45
Thursday Lunch	\$40
Thursday Banquet	\$75
Friday Breakfast	\$25
Friday Lunch	\$40

KEYNOTE SPEAKERS

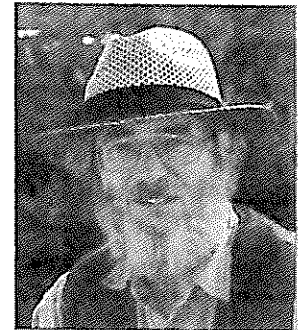
Dr. Trevor Hancock

Confronting Canada's Public Health Challenges: The Role of Recreation and Parks

Wednesday, May 9th | 8:15 am

Canada faces not one but several major public health challenges. Perhaps first among them, at least in the public's mind, is the 'epidemic' of obesity, which is linked with physical inactivity and over-eating. Physical inactivity is also linked to a number of other chronic diseases, including cancer, arthritis and depression. Indeed, mental health problems constitute a second major public health problem, affecting one in five Canadians during their lifetime. Arguably the most profound public health challenge we face is the decline in ecosystem health, which threatens the sustainability of our society and thus our health. Trevor will address how Canada's recreation and parks sector can help to confront these and other public health challenges.

Dr. Trevor Hancock is a public health physician and health promotion consultant and currently a Professor and Senior Scholar at the new School of Public Health and Social Policy at the University of Victoria. Over the past 30 years, Trevor has worked with local communities, municipal, provincial and national governments, health care organizations, NGOs and the World Health Organization to improve health and reduce inequalities in health. He is one of the founders of the now global Healthy Cities and Communities movement, a co-founder of the Canadian Association of Physicians for the Environment, a board member of the Child and Nature Alliance, and a member of the Advisory Council of the new Arts Health Network Canada.



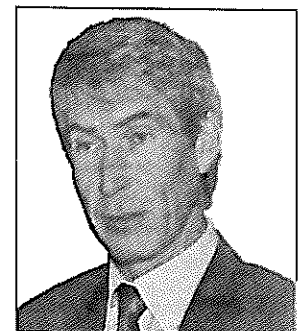
Graham Clyne

Re-imagining Recreation: A Vital and Integrated Partner in Tomorrow's Public Policy

Friday, May 11th | 10:30 am

As access to public resources becomes increasingly competitive, how can we best "position" recreation and community services as a vital - and not discretionary - part of the larger efforts to support successful children and families? Certainly there are pressing public policy issues like health spending, obesity, inactivity and children's mental health that offer great opportunities to promote the benefits of recreation, but how the sector links itself to these challenges and works with the many partners who share an interest and a role, will be absolutely critical to our success. While administrative competency and facility management have their place, it is only a profound shift in our approach and a return to the principles and practices that originally made recreation a "public good" that will allow us to re-imagine and reposition recreation as a critical part of Canada's public policy future.

Graham Clyne has worked for more than 20 years in the public and non-profit sectors in a number of capacities including time spent as a funder, community developer, researcher, evaluator and senior volunteer. He was the founder of the Prevention Divided Project and the Canadian Institute of Economic Evaluation and has spoken to and worked with a wide range of organizations across North America on strategic planning, board governance and organizational effectiveness. Graham has led numerous research, evaluation and public policy studies, is an author and passionate speaker on issues affecting children and youth, and is a past winner of the Peter Drucker award for Innovation in Canada's Non-Profit Sector. He is currently the Executive Director of the Peel Children and Youth Initiative.



Senior Staff Forum: Thursday, May 10th | 8:00-10:00am | by invitation only

This session is by invitation only to full Symposium delegates who are senior administrators of their department. Invitation to be issued once registration is processed. Seating is limited.

Plenary Presentations

Wednesday, May 9th | 9:45am

**The National Recreation Agenda:
A Beginning, Not an End**
Brian Johnston

What good can a National Recreation Agenda do? If we had one; what should be on that agenda? And, how could you use it? Last October, 200 leaders from our field across the country gathered in Lake Louise for a "once in a lifetime" event with the goal of creating a national agenda for the recreation sector for the next ten years. Brian will review the draft agenda, discuss the next steps in the process of vetting and endorsing it, and challenge participants to begin to use some of the materials that are coming out of this process.

Thursday, May 10th | 2:00pm

Nature & Health Panel Discussion and Q&A
Matt Herman, Doug Paterson, Eva Riccius

THE NATURE CONNECTION

Matt Herman

Children benefit greatly in their health and positive development as a result of being well-connected to nature. Increasingly, this connection is recognized by health and education systems worldwide. Whether it is in the backcountry, regional parks or local green space, nature experiences provide abundant opportunity for physical activity, environmental learning and social interaction in clean air and natural light. The nature connection plays a key role in reducing obesity and being overweight, and the risks of developing the most common chronic

diseases that presently plague our society. As well, child emotional health and such common issues as attention deficit hyperactivity disorder can be improved by a vibrant connection to nature.

NATURE AND HEALTH: THE ROLE OF DESIGN

Doug Paterson

Both nature and the garden, as models for city-making, have given shape to our cities over time along with transportation. Through plans and images, see a summary of these forces as they've influenced Rome in the 1500s through to the garden city movements of the early 1900's, the new towns of the mid-1900's in North America, classic modernist moves of the 1960's and 70's, and the current emergence of landscape urbanism as a driving force in city-making throughout the world. Such a survey is intended to suggest where we have failed but, more importantly, where we need to go in the making of a nature-healthy, citizen-healthy world; in the making of a place-bound civic imagination.

TRANSLATING EVIDENCE INTO ACTION

Eva Riccius

Most people would agree that spending time in nature makes us happier and healthier, and therefore, we look to the outdoors and nature to bring balance to our lives. Empirical research is growing in support of the human health and well-being benefits of time spent in nature. A summary of science-based evidence will be presented in support of three key Healthy by Nature principles: spending time in nature improves human health; human health depends on healthy ecosystems; and parks and protected areas contribute to vibrant, healthy communities.

Plenary Presentations continued ...

Friday, May 11th | 12:00 noon

Building Community Panel Discussion and Q&A
Paula Carr, Jim Diers, Joan Wharf Higgins

Community: Where Strangers Become Neighbours | Paula Carr

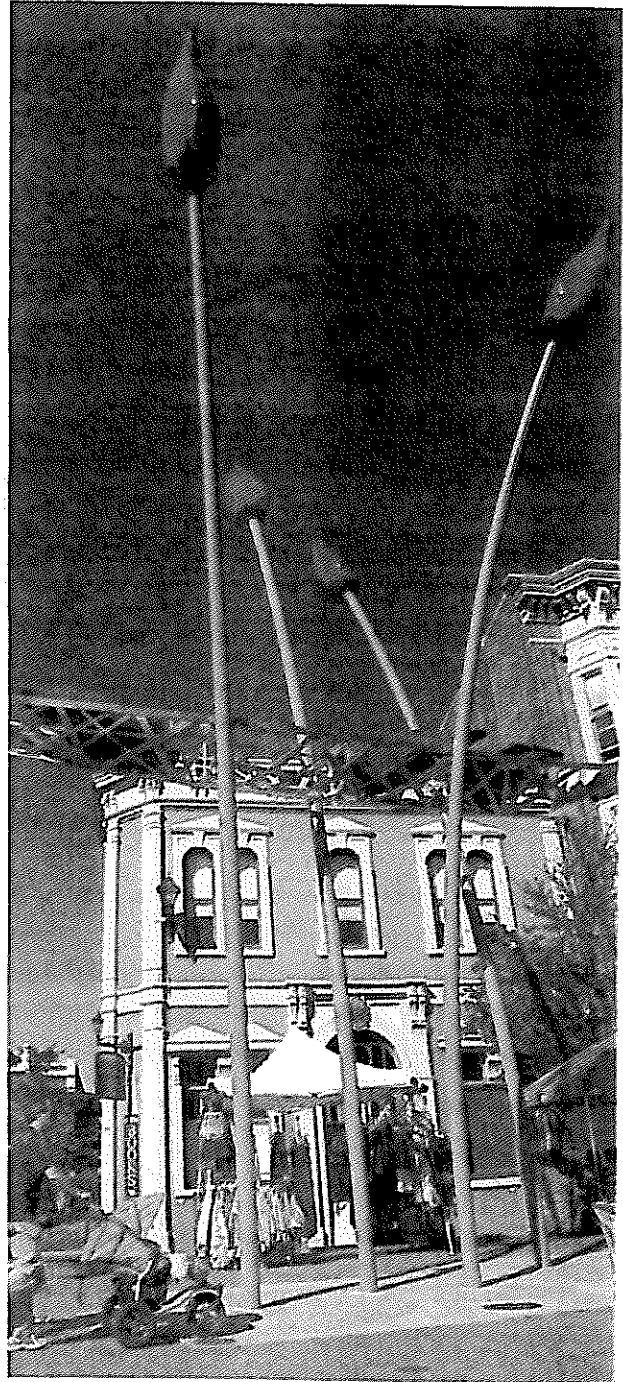
Paula will share stories of neighbourhood and workplace approaches in the Renfrew Collingwood neighbourhood of Vancouver, one of the most culturally diverse neighbourhoods in BC. The stories tap into the imagination and describe approaches covering different generations, cultures, issues and neighbourhood-based initiatives. Practical strategies and capacity building approaches will be identified that will encourage and activate the diverse and strong leadership capabilities in communities.

Reinventing Agencies to Support Community Re-Creation | Jim Diers

Parks and recreation departments, like other government and non-profit agencies, are inadvertently contributing to the breakdown of the very communities that they are seeking to help. Jim will describe the paradigm shifts that agencies must make in order to help build strong and inclusive communities. Recent case studies will illustrate what is possible when agencies look beyond their own functions, priorities and services to focus on whole places, grassroots initiatives and community capacity.

Canadian Idol? The Xercise Factor and Community Building | Joan Wharf Higgins

Although it can be simple in its movements, the decision to engage in physical activity is complex. What at first glance seems an entirely personal choice is, upon deeper reflection, one that may not be an individual choice at all. Indeed, an individual's health choices are influenced by their health chances and circumstances, thus it takes a village (community) to facilitate physical activity and health among neighbours.



Bastion Square

Photo Credit: Tourism Victoria

AT-A-GLANCE

Monday, May 7 to Tuesday, May 8

Off-site locationRegional Parks Planners Pre-Symposium Meeting
 2-day registration only
 BCRPA Members: \$110 | Non-members: \$140
[Click here for a detailed agenda](#)

Tuesday, May 8

9 AM – 5 PMHIGH FIVE® Principles of Healthy Childhood Development
 BCRPA Members: \$95 | Non-members: \$105
 AFTERNOON.....Golf Tournament (Registration coming soon)

Wednesday, May 9 to Friday, May 11 | INFORMATION FAIR | Foyer

Wednesday, May 9

8 AM – 5:15 PMRegistration/AM Coffee
 7:45 – 8:05 AMFirst Timers Orientation
 8:15 – 9:30 AMOfficial Opening and Keynote (Trevor Hancock)
 9:45 – 11:00 AMPlenary Presentation and Q & A (Brian Johnston)

11:15 AM – 12:30 PMEducational Sessions (A)

- ☒ Public HealthA1 – **Brain Health and Vitality for Your Future** | Gary Anaka
- ☒ Nature and EnvironmentA2 – **LITE-Literacy in the Environment** | Frances Warner and Vi Hughes
- ☒ Nature and EnvironmentA3 – **Keeping Everyone Happy: Approaches to Sports Field Allocation and Management** | Andrew Giles, Jeff Brehaut and Hugh Norris
- ☒ Building CommunityA4 – **A New Vision for Community Engagement** | Vince Gowmon
- ☒ Public HealthA5 – **Making Work/Life Balance Work** | Denis Harrigan

12:30 – 2 PM.....Tradeshow Opening and Lunch with Exhibitors
 1 – 2 PM.....Speed Networking with Past Presidents (sign up at registration desk by 11am)

2 – 3:15 PM.....Educational Sessions (B)

- ☒ Public HealthB1 – **Brain Wellness: Secrets for Longevity** | Gary Anaka
- ☒ Social InnovationB2 – **Public Recreation: Revenue Generation or Public Good?**
Brian Johnston and Kate Friars
- ☒ Social InnovationB3 – **Improving Access & Inclusion for Vulnerable Populations**
Janet Rerecich and Cindy Crapper
- ☒ Building CommunityB4 – **Managing Inbox Overload** | Allison Markin
- ☒ Building CommunityB5 – **Communication and Awareness Skills for Community Engagement**
Vince Gowmon
- ☒ Nature and EnvironmentB6 – **Parks Design: Building Heritage** | Doug DeMarzo

3:15 – 3:45 PMCoffee Break with the Exhibitors

AT-A-GLANCE

- 3:45 – 5 PM.....Educational Sessions (C)
- ☒ Social Innovation..... **C1 – Trends and Implications for Local Programming**
Janet Rerecich, LJ Bartle and Christine Macer
 - ☒ Building Community..... **C2 – Facebook Marketing 101** | Allison Markin
 - ☒ Social Innovation..... **C3 – Community Centered Design** | Darryl Condon
 - ☒ Nature and Environment..... **C4 – Urban Forestry Strategy** | Cory Manton
 - ☒ Social Innovation..... **C5 – Strengthening Sport and Recreation Connections** | Robert Battauer
 - ☒ Building Community..... **C6 – Hot Topic: Let’s Get Serious About Seniors** | Julie Halfnights
- 5:15 – 8 PM.....Tradeshow Networking Reception
- 8 PM – lateDinner on your own/Social Options (sign up at registration desk)

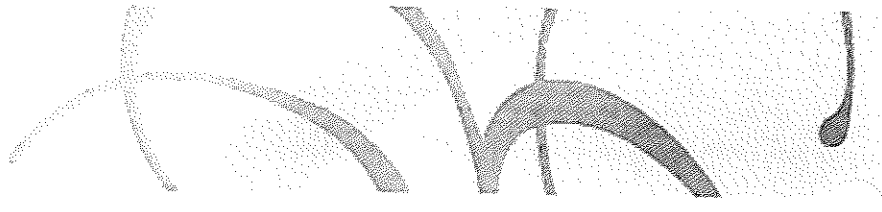
- 8 AM – 5 PMRegistration/AM Coffee
- Breakfast on your own
- 8 – 10:00 AM.....Senior Staff Forum (by invitation only)
- 8:30 AM – 5 PMPoster Presentations
- 8:30 AM – 9:45 AMEducational Sessions (D)
- ☒ Social Innovation..... **D1 – Collaborating for High Quality After School Programs** | Graham Clyne
 - ☒ Nature and Environment..... **D2 – Invasive Plant Management Strategies** | Cory Manton and Rachelle McElroy
 - ☒ Nature and Environment..... **D3 – Planning a Carbon Neutral Event** | Mark Boysen
 - ☒ Building Community..... **D4 – Dialogue Circles: Building Inter-Community Relations** | Baldwin Wong
 - ☒ Public Health..... **D5 – Art, Health & Seniors: A Project Incubation Model**
Margaret Naylor, Claire Robson, Liza Tam and jil p. weaving
- 9:45 AM – 10:15 AM.....Nutrition break
- 10:15 AM – 11:30 AMEducational Sessions (E)
- ☒ Social Innovation..... **E1 – Community Planning and How Local Governments Make Decisions**
Allison Habkirk
 - ☒ Social Innovation..... **E2 – Educating & Integrating Physical Literacy in the Recreation Environment**
Eric Sinker
 - ☒ Public Health..... **E3 – Upcycling Green Waste: Making Art from Invasive Plants** | Sharon Kallis,
Todd Devries, Greg Ferguson and jil p. weaving
 - ☒ Public Health..... **E4 – Age Friendly Recreation: Applying What We Learned from the Age-Friendly
Communities Initiative** | Elaine Gallagher
 - ☒ Nature and Environment..... **E5 – Cycling Infrastructure for Active Communities**
Daniel Casey and Mitchell Jacobsen
 - ☒ Social Innovation..... **E6 – Generating Revenue Through Sponsorship: Determining What You Have
to Sell and Its Value** | Brent Barootes

Thursday, May 10 continued

- 11:40 AM – 12:15 PMBCRPA Annual General Meeting
- 12:30 – 2 PM.....Delegate Lunch
- 2 – 3:15 PM.....Nature & Health Plenary Panel Discussion and Q & A
Matt Herman, Doug Paterson, Eva Riccius
- 3:15 PM – 4:30 PMEducational Sessions (F)
 - ☑ Nature and Environment.....F1 – **Design of Outdoor Play Spaces: The City as Playground** | Doug Paterson
 - ☑ Social Innovation.....F2 – **Pleasurable Projects: How to Manage Key Projects Effectively and Efficiently** | Bob Prenovost
 - ☑ Public Health.....F3 – **Calming the Storm: Nurturing Interventions for Children with Challenging Behaviours** | Vanessa Lapointe
 - ☑ Social Innovation.....F4 – **Sport Council: Is It the Right Thing for Your Community?** | Tom Walker
 - ☑ Social Innovation.....F5 – **Reframing Your Organization: Leading Change** | Lara Lauzon
 - ☑ Nature and Environment.....F6 – **Healthy by Nature: Translating Evidence into Action** | Eva Riccius
- 4:30 – 6 PM.....Regional Meetings
- 7 – 7:30 PM.....President’s Reception (all delegates)
- 7:30 PM – midnightBanquet/Awards/Karaoke/DJ Dance

Friday, May 11

- 8 AM – 1:30 PMRegistration/AM Coffee
- 8 – 9 AM.....Delegate Breakfast
- 9 AM – 10:15 AMEducational Sessions (G)
 - ☑ Public Health.....G1 – **Enhancing the Food Environment in Public Recreation Settings: Results of the Healthy Food and Beverage Sales Initiative in BC** | PJ Naylor
 - ☑ Nature and Environment.....G2 – **Engaging Community to Create a Better Built Environment** | Jim Diers
 - ☑ Building Community.....G3 – **Intercultural Neighbourhood Development: A Process of Being, Belonging and Becoming** | Paula Carr
 - ☑ Public Health.....G4 – **Arts Health Network Canada-BC: Arts-Based Programs & Health**
Nancy Cooley
 - ☑ Public Health.....G5 – **Recreation Matters for Mental Health** | Susan Hutchinson
- 10:15 – 10:30 AMNutrition Break
- 10:30 – 11:45 AM.....Keynote (Graham Clyne)
- Noon – 1:15 PM.....Building Community Plenary Panel Discussion and Q & A
Paula Carr, Jim Diers, Joan Wharf Higgins
- 1:30 – 3 PM.....Delegate Lunch/Closing Ceremony



Pre-Symposium Sessions

Monday, May 7 & Tuesday, May 8, 2012

Regional Parks Planners Meeting

The BCRPA is partnering with regional districts to host this annual meeting, taking place during the two days immediately preceding the BCRPA Symposium. Day one will take place in Victoria and consist of two presentations, field tours and an evening dinner with a showcase of parks and trail communication practices. Day two will be spent in the Cowichan Valley and feature one presentation and four field trips.

BCRPA Members \$110 | Non-members \$140
(2 day registration only)

LOCATIONS:

DAY 1 — MAY 7:

Capital Regional District Office
6th Floor Boardroom
625 Fisgard Street, Victoria

DAY 2 — MAY 8:

Cowichan Valley Regional District
Kerry Park Recreation Centre
1035 Shawnigan Mill Bay Rd, Mill Bay

[Click here for more information](#)

Tuesday, May 8, 2012

HIGH FIVE® Principles of Healthy Childhood Development 9:00 AM — 5:00 PM

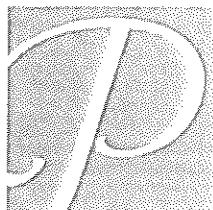
HIGH FIVE® is Canada's only comprehensive quality standard for organizations providing recreation and sport to children ages 6-12. Research shows the five principles of a caring adult, friends, play, mastery and participation, are essential for children. HIGH FIVE® training teaches leaders, instructors and coaches how to integrate these five principles into program design and delivery.

BCRPA Members \$95 | Non-members \$105

LOCATION:

Victoria Conference Centre

Streams



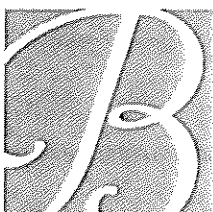
*P*UBLIC HEALTH:

Addressing Canada's Public Health crisis through health, wellness and working together



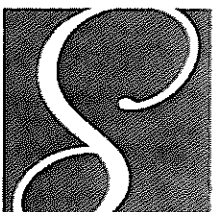
*N*ATURE AND ENVIRONMENT:

Environmental issues and design for recreation, parks and open spaces



*B*UILDING COMMUNITY:

Utilizing leisure, sustainability and civic engagement for community building



*S*Ocial INNOVATION AND PUBLIC SECTOR:

Intersectoral work, examining our core, partnering, recreation and sport and after school hours

Wednesday, May 9 | 11:15 AM - 12:30 PM



Public Health

A1 | Brain Health and Vitality for Your Future | Gary Anaka

Are you living and working in a multi-tasking environment? Is your brain under a constant state of heightened stress? In a world of increasing knowledge and technology, you will have to use your brain more than ever. Can you expand your thinking capacities and maintain your critical memories? The answer is definitely, YES! Discover what efficient healthy brains need to make your job and life easier and 15 powerful, working strategies to boost your brain power on the job.



Nature and Environment

A2 | LITE-Literacy in the Environment | Frances Warner and Vi Hughes

Take a look at your community through the eyes of a young child. How does literacy develop through natural play? Explore how play spaces can support this by incorporating foundational reading opportunities into the design of parks and recreation facilities. You will leave with concrete ideas on how this literacy concept could be implemented in your community.



Nature and Environment

A3 | Keeping Everyone Happy – Approaches to Sports Field Allocation and Management | Andrew Giles, Jeff Brehaut and Hugh Norris

Looking for that perfect model for sports field allocation that keeps everyone happy all the time? While there may not be a single “right” approach that works in every community, there are lots of good ideas out there. Explore successful approaches to sports field allocation and management issues including: who gets what, non-traditional uses, user fees, user group investment in facilities, and involvement of user groups in decision making. Share your experiences and pick up ideas for your sports field management toolbox.



Building Community

A4 | A New Vision for Community Engagement | Vince Gowmon

Community engagement requires a cultural shift away from doing for others, to doing with them. It requires us to be good “travelers”, going beyond the confines of our own world, “My World”, to actively engage others in “Their World”, and co-create a new shared landscape, “Our World”.



Public Health

A5 | Making Work/Life Balance Work | Denis Harrigan

Many recreation professionals promote work/life balance in their organization but may struggle with it in their personal lives. Juggling competing demands of work, home and family can interfere with peak performance and negatively impact the quality of life away from the workplace. Developing a plan to achieve balance can help produce stronger leaders and more fulfilled and satisfied people.

Wednesday, May 9 | 2 PM - 3:15 PM



Public Health

B1 | Brain Wellness: Secrets for Longevity | Gary Anaka

Are you experiencing brain fatigue? Too many senior moments? Is your brain aging too quickly? The only therapy is prevention. What is your brain maintenance program? Gain the practical secrets of brain longevity to give you workable strategies for life long brain health and vitality. Learn how to prevent cognitive decline as you age. Find out how to grow new brain cells. Find out how to keep plasticity alive in your brain. Find out how to use it before you lose it. You are responsible.



Social Innovation

B2 | Public Recreation: Revenue Generation or Public Good?

Brian Johnston and Kate Friars

Recreation professionals are oftentimes called upon to justify their programs and facilities especially when tax increases are under consideration to meet shrinking revenues and increased costs. Some pundits consider that some recreational pursuits are frivolous and that recreation programs are non-essential services. In this scenario, recreation professionals need to be well versed in the economic benefits of parks and recreation, to operate facilities and programs on a cost-recovery basis and to find new ways of generating revenues. Another scenario contests this notion and cautions against limiting the focus on the economic impact and instead address the social and personal benefits. It contends that public recreation is a public good and access should not be restricted to that portion of the population who can pay. Community development and outreach have historically been part of the mandate of public recreation and we need to meet the needs of disadvantaged populations not from user fees, but from tax dollars.

These competing notions will be played out in a provocative and interactive format, challenging the audience to consider the pros and cons of each approach.



Social Innovation

B3 | Improving Access & Inclusion for Vulnerable Populations

Janet Rerecich and Cindy Crapper

Our frontline leaders are constantly challenged to work more inclusively with children from vulnerable or marginalized populations. Recreation professionals from across the province provided input into the development of an online training program targeted to frontline leaders to assist them in working more effectively with vulnerable populations. Learn about the online training program and explore the vulnerable populations identified, how the specific vulnerabilities manifest as observable behaviours, examples of best practices and unique strategies for leaders to address barriers to full and positive recreation.

EDUCATIONAL SESSIONS

Wednesday, May 9 | 2 PM - 3:15 PM



Building Community
B4 | *Managing Inbox Overload* | Allison Markin

The amount of content we see on a daily basis can be overwhelming, with emails, Facebook messages, Tweets and texts constantly landing in our inboxes. Learn how to manage the influx of information, choose tools to take care of the content you wish to share, and recognize that the “Age of Information” can be managed effectively to create inbox harmony and “in real life” balance.



Building Community
B5 | *Communication and Awareness Skills for Community Engagement*
Vince Gowmon

Community engagement requires giving the public a voice to be a co-creator in their future recreation plans. To do this, we must look at our ideas of what a productive conversation looks like, how we can best draw out the ideas of others, and find a place to stand together.



Nature and Environment
B6 | *Parks Design: Building Heritage* | Doug DeMarzo

Whether you live in a city or a small town, it’s likely your community includes a building or area that is considered of historical value. What can you do to preserve these places? Learn about the processes for selecting and managing heritage landscapes, and review the set of principles and guidelines important to heritage management in park spaces outlined in the *Standards and Guidelines for the Conservation of Historic Places in Canada*. Discussions will include techniques to manage heritage resources in a living landscape with competing interests from the community in the context of developing Statements of Significance, Heritage Impact Studies, and ensuring the process is understood from an operational standpoint.

EDUCATIONAL SESSIONS

Wednesday, May 9 | 3:45 PM - 5 PM



Social Innovation
C1 | Trends and Implications for Local Programming
Janet Rerecich, LJ Bartle and Christine Macer

There are a number of trends in recreation that affect programming at a local level. This panel of professionals will share their expertise and experiences in a variety of areas such as mental health, after school hours and shared-use agreements.



Building Community
C2 | Facebook Marketing 101 | Allison Markin

A Facebook page for business is the best tool to build engagement with your community. Tips and tricks to get people to "like" your page, to customize your page, and to keep it separate from your personal profile will be presented. Also learn about Facebook advertising and how to use it to target potential customers. Laptops are optional for this practical session.



Social Innovation
C3 | Community Centered Design | Darryl Condon

Community recreation facilities provide a unique opportunity to encourage social sustainability and community capacity. Explore the critical role that the design of community recreation facilities can play in supporting the social needs of communities through the careful consideration of informal and programmatic spaces both inside and outside of buildings.



Nature and Environment
C4 | Urban Forestry Strategy | Cory Manton

The Urban Forest Strategy (UFS) provides a long-term plan for achieving a sustainable urban forest in Saanich. Developed in 2010 through consultation with internal and external stakeholders, the UFS has a goal to "Protect and Enhance the Urban Forest." Learn more about the Strategies laid out in the UFS and about the Canopy Cover Analysis completed in 2011.



Social Innovation
C5 | Strengthening Sport and Recreation Connections | Robert Battauer

Sport and recreation are part of the same continuum of helping stimulate and sustain healthy active living in our communities. The new BC Sport Agency is stressing Canadian Sport for Life (CS4L) and physical literacy as the philosophy and principles by which sport will help provide opportunities for all citizens in BC to participate in healthy activities through stronger strategic partnerships with recreation, education and health. See how sport and recreation can, and are, strengthening their connections through examples of the Pacific Institute for Sport Excellence's effort to partner with recreation in the CRD to help meet common community development objectives.

EDUCATIONAL SESSIONS

Wednesday, May 9 | 3:45 PM - 5 PM



Building Community C6 | **Hot Topic: Let's Get Serious About Seniors** | Julie Halfnights

How will we alter our practices to meet the emerging needs of the older population? Bring your best ideas and thorniest challenges to this set of facilitated small group discussions about pricing for seniors admissions and programs, segmentation of the seniors age group, ability and need vs age, the need for wellness centres vs seniors centres, integration vs segregation, and other suggested issues.

Thursday, May 10 | 8:30 - 9:45 AM



Social Innovation D1 | **Collaborating for High Quality After School Programs** | Graham Clyne

As the interest in After School programs continues to grow across Canada there are new and evolving opportunities to work with different partners who share an interest in the 'outcomes' these programs make possible. National research shows a wide variety of approaches to After School programs with, however, some common challenges and overlapping themes. In this environment, what are the skills and attitudes that good collaborators bring to the development of new and innovative partnerships and how can we best position recreational activities as a key part of the After School platform? Graham will share some insights into After School development across Canada and outline some useful strategies for those who want to participate as key partners and leaders in their own communities.



Nature and Environment D2 | **Invasive Plant Management Strategies** | Cory Manton and Rachele McElroy

The spread of invasive species has become a major concern for residents, ecologists, naturalists and land and water managers across BC. Saanich's Invasive Species Management Strategy (2012) works to prevent new invasive species from becoming established and control those of major concern for human health and the health of natural ecosystems. Through the "Pulling Together Volunteer Program" Saanich is also working to provide volunteer opportunities and partnerships to protect and restore natural areas. Learn more about Saanich's efforts as well as the regional approach through the Capital Region Invasive Species Partnership (CRISP) which has become a subcommittee of Coastal Invasive Plant Committee (CIPC).

EDUCATIONAL SESSIONS

Thursday, May 10 | 8:30 - 9:45 AM



Nature and Environment **D3 | Planning a Carbon Neutral Event | Mark Boysen**

Interested in making a conference or other event you are organizing carbon neutral? Learn how to determine the emissions your event creates and what options there are for making your event carbon neutral. Find out about easy-to-use carbon calculators and how they can help lead you to low-carbon event planning. Discussions will also include the purchasing of carbon offsets and how to make a decision that is best for your organization.



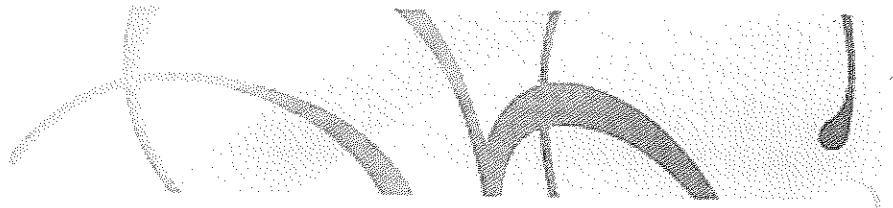
Building Community **D4 | Dialogue Circles: Building Inter-Community Relations | Baldwin Wong**

The Vancouver Dialogues Project aims to strengthen relations between the city's Aboriginal and newcomer communities. Between 2010-11, more than 2,000 people participated in the project's five initiatives: dialogue circles, community survey, cultural exchange visits, youth & elders program, and a neighbourhood legacy project. Learn more about the project, including the screening of a short video, and about the various points of connection between communities.



Public Health **D5 | Art, Health & Seniors: A Project Incubation Model** Margaret Naylor, Claire Robson, Liza Tam and jil p. weaving

The Arts, Health and Seniors Project explores how involvement in the arts can improve the health and wellbeing of vulnerable seniors. The project aims to facilitate senior's creative contributions to their communities and at the same time improve the participants' health and strengthen their sense of well-being. Come and hear about research tested benefits for seniors who participate in the arts, how to access resource materials that convey the importance of supporting seniors participation in the arts, and upcoming opportunities that will soon be available to help you start a program in your community. Project information is available at <http://vancouver.ca/parks/arts/artshealthseniors.htm>.



EDUCATIONAL SESSIONS

Thursday, May 10 | 10:15 - 11:30 AM



Social Innovation

E1 | Community Planning & How Local Governments Make Decisions

Allison Habkirk

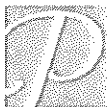
How do planners think, what do they do, and what tools do they use? Get an overview of the role of the planner and the various plans and bylaws they work with (Regional Growth Strategies, OCP's, zoning bylaws and permits), and examine the current convergence of interests in building healthy communities in the planning, recreation and health professions in BC today.



Social Innovation

E2 | Educating and Integrating Physical Literacy in the Recreation Environment | Eric Sinker

Physical literacy is the cornerstone of life-long participation in physical activity and sport. Municipal recreation departments are ideally positioned to play a pivotal role in educating communities on the importance of physical literacy and in integrating the key elements into all recreation programs offered. This interactive session will highlight best practises and engage participants in a discussion on strategies around implementing physical literacy into recreation programming.



Public Health

E3 | Upcycling Green Waste: Making Art from Invasive Plants

Sharon Kallis, Todd Devries, Greg Ferguson and Jill P. Weaving

Pesky weeds have found another purpose in exciting art projects. Learn more about on-going projects working with English Ivy, Yellow Flag Iris and other invasive species, and to try your hand at some of the techniques the artists have developed while working with ecologists from the Stanley Park Ecology Society. There will be information about resource materials that convey the success of bringing artists into projects dealing with environmental issues, and ideas will be shared on programming that is transferable to your community. Project information is available at <http://vancouver.ca/parks/arts/urbanweaver.htm>



Public Health

E4 | Age-Friendly Recreation: Applying What We Learned from the Age-Friendly Communities Initiative | Elaine Gallagher

The Age-Friendly BC initiative's purpose was to enhance the activity and independence of seniors living throughout British Columbia and thus improve their overall health and quality of life. The project team worked with the Ministry of Health and over 30 local communities in BC to build capacity, and assist and enable the communities to assess their assets and needs and implement age-friendly initiatives. A number of important lessons learned will be of value to those who are undertaking community development activities.

EDUCATIONAL SESSIONS

Thursday, May 10 | 10:15 - 11:30 AM



Nature and Environment

E5 | Cycling Infrastructure for Active Communities | Daniel Casey and Mitchell Jacobsen

Public interest in cycling has grown substantially throughout Canada. Much of this is in direct response to quality of life and environmentally based public expectations that are now part of the planning process. Highlights include the community health benefits of cycling infrastructure; an overview of Transportation Assoc. of Canada (TAC) Bikeway Traffic Control Guidelines including the recent update of the Guidelines; and examples of successful cycling infrastructure in communities.



Social Innovation

E6 | Generating Revenue Through Sponsorship: Determining What You Have to Sell and Its Value | Brent Barootes

Sponsorship success can be enhanced significantly through better understanding of property assessment and responsible valuation. This session will look at the age old question of "What do I have to sell and what is it worth?" Participants will learn how to determine what sponsors are really looking for (no it is not another logo on your website) and how this requires real market valuation to measure ROI. Participants will walk away with tools and knowledge on how to determine these assets within their own organization and how to value those assets in real market terms.

Thursday, May 10 | 3:15 - 4:30 PM



Nature and Environment

F1 | Design of Outdoor Play Spaces: The City as Playground | Doug Paterson

"If the city doesn't work for children, then it doesn't work!" Numerous ideas and images from around the world will illustrate this assertion during an initial 30-minute presentation on the city as it should be seen through the eyes of a child. Participants will then discuss how these ideas can be furthered; can be brought to bear on city-making; and how the unique role of parks and recreation professionals can lead the way in promoting the child at all levels of city decision-making.



Social Innovation

F2 | Pleasurable Projects: How to Manage Key Projects Effectively and Efficiently | Bob Prenovost

Deliver key projects on time and on budget! Discover six key factors that can positively impact your project's success as you learn more about the Project Management Framework and discuss Project Success Factors. Whether you are optimizing your strategic plan, looking into better ways to collaborate or thinking about starting up a new project or program, there will be plenty of practical learning for you in this session.

EDUCATIONAL SESSIONS

Thursday, May 10 | 3:15 - 4:30 PM



Public Health

F3 | **Calming the Storm: Nurturing Interventions for Children with Challenging Behaviours** | Vanessa Lapointe

Children take on the activities of each day with different experiences shaping their mindset. For some children, these experiences can set them up for difficulty in navigating their daily routine and environment. Since behaviour is the primary mode of communication for children of all ages, this difficulty typically translates to behavioral challenges. This session will detail key triggers for behaviourally challenging children, the diagnoses these children often receive (e.g. ADHD, ODD, and Conduct Disorder), and the feelings underneath these diagnoses that must be understood in order to guide a child. Learn how these various triggers, diagnoses, and feelings impact a child's ability to cope with daily routines and environments, and explore key strategies and nurturing approaches that can be used to help calm the storm.



Social Innovation

F4 | **Sport Council: Is It the Right Thing for Your Community?** | Tom Walker

Formalized and regular meetings with local sport organization representatives is a slowly-emerging trend across Canada. Yet there are significant differences in form and function, even in BC. Hear what's worked and what hasn't worked elsewhere, and at what cost. The information presented will help you determine if establishing and maintaining a Sport Council is worthwhile and inspire you to engage with your community more meaningfully!



Social Innovation

F5 | **Reframing Your Organization: Leading Change** | Lara Lauzon

When leading for change, leaders must rely on multiple frames or lenses when difficult decisions and problem-solving processes are required. Learn about Bolman and Deal's (2008) *Four Frame Organizational Model* and how to apply the model to your own organization or department.



Nature and Environment

F6 | **Healthy by Nature: Translating Evidence into Action** | Eva Riccius

Building on the evidence presented in the Nature & Health panel session, you will discuss how to translate that evidence into action. Learn from examples of programs that have successfully integrated Healthy by Nature principles into their programs. You will also explore the needs you have in order to successfully integrate the Healthy by Nature principles into your own programs.

EDUCATIONAL SESSIONS

Friday, May 11 | 9 - 10:15 AM



Public Health

G1 | **Enhancing the Food Environment in Public Recreation Settings: Results of the Healthy Food and Beverage Sales Initiative in BC** | PJ Naylor

Hear about 'real world examples' from recreation professionals who were involved in the process of changing their food environment as you take an in-depth look at the outcome of the BCRPA led and BC Healthy Living Alliance funded Healthy Food and Beverage Sales Initiative. You will get an overview of the initiative and the strategies used to measure the implementation and outcomes of the initiative in many communities and see the results of the evaluation.



Nature and Environment

G2 | **Engaging Community to Create a Better Built Environment** | Jim Diers

Explore the relationship between people and place and the ingredients that contribute to great public spaces. You will be exposed to some basic tools for involving the community in planning, designing, building, maintaining and programming the built environment, especially as it relates to parks and recreation. Case studies from around the world will illustrate the potential value of community-driven development.



Building Community

G3 | **Intercultural Neighbourhood Development: A Process of Being, Belonging, and Becoming** | Paula Carr

Diverse communities exist everywhere across British Columbia. It is predicted that population growth and diversity trends will continue, in part, as a result of immigration. Developing leadership and community in a diverse environment offers a wealth of rich experiences. This session will help you acknowledge and strengthen your work in intercultural neighbourhood development. Through storytelling, appreciative inquiry, self-reflection, new research, small and large group discussions, you will learn information, strategies, and practices used in community settings to support intercultural relationship building and community development.



Public Health

G4 | **Arts Health Network Canada BC: Arts-based Programs & Health**
Nancy Cooley

Experience and research in other countries indicates that arts-based activities are powerful contributors to individual health and well-being, to community health, and to reducing costs and increasing effectiveness of medical diagnosis and treatment. This interactive session provides an overview of the richness, diversity and power of arts-based programming in promoting individual and community health; recent international findings and considerations for best practices; and resources available through AHNC-BC. You can also explore how AHNC-BC can best support recreation professionals interested in and / or involved in arts programming.

Friday, May 11 | 9 - 10:15 AM



Public Health

G5 | Recreation Matters for Mental Health | Susan Hutchinson

Much of the recent focus of research and media attention has been on the benefits of physically active recreation for addressing problems associated with inactivity, and very little attention has been given to the importance of recreation for mental health and well-being. In addition to exploring why and how recreation matters for good mental health, you will have opportunities to talk with colleagues about ways to incorporate a focus on mental health in your community recreation service settings.

Presenter Biographies

GARY ANAKA | Gary has more than 34 years of teaching experience in the regular classroom and as a learning assistance specialist. He is a study skills expert, a brain gymnastics coach and he has been a Brain-Based Learning facilitator since 1997. Gary received his facilitator's certification from the Jensen Learning Corporation of San Diego, California, a world-leading institute that trains professionals in the new field of Applied Educational Neuroscience. He believes in wellness through education to support healthy living for people of all ages. Gary is the author of two books: *Your Magical Brain: How It Learns Best*, a resource book for teachers and parents, and *Brain Wellness: The Secrets for Longevity*, a practical resource book on how to prevent cognitive decline. The scope of his work can be viewed at www.braincoach.ca.

BRENT BAROOTES | Brent is President, Partnership Group – Sponsorship Specialists™. For over 20 years in the sponsorship industry Brent has worked with municipal governments, parks and recreational organizations, non-profit member associations, educational institutions, many local and national charities and sport organizations as well as corporations to help them build, enhance and sustain successful revenue generating sponsorship programs. Brent leads a team of seasoned professional consultants across the country that provide sponsorship inventory development and valuation audits, strategic sponsorship planning and policy development as well as mentoring and coaching of staff and volunteers to successfully engage in sponsorships.

LJ BARTLE | LJ has been the HIGH FIVE® National Manager since May 2007. During that time LJ has been overseeing the implementation of the quality standard across the country. It is being used by hundreds of organizations in a variety of sectors including recreation, sport, education and public health to implement and measure quality programs for children. HIGH FIVE® National is a division of Parks and Recreation Ontario and has Authorized Providers across Canada.

ROBERT BATTAUER | Robert is the CEO of the Pacific Institute for Sport Excellence (PISE) and has developed a broad set of executive and leadership skills in the development and management of sport at all levels in Canada. As a former professional athlete, Olympic coach, and senior sports executive as well as through on-going, high-profile work in the media and on major sport system projects, Robert has established a highly experienced record of on-going success and achievement. His engagement with sport has focused on athlete and coach development including an emphasis on developing the structures and systems to develop sport at all levels including strategic partnerships with recreation, education and health.

Mark Boysen | Mark leads sustainability initiatives for the Saanich community and municipal operations with a focus on climate change and energy. He has 14 years of environmental management experience, and during his time at Saanich, he has led the development and implementation of the Saanich Climate Action Plan and Adaptation Plan, and has led programs to reduce the community and corporate carbon footprint of the municipality. Mark has a Master's in Environment and Management from Royal Roads University and a B.Sc. in Geography from the University of Victoria.

Jeff Brehaut | Jeff is the Community Recreation Coordinator of Sport Services for the City of Victoria. His background is in facility and program administration as well as sport field management. In his current role, Jeff oversees the allocation of ice and field use, drafts and monitors operating, contribution, license and lease agreements for recreation facilities and works with community sport organizations on field use, maintenance and development issues.

Paula Carr | Paula has worked in the community sector and with municipal and provincial departments, supporting intercultural leadership for more than 40 years in Ontario, Saskatchewan and British Columbia. Paula was awarded the Alan Thomas Fellowship to explore the developmental processes and approaches the Renfrew-Collingwood neighbourhood in Vancouver took to build an intercultural community and workplaces. She has delivered training, coaching, mentoring and presentations in more than 50 different learning venues throughout Canada and internationally.

Daniel Casey | Daniel is a Transportation Planner with Boulevard Transportation Group in Victoria, where his work revolves around active transportation, parking management, and community planning. He's worked with a number of BC communities to identify and prioritize infrastructure upgrades to better accommodate non-vehicular travel modes and to develop program/policy strategies to alter travel mode choice to encourage sustainable modes.

Graham Clyne | Graham is the Executive Director of the Peel Children and Youth Initiative and has more than 20 years in the public and non-profit sectors in a number of capacities. He was the founder of the Prevention Divided Project and the Canadian Institute of Economic Evaluation and has spoken to and worked with a wide range of organizations across North America on strategic planning, board governance and organizational effectiveness. Graham has led numerous research, evaluation and public policy studies, is an author and speaker on issues affecting children and youth, and a past winner of the Peter Drucker award for Innovation in Canada's Non-Profit Sector.

PRESENTER BIOGRAPHIES

Cindy Crapper | Cindy is the Recreation Services Coordinator for the Vancouver Parks Board and has worked extensively with individuals and families living on low income, people with disabilities and the ageing population. She has been involved in a number of community development initiatives in collaboration and partnership with community centres, agencies, ProMOTION Plus, CAAWS and the BCRPA. Cindy is recognized as a leader, an international track & field athlete and a community coach.

Darryl Condon | Darryl is Managing Principal of Vancouver based Hughes Condon Marler Architects. He has been responsible for the design of innovative and sustainable community recreation facilities across Canada, including Vancouver's Hillcrest Centre, The West Vancouver Community Centre and the Whistler Public Library. A key component of his work with community facilities is maximizing their potential to support the development of healthy and active communities. He is a registered Architect, a LEED Accredited Professional and a Fellow of the Royal Architectural Institute of Canada.

Nancy Cooley | Nancy is the founder of Cooley & Associates: Embracing Change Creatively, Inc. and the Director of the first Canadian Forum on Arts and Health (2005). She currently leads the Start-up Team for two new non-profit networks, Arts Health Network Canada and its first provincial chapter, AHNC-BC. Nancy has a background in social sciences and social planning and provides multi-party planning, communication training, facilitation and coaching services to public and private clients.

Doug DeMarzo | Doug is the Manager of Parks Planning and Design, City of Victoria. His responsibilities include ensuring heritage landscapes are managed so their significance is retained or revealed and their future remains secure in the City of Victoria. Beacon Hill Park and Ross Bay Cemetery are both municipal heritage sites. He is also currently leading the development of a management plan for Pioneer Square, a former cemetery close to downtown, which may also receive heritage designation.

Todd Devries | Todd is a Haida weaver and project artist for the Urban Weaver Project. He brings a second viewpoint to bear on the possibilities of ecologically based arts and culture strategies.

Jim Diers | Jim has a passion for getting people engaged with their communities and in the decisions that affect their lives. Since moving to Seattle in 1976, he has put that passion to work for a direct-action neighborhood association, a community development corporation, a community foundation, and the nation's largest health care cooperative. Currently, Jim teaches courses in community organizing and development at the University of Washington and serves on the faculty of

the Asset-Based Community Development Institute. His work in the Department of Neighborhoods was recognized with an Innovations Award from the Kennedy School of Government, a Full Inclusion Award from the American Association on Developmental Disabilities, and the Public Employee of the Year Award from the Municipal League of King County. He is also the author of *Neighbor Power: Building Community the Seattle Way*.

Greg Ferguson | Greg is a specialist in invasive species with the Stanley Park Ecology Society. The Society has a long history with the park and has just recently published the first ever "State of the Park" report which identifies invasive species as a major threat to the parks ecology.

Kate Friars | Kate is the Director of Parks, Recreation and Culture for the City of Victoria. Kate is also a Past President of both the BCRPA and CPRA and has more than 30 years of experience with municipal parks, recreation and culture.

Dr. Elaine Gallagher | Elaine is internationally known for her research on falls and injury prevention among older people. A professor in the UVic School of Nursing, she was the Director of UVic's Centre on Aging for three years and holds an adjunct appointment in the gerontology program at SFU. She was named "Researcher of the Year" by the Canadian Association of Nurse Researchers in 2002, and "Outstanding Alumina 2007" by SFU. Elaine is best known for her work on a project titled "STEPS" (Studies of Environments which Promote Safety)—the first published study on the epidemiology of seniors' slips, trips and falls in public places. For the past three years she led a project to support 30 communities in BC to become more senior friendly.

Andrew Giles | Andrew is the Parks Construction and Maintenance Manager with Saanich Parks. He guides the construction and maintenance of park infrastructure, including all aspects of sports fields. His background in community development fits well with Saanich's long history of home-field user partnerships.

Vince Gowmon | Vince Gowmon CPCC, BBA is the founder of Remembering to Play Events and is a Certified Professional Life Coach trained through one of the world's top accredited coaching programs. The Coaches Training Institute and their Leadership Program. He coaches individuals and leads public and organizational workshops and keynotes on all aspects of wellbeing. For complete information on Vince and his services, visit www.rememberingtoplay.com

PRESENTER BIOGRAPHIES

Allison Habkirk | Allison Habkirk, BA, MA (Planning), MPA, MCIP has 30 years of experience in local government as a professional, elected official, and educator. She is an award winning Registered Planner who has worked as a consultant and trainer to local governments and the Province of BC and served for three terms as Mayor and Councillor for the District of Central Saanich.

Julie Halfnights | Julie is the Recreation Complex Facility Manager with the Corporation of Delta, an active Thompson Community Association volunteer board member in Richmond and a 'senior' as determined by some jurisdictions.

Dr. Trevor Hancock | Trevor is a public health physician and health promotion consultant and currently a Professor and Senior Scholar at the new School of Public Health and Social Policy at the University of Victoria. Over the past 30 years, he has worked with local communities, municipal, provincial and national governments, health care organizations, NGOs and the World Health Organization to improve health and reduce inequalities in health. He is one of the founders of the now global Healthy Cities and Communities movement, a co-founder of the Canadian Association of Physicians for the Environment, a member of the Board of the Child and Nature Alliance, and a member of the Advisory Council of the new Arts Health Network Canada.

Denis Harrigan | Denis Harrigan (M.Ed) is President of D.Harrigan Associates, a company helping organizations and individuals reach peak performance and find balance. He recently retired as District Principal with the Greater Victoria School District #61, and has more than 25 years of experience as an educational leader. He has taught at the college and university level and has presented at provincial and national conferences. His sense of humour and dynamic presentation style consistently earn "excellent" ratings.

Matt Herman | Matt is a Director within the Chronic Disease/ Injury Prevention and Built Environment Branch within the British Columbia Ministry of Health where he has worked for the past seven years since leaving the National Health Service in Scotland. Matt is responsible for leading Physical Activity, Injury Prevention, Healthy Built Environments and promoting healthy settings including schools, communities and workplaces. In addition, Matt is a board member of Child and Nature Alliance of Canada.

Vi Hughes | Vi has a M.Ed. in Curriculum Studies from SFU and a BA from UBC. She has had a career as a teacher, school principal, and faculty associate at SFU. She is currently a Sessional Instructor in Early Literacy and Reading Instruction in the Department of Language and Literacy at UBC. Vi has published several children's books and articles on literacy and currently is the President of the Children's Writers and Illustrators Society in BC.

Susan Hutchinson | Susan is a BC native, having lived in and near Victoria most of her life. Before heading east (and south) for graduate school and work, Susan worked as a recreation therapist in long-term care and rehabilitation. She is currently an associate professor in the School of Health and Human Performance at Dalhousie, University in Halifax, Nova Scotia cross-appointed in the recreation and health promotion program areas. Her research focuses on the importance of recreation and leisure for mental health and well-being, particularly for adults who live with a chronic health condition.

Mitchell Jacobsen | Mitchell is a Transportation Engineer with Boulevard Transportation Group in Victoria, with a focus on multi-modal transportation issues and road safety. He was highly involved in developing bicycle-related pavement marking and sign design guidelines for the Transportation Association of Canada (TAC), and conducted research on the safety between vulnerable road users and commercial motor vehicles in urban areas for TAC. He has experience in trail crossing safety reviews, cycle track designs, and bike network plans.

Brian Johnston | Brian is the founder of Professional Environmental Recreation Consultants Ltd. and has worked in more than 100 communities in Canada on over 200 consulting projects including strategic planning, policy development and feasibility analysis for proposed facilities. Brian obtained a Bachelor of Physical Education degree from the University of Manitoba and a Master of Science degree in Recreation Management from Loughborough University before working as a consultant with Loughborough Recreation Planning Consultants Ltd. in England. He then returned to Canada to work for the Department of Tourism, Recreation and Cultural Affairs in Manitoba before establishing PERC. Brian has been awarded the BCRPA's Citation for Outstanding Achievement for provincial contributions to the field as well as the Canadian Parks and Recreation Association's Citation for Outstanding Achievement for national contributions to the field.

Sharon Kallis | Sharon is the lead artist of both The Ivy Project in Stanley Park, and the Urban Weaver, up-cycling green waste strategy.

PRESENTER BIOGRAPHIES

Dr. Vanessa Lapointe | Vanessa is a registered psychologist who has been supporting families and children for 13 years. She presently works in private practice and has previous experience in a variety of settings, including the BC Ministry of Children and Family Development and the school system. Her areas of interest include holistic approaches to the assessment of children, supporting and advocating for children in foster care, and promoting the child's right to attachment. Vanessa was part of York University's delivery of an Infant Mental Health Certification program in BC, and is actively involved in the provincial early childhood community.

Dr. Lara Lauzon | Lara is an Assistant Professor at the University of Victoria in the School of Exercise Science, Physical and Health Education. She has worked in community recreation and co-produced/ hosted a syndicated television show "Body Moves." Awards include Teaching Excellence (UVic), Victoria "Y" Women of Distinction, and B.C. ProMOTION Plus Leadership. She is also co-author of *An Invitation to Health, 3rd Canadian Edition* (2012), and *Leadership for Recreation, Parks and Leisure Services* (2011).

Christine Macer | Christine is the Supervisor of CommunityLINK and Alternative Programs for the Vancouver School Board. She was also a Community Schools Team Coordinator in Vancouver for six years working collaboratively within a Family of Schools and partner community agencies to support and provide Out of School Time Programming for children and youth. Christine has spent over 15 years coordinating and managing a variety of community-based programs for children and youth with local nonprofit organizations. She holds a Master of Arts in Environmental Education and Communications and a Diploma in Outdoor Recreation Management in addition to a Bachelor of Arts.

Cory Manton | Cory is the Manager of Urban Forestry, Horticulture and Natural Areas for the District of Saanich. Over his three years with Saanich they have developed and implemented an Urban Forest Strategy as well as an Invasive Species Strategy. He has a Bachelor of Arts (Economics) from SFU and is an ISA Certified Arborist. Cory has worked for more than 20 years in the Green Industry with over ten years' experience in the private sector with Davey Tree Canada Ltd.

Allison Markin | Allison has 15 years of experience in communications, having worked in the worlds of marketing, media relations and writing. She is an early adopter of social media and brings her years of skills in traditional media to the new frontier of online engagement marketing. She teaches social media classes at Okanagan College, and her consulting company, All She Wrote, is the recent winner of the Thompson Okanagan Tourism Association's 2011 award for Social Media Initiative, and a LERN award for marketing.

Rachelle McElroy | Rachelle is the Executive Coordinator with the Coastal Invasive Plant Committee, a non-profit society committed to protecting endangered habitats and rare ecosystems from invasive plants on the South Coast, Gulf Islands and Sunshine Coast. Rachelle has more than 10 years of experience working in the area of strategic sustainability in diverse leadership roles in public, private, NGO and universities. She holds a Masters in Strategic Leadership Towards Sustainability from Blekinge Institute of Technology, Sweden and a Bachelor of Science (Environmental) from Royal Roads University.

Margaret Naylor | Margaret is the Coordinator of Arts, Health and Seniors Project with the Vancouver Board of Parks and Recreation.

Dr. PJ Naylor | PJ is an Associate Professor in the School of Exercise Science, Physical and Health Education. Her primary area of research is childhood obesity and chronic disease prevention using a socio-ecological framework and focusing on the settings where children live, learn and play. She has a particular expertise in dissemination, knowledge translation and implementation research. In addition to her work on school physical activity and healthy eating she has targeted municipal recreation facilities, childcare settings and the home. In partnership with the BCRPA and the Childhood Obesity Foundation she initiated a provincial scan of food environments and the development of a toolkit for municipal recreation (MRFEAT). When the BC Healthy Living Alliance funded the Healthy Food and Beverage Services in Municipal Recreation project Dr. Naylor worked with the Social Research Demonstration Corporation to evaluate the initiative.

Hugh Norris | Hugh is the Parks Athletic Facility Operations Manager with the City of Surrey. He is responsible for sports field maintenance, field renovation upgrades and user group field allocations to approximately 25,000 registered players contained within 80 separate outdoor sport associations.

Doug Paterson | Doug is AP Emeritus in the School of Architecture and Landscape Architecture at UBC and a CLSA Fellow. He has served as a Member of the Vancouver Urban Design Panel and as both a Member and two-term Chair of the Vancouver City Planning Commission. He has been on the editorial advisory boards for Landscape Architecture Magazine, the Journal of Urban and Landscape Planning, and Landscapes/Paysages. His practice and research have focused on urban and regional open space systems, urban design and the public realm, and the nature of a place-driven, civic imagination. He has lectured extensively on these topics everywhere from Bogota to Bangkok, and Beijing to Pune, India.

PRESENTER BIOGRAPHIES

Bob Prenovost | Bob, CRM, PMP, LEED AP, is the Founder and Program Director of pm-volunteers.org and a Principal with Propellor Social Enterprise Advisors. He works with organizations and their senior leaders, enabling them to translate business strategy into successful projects and programs. He has worked with public, private and not for profit sector organizations with strategic planning and a broad scope of project and risk management issues. Bob has successfully delivered major projects on time and on budget in the institutional, educational, hospitality and commercial real estate sectors.

Janet Rerecich | Janet is the Programs & Initiatives Manager at the BCRPA and the project manager for the Vulnerable Populations tool. She brings a Masters degree in adult education along with 15 years experience in recreation to this project.

Eva Riccius | Eva has a long standing interest in park management. She is currently the Manager of Conservation and Land Acquisition for BC Parks and was involved in organizing the Healthy By Nature Forum in Vancouver in September 2011. Prior to joining BC Parks, Eva was elected to the Vancouver Board of Parks and Recreation from 2002 to 2005 where she had the opportunity to work with park professionals at the municipal level.

Claire Robson | Claire is a writer and one of the artists who has been working with seniors over the past six years as a part of the Arts and Health Project

Eric Sinker | Eric Sinker is the Sport Participation Coordinator with PacificSport Fraser Valley. He acts as a catalyst to promote the Canadian Sport for Life movement with a keen focus on educating communities on the importance of Physical Literacy. Eric has a wide range of experiences which include roles with the City of Quinte West, Fergie Jenkins Foundation, VANOC and the University of the Fraser Valley. He also holds a Sport Management Honours Degree from Brock University.

Liza Tam | Liza is a Seniors Worker at Strathcona Community Centre. She is one of the workers supporting seniors to be a part of the Arts, Health and Seniors Project.

Tom Walker | Working with local sport for many years, Tom has encouraged leadership, organizational capacity and horizontal integration among volunteer organizations, municipal recreation, education and health. He holds a Bachelor's degree in Physical Education and a Master's degree in Urban Studies. He is currently a Community Recreation Coordinator for the North Vancouver Recreation Commission, responsible for the Ron Andrews recCentre, Grant Connell Tennis Centre and community sport development.

Frances Warner | Frances holds a Masters in Community and Regional Planning from UBC and a B.Ed. from the University of Alberta. Her community planning career has focused on social and economic issues. Prior to planning, Frances taught at the elementary, secondary, and post-secondary levels in Canada, Nigeria and Hong Kong. She is currently a writer and planning consultant in Vernon BC.

jil p. weaving | jil is the Coordinator of the Arts, Culture and Environment Department of the Vancouver Board of Parks and Recreation.

Dr. Joan Wharf Higgins | Joan is a Canada Research Chair in Health & Society and a Professor in the School of Exercise Science, Physical & Health Education at the University of Victoria. She is a community-based researcher who studies how an individual's life choices are influenced by their life chances and circumstances, and how to make the healthy choice the affordable, accessible, appropriate and appealing choice.

Baldwin Wong | Baldwin is the City of Vancouver Multicultural Social Planner. He's been working on issues related to diversity, multiculturalism and immigration since the '80s. In 2001, he helped launch the City's *Newcomer's Guide*, available in five languages. Since 2005, he has been the lead staff supporting the Mayor's Working Group on Immigration, which advises the Mayor and City Council on key issues regarding immigrants and refugees. In 2008, he organized the Metro Vancouver Leaders Summit on Immigrant Employment. Currently, he leads a civic Dialogues project (www.vancouver.ca/dialoguesproject) which aims to strengthen relations between Aboriginal and non-Aboriginal/newcomer communities in Vancouver.

Presenter Legacy Donation

On behalf of the presenters at Symposium, the BCRPA will make a legacy donation to Recreation Integration Victoria (RIV). Through its innovative services and programs, RIV assists individuals to identify and participate in their chosen activities and introduces them to new experiences. RIV works with both individuals and the leisure and recreation community to ensure that welcoming, barrier-free environments exist. RIV believes that every individual can access his or her interests.

Read more about RIV at www.rivonline.org



The Extras

Wednesday May 9 - Friday, May 11, 2012

INFORMATION FAIR

Want to learn more about BCRPA provincial initiatives? Information on various programs and initiatives from HIGH FIVE® to Everbody Gets to Play™ and Pool Operator Courses to Playground Safety will be available at the Symposium Information Fair. Watch for more details on the BCRPA website and in the Symposium On-Site Guide.

Tuesday May 8, 2012

GOLF TOURNAMENT | AFTERNOON

Golf is a game in which you yell "fore," shoot six, and write down five. Straight shooter or not, the BCRPA wants you to join us and your colleagues for a great day on the course and some guaranteed laughs. The Symposium golf tournament is under development, and a more fun time than this would be illegal! Start thinking about participating and about picking your fabulous foursomes! Stay tuned for more details about the great prizes, the amazing course, delectable food and refreshing beverages! Circle Tuesday May 8, 2012 in your daytimer, the day before the official start of Symposium on Wednesday, May 9 and start thinking about spring golfing!

Wednesday May 9, 2012

FIRST TIMERS' ORIENTATION | 7:45 - 8:05 AM

Are you new to the sector or the province? Is this your first Symposium? We're looking forward to welcoming you at this fun and casual get-together where we'll make sure you have all the information you need to experience Symposium to the fullest.

OFFICIAL OPENING CEREMONY AND KEYNOTE 8:15 - 9:30 AM

Kick off Symposium with official welcomes and keynote speaker Dr. Trevor Hancock "Confronting Canada's Public Health Challenges: The Role of Recreation and Parks"

PLENARY PRESENTATION AND Q & A 9:45 - 11 AM

The National Recreation Agenda: A Beginning, Not an End | Brian Johnston

TRADESHOW OPENING AND LUNCH 12:30 - 2 PM

Food and fun are the name of the game at the Tradeshow Opening and Lunch. Link-up with friends from across the province and chat with exhibitors to learn about their products and services that can take your programs and facilities to the next level. You won't want to miss this fantastic event! Remember your business cards so that you can enter a draw for the prizes offered by the Tradeshow exhibitors.

Wednesday May 9 continued

**SPEED NETWORKING WITH PAST PRESIDENTS
1 - 2 PM**

You've heard of speed-dating to meet people ... well this is speed-dating for students to launch your career! Since most Past Presidents are not familiar with texting, tweeting or Facebook, students are invited to join us for some speed-networking – this is an in-your-face, real time, personal interaction with several BCRPA Past Presidents. We look forward to sharing our experience, knowledge and advice on how to have a successful career in recreation and parks. This session is for students and new practitioners who are seeking answers, direction and guidance from BCRPA Past Presidents regarding some of their areas of interest. Sign up for an appointment at the registration desk by 11:00am, first come, first served.

**TRADESHOW NETWORKING RECEPTION
5:15 - 8 PM**

Wrap up the Tradeshow with a bang! Take this opportunity to connect with exhibitors once again to learn more about their many great products and services and partake in complimentary nibbles and drinks.

**AFTER HOURS DINNER/SOCIAL OPTIONS
8 PM - LATE**

Keep the momentum of the day going! Meet up with old acquaintances and get to know new ones with a dinner/social opportunity at a local Victoria establishment. Sign up at the registration desk by 5 p.m. and meet in the main foyer of the Conference Centre at 8:15 p.m.

Thursday, May 10, 2012

POSTER PRESENTATIONS | 8:30 AM - 5 PM

Visit a variety of poster presentations highlighting current research initiatives and innovative practices/programs relevant to the Parks, Recreation and Culture sector.

**BCRPA ANNUAL GENERAL MEETING
11:40 AM - 12:15 PM**

Actively participate in the development of our province's parks, recreation and culture sector by attending the Annual General Meeting as the Board of Directors and the BCRPA CEO review the many activities the BCRPA has been engaging in during the past year. Ensure your vote is registered on resolutions that affect your Association.

DELEGATE LUNCH | 12:30 - 2 PM

Network with delegates over a nutritional lunch.

**NATURE & HEALTH PLENARY PANEL
PRESENTATION AND Q & A | 2 - 3:15 PM**

Matt Herman, Doug Paterson, Eva Riccius

THE EXTRAS

Thursday, May 10 continued

REGIONAL MEETINGS | 4:30 – 6 PM

Gather with other delegates from your region of the province to exchange ideas, share best practices and discuss regional issues. Sessions will be facilitated by the Regional Liaisons.

PRESIDENT'S RECEPTION | 7 – 7:30 PM

Start the evening festivities early at the President's Reception, being held prior to the banquet in the lovely Crystal Gardens. All Symposium full delegates are invited to attend.

BANQUET/DANCE | 7:30 PM – MIDNIGHT

Enjoy an evening of multicultural glitz and glamour at the "Bombay Nights" banquet and dance! As the night unfolds the DJ will put you in the mood to dance the night away and have fun singing Karaoke style to your favourite tunes.

AWARDS CEREMONY

The evening agenda at the banquet will include the Awards Ceremony to recognize the 2012 BCRPA Annual Provincial Award Recipients. Join us in recognizing and acknowledging them for their achievement and commitment to the field of parks, recreation, culture and health promotion. Be inspired by the contributions of your fellow members!

Friday, May 11, 2012

DELEGATE BREAKFAST | 8 – 9 AM

Start your day with a complimentary European style breakfast buffet for delegates.

**KEYNOTE SPEAKER: GRAHAM CLYNE
10:30 – 11:45 AM**

Graham Clyne will start the day off with "Re-Imagining Recreation: A Vital and Integrated Partner in Tomorrow's Public Policy".

**BUILDING COMMUNITY PLENARY PANEL
DISCUSSION AND Q&A | NOON – 1:15 PM**

Paula Carr, Jim Diers, Joan Wharf Higgins

**DELEGATES' LUNCH/CLOSING CEREMONY
1:30 – 3 PM**

Accommodations and Travel

While in Victoria, stay at one of the following hotels for discounted BCRPA delegate rates. Please identify yourself as being part of the BCRPA Symposium when making your reservations. Reservations made after the release date will be accepted on a space available basis, at the best available sell rate. Make your reservations now:

Marriott Victoria Inner Harbour

728 Humboldt Street | Victoria, BC V8W 3Z5

Deluxe Room — \$145/night

Superior Room — \$165/night

Toll Free Reservations: 1-866-306-5451

ask for the BCRPA SYMPOSIUM group rate

Online Reservations:

Deluxe Room \$145 (enter group code: RPARPAA)

Superior Room \$165 (enter group code: RPARPAB)

Rates in effect until April 10, 2012 upon availability

Fairmont Empress Victoria

721 Government Street | Victoria, BC V8W 1W5

Fairmont Room — \$140/night

Reservations: 250-384-8111 or toll-free at 1-800-441-1414 (please identify yourself as a BCRPA Symposium delegate when you book your rooms)

On-line reservations:

<https://resweb.passkey.com/go/bcrpa2012>

Rates in effect until April 7, 2012 upon availability

Chateau Victoria

740 Burdett Avenue | Victoria, BC V8W 1B2

One Bedroom Suite — \$140/night

Toll free reservations: 1-800-663-5891

Email reservations:

reservations@chateauvictoria.com

(Please quote confirmation number 253190 when booking your room)

Rates in effect until April 23, 2012 upon availability

Executive House Hotel

777 Douglas Street | Victoria, BC V8W 2B5

Standard Room — \$125/night

Toll free reservations: 1-800-663-7001

On-line reservations: www.executivehouse.com
(use the rate code BCRP when booking on-line)

Rates in effect until April 9, 2012 upon availability

TRAVEL DISCOUNTS

Harbour Air/West Coast Air and WestJet are the official airlines of the BCRPA Symposium and are offering the following discounts to delegates.

Harbour Air/West Coast Air | Subject to availability, delegates will receive 20% discount on regular fares for themselves and one guest when travelling together. In order to receive this discounted rate, you must contact the reservations department at 1.800.665.0212 or by e-mail at reservations@harbourair.com and quote the promotional code **BCRPA12**. Please provide a copy of your Symposium registration receipt upon check-in. This discount applies to travel between May 7 and 13, 2012 to and from Victoria. All schedule and location information can be accessed at www.harbourair.com or www.westcoastair.com

WestJet | A discount of 10% off regular fares is available to delegates three days prior and post Symposium to Vancouver or Abbotsford airports. Please quote **CC6789** to receive your discount when booking your ticket by calling the group booking line at 1.877.952.4696. Flight schedule information is available at www.westjet.com

DIRECTIONS

GETTING TO THE VICTORIA CONFERENCE CENTRE

721 Douglas Street | Victoria, BC V8W EM7

www.victoriainconference.com/city_transportation.php

ROAD UPDATES

For up-to-date road conditions:

www.drivebc.ca 1.800.550.4997

PARKING INFORMATION

\$16 per day for underground parking

SHUTTLE SERVICE FROM THE VICTORIA AIRPORT

AKAL Airporter www.victoriaairportshuttle.com

Greening Symposium

As in past years, we're taking deliberate steps to ensure the BCRPA Symposium is as earth and health friendly as possible. These include:

- Establishment of recycle centres located throughout the Victoria Conference Centre for paper, glass, cans, and plastics
- Use of FSC certified printed materials
- Online, paperless registration system
- Use of reusable delegate bags
- Recycling name card holders for use at next event (please hand your cards in at the end of your stay)
- Reduced use of paper through posting the session presentations online
- Local organic produce, sustainable seafood and fair trade products are purchased by the hotel whenever possible
- Providing fresh water service at the event using refillable jugs instead of water bottles – please bring your own water bottle to use
- Making the 'healthy choice the easy choice' through the adoption of the Healthy Food and Beverage Sales guidelines in our catering selections

Refunds and Cancellations

A full refund less a \$50 cancellation fee will be given for cancellations received before April 9, 2012. Cancellations made after April 9 are non-refundable; however, registrations are transferrable. All requests for cancellations must be submitted in writing to the BCRPA office at registration@bcprpa.bc.ca

No recording of Symposium proceedings in any format without the written consent of the Symposium Chair.

REGISTER NOW

BCRPA Symposium 2012 Victoria – Esprit de Corps

In Pursuit of Our Common Purpose

Tel: 604.629.0965 Fax: 604.629.2651

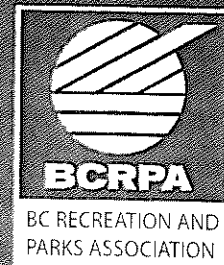
berpa@berpa.bc.ca

British Columbia Recreation and Parks Association

301 – 470 Granville Street

Vancouver, BC V6C 1V5

For details, visit the [Symposium 2012 web page](#).




APPENDIX III

Electoral Area 'A' Recreation and Culture 2012 Priorities Schedule: Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec 2013 2014 2015 2016

High Priority Items	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	2013	2014	2015	2016
Review Priorities Schedule																
Establish R/C annual Planning process / date for 2012																
Staff Reshuffle - Introduce new Superintendent																
Staff Reshuffle - Complete maternity leave transition																
Plan for and Implement CHC upgrades																
Explore Cassidy recreation and culture opportunities																
Explore, plan and implement needs assessment																
Promotions - Grant-In-Aid story in Feb TAKE 5																
Transfer of residual Grant-In-Aid funds to Reserve Fund																
Follow up CBHCA + SD68 re: NCI outdoor sportcourt resurfacing																
Explore funding opportunities for NCI resurfacing project																
Medium Priority Items																
Continue to meet with SD68 re: school facility related issues																
Programming - explore community event w/ comm partners																
Programming - Grant-In-Aid workshop																
Continue to identify and compile community assets																
Develop a promotional guide of community assets																
Promotions - continue to develop Community Calendar																
Promotions - Webpage enhancements																
Promotions - Explore ad/story in local papers (free?)																
Promotions - Post RDN sign boards CHC																
Promotions - Profile new Commission in Feb TAKE 5																
Low Priority Items																
Explore a mapping process for promoting community assets																
Continue to explore other community facility opportunities																
Joan Michel to present at Commission meeting Regional Trails																
Review highlights Dist 68 Sports Field + Rec Service Agmt																

Note: This priority planning schedule is to be used as a guideline and is subject to change based on Commission, staff, and budget priorities from time to time.

Completion Date  Ongoing x