

**NANAIMO REGIONAL HOSPITAL DISTRICT**

**REGULAR BOARD MEETING  
TUESDAY, MAY 25, 2010  
7:00 PM**

*(RDN Board Chambers)*

**A G E N D A**

**PAGES**

**CALL TO ORDER**

**DELEGATIONS**

**Suzanne Fox & Dr. Drew Digney, Vancouver Island Health Authority, re NRGH  
Emergency Department/Psychiatric Emergency Services/Psychiatric Intensive Care  
Project.**

**MINUTES**

4 - 5 Minutes of the regular Hospital Board meeting held March 23, 2010.

**BUSINESS ARISING FROM THE MINUTES**

**COMMUNICATIONS/CORRESPONDENCE**

**UNFINISHED BUSINESS**

**STANDING COMMITTEE, SELECT COMMITTEE AND COMMISSION  
MINUTES AND RECOMMENDATIONS**

**COMMITTEE OF THE WHOLE STANDING COMMITTEE**

From the Committee of the Whole meeting held May 11, 2010.

**Nanaimo Regional Hospital District - 2009 Audited Financial Statements.**

*That the report on the 2009 audited financial statements of the Nanaimo  
Regional Hospital District be received.*

**SCHEDULED STANDING, ADVISORY STANDING AND SELECT  
COMMITTEE REPORTS**

**Regional Hospital District Select Committee.**

6 - 21

Minutes of the Regional Hospital District Select Committee meeting held April 26, 2010. (for information)

1. *That the Regional Hospital District Board approve an increase in cost sharing for the emergency department redevelopment project in the amount of \$2,740,112 for a total commitment of \$10,740,112.*
2. *That "Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010" be introduced and read three times.*
3. *That "Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010" be adopted.*
4. *That the Regional Hospital District Board approve cost sharing for the cancer clinic/pharmacy project in the amount of \$634,710.*
5. *That "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010" be introduced and read three times.*
6. *That "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010" be adopted.*
7. *That "Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Repeal Bylaw No.151, 2010" be introduced and read three times.*
8. *That "Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Repeal Bylaw No.151, 2010" be adopted.*
9. *That the 2010/2011 equipment and project lists in the amount of \$3,151,800 be approved as presented.*

22 - 23

Minutes of the Regional Hospital District Select Committee meeting held May 10, 2010. (for information)

1. *That the Regional Hospital District's share of funding towards the Nanaimo Regional General Hospital Emergency Department project include a \$1.2 million reallocation of funds each year from the 2011 and 2012 minor capital projects and capital equipment allocation.*
2. *That correspondence be sent to VIHA encouraging them to involve the Regional Hospital District in project and/or strategic capital planning prior to projects being initiated, in order to obtain local input on the choices for major capital projects.*

**ADMINISTRATOR'S REPORTS**

**ADDENDUM**

**BUSINESS ARISING FROM DELEGATIONS OR COMMUNICATIONS**

**NEW BUSINESS**

**BOARD INFORMATION (Separate enclosure on blue paper)**

**ADJOURNMENT**

**IN CAMERA**

**NANAIMO REGIONAL HOSPITAL DISTRICT**

**MINUTES OF THE REGULAR MEETING OF THE BOARD  
OF THE NANAIMO REGIONAL HOSPITAL DISTRICT HELD ON  
TUESDAY, MARCH 23, 2010, AT 7:00 PM IN THE  
RDN BOARD CHAMBERS**

**Present:**

Director J. Stanhope	Chairperson
Director J. Burnett	Electoral Area A
Director G. Rudischer	Electoral Area B
Director M. Young	Electoral Area C
Director G. Holme	Electoral Area E
Director L. Biggemann	Electoral Area F
Director D. Bartram	Electoral Area H
Alternate	
Director C. Burger	City of Parksville
Director T. Westbroek	Town of Qualicum Beach
Alternate	
Director B. Dempsey	District of Lantzville
Director J. Ruttan	City of Nanaimo
Director B. Bestwick	City of Nanaimo
Director L. Sherry	City of Nanaimo
Director L. McNabb	City of Nanaimo
Director D. Johnstone	City of Nanaimo
Director B. Holdom	City of Nanaimo
Director J. Kipp	City of Nanaimo

**Also in Attendance:**

C. Mason	Chief Administrative Officer
M. Pearse	Sr. Mgr., Corporate Administration
P. Thorkelsson	Gen. Mgr., Development Services
J. Finnie	Gen. Mgr., Regional Community Utilities
T. Osborne	Gen Mgr., Recreation & Parks Services
N. Avery	Gen. Mgr., Finance & Information Services
D. Trudeau	Gen. Mgr., Transportation & Solid Waste Services
N. Hewitt	Recording Secretary

**CALL TO ORDER**

The Chairperson welcomed Alternate Directors Burger and Dempsey to the meeting.

**BOARD MINUTES**

MOVED Director McNabb, SECONDED Director Holme, that the minutes of the regular Hospital Board meeting held November 24, 2009, be adopted.

CARRIED

***FINANCE AND INFORMATION SERVICES***

**FINANCE**

**Bylaw No. 149 - Regional Hospital District 2010 Annual Budget.**

MOVED Director McNabb, SECONDED Director Westbrook, that the 2010 Regional Hospital District annual budget be approved with the following components:

Property tax requisition	\$6,294,940	
Capital grant allowance (from property taxes)	\$3,151,800	
		CARRIED

MOVED Director McNabb, SECONDED Director Westbrook, that "Nanaimo Regional Hospital District Annual Budget Bylaw No. 149, 2010" be introduced and read three times.

CARRIED

MOVED Director Holme, SECONDED Director McNabb, that "Nanaimo Regional Hospital District Annual Budget Bylaw No. 149, 2010" be adopted.

CARRIED

**ADJOURNMENT**

MOVED Director Sherry, SECONDED Director Bestwick, that this meeting terminate.

CARRIED

TIME: 7:02 PM

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CHAIRPERSON

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SR. MGR., CORPORATE ADMINISTRATION

**NANAIMO REGIONAL HOSPITAL DISTRICT**

**MINUTES OF THE MEETING OF THE  
REGIONAL HOSPITAL DISTRICT SELECT COMMITTEE  
HELD ON MONDAY, APRIL 26 AT 1:00 PM  
IN THE RDN COMMITTEE ROOM**

**Present:** Director T. Westbroek Chairperson  
Director J. Burnett Electoral Area A  
Director J. Kipp City of Nanaimo  
Director D. Johnstone City of Nanaimo

**Absent:** Director J. Stanhope Electoral Area G  
Director C. Haime District of Lantzville  
Director E. Mayne City of Parksville

**Also in Attendance:** C. Mason Chief Administrative Officer  
N. Avery Gen. Manager, Finance & Information Services  
W. Idema Manager, Financial Reporting

**CALL TO ORDER**

The Chairperson called the meeting to order at 1:00 pm.

**MINUTES**

MOVED Director Kipp, SECONDED Director Burnett, that the minutes of the Regional Hospital District Select Committee meeting held November 3, 2009 be adopted.

CARRIED

**BUSINESS ARISING FROM THE MINUTES**

The Chair noted that correspondence had been sent to VIHA with respect to capital funding for the Oceanside Health Center and encouraged the VIHA members attending to consider investing in a facility which could be cost shared by the Regional District and avoid ongoing operating costs for leases or rent.

**DELEGATIONS**

**Chris Sullivan, Regional Director Capital Planning, Bill Boomer, VP Finance, Dr. Michael Flesher, Medical Director Emergency Services & Trauma Care, Leighanne MacKenzie, Director Emergency Services and Trauma Care VIHA,** re requests for cost sharing on NRGH Emergency Department Redevelopment, Cancer Clinic Renovations and 2010/2011 Capital Project & Equipment lists.

Chris Sullivan gave a presentation on the final approved costs for the Emergency Department redevelopment and the delegates present responded to questions from the committee, including how funding from the Foundation was applied to the project in order to obtain Provincial approval.

Committee members encouraged VIHA delegates to contact the Regional Hospital District early in the planning process in order to allow both input and discussion of capital projects before they are presented for cost sharing.

MOVED Director Kipp, SECONDED Director Burnett, that the presentation be received. CARRIED

## CORRESPONDENCE

**Vancouver Island Health Authority – Request for additional cost sharing –NRGH emergency Department redevelopment.**

MOVED Director Kipp, SECONDED Director Burnett, that correspondence be received. CARRIED

**Vancouver Island Health Authority – Request for cost sharing –NRGH cancer clinic and pharmacy renovations.**

MOVED Director Kipp, SECONDED Director Burnett, that correspondence be received. CARRIED

## REPORTS

**Request for additional cost sharing in Emergency Department Redevelopment and cost sharing in Cancer Clinic and Pharmacy Renovations.**

The Committee directed staff to adjust VIHA's proposed cost sharing agreement to reflect that the Nanaimo and District Hospital Foundation's \$4 million contribution would offset only the Nanaimo Regional Hospital District's share of costs and the Province's 60% share would not be offset by this additional source of local funding. This would decrease the Regional Hospital District's share of the total project funding from \$13,140,112 to \$10,740,112. VIHA's request for additional funding would be approved at \$2,740,112 - a decrease of \$2.4 million from their requested \$5,140,112.

MOVED Director Kipp, SECONDED Director Johnstone, that the Regional Hospital District Board approve an increase in cost sharing for the emergency department redevelopment project in the amount of \$2,740,112 for a total commitment of \$10,740,112.

CARRIED

**Bylaw No. 145.01.**

MOVED Director Kipp, SECONDED Director Johnstone, that "Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010" be introduced and read three times.

CARRIED

MOVED Director Kipp, SECONDED Director Johnstone, that "Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010" be adopted.

CARRIED

**Request to cost share in Cancer Clinic/Pharmacy Renovations.**

MOVED Director Kipp, SECONDED Director Johnstone, that the Regional Hospital District Board approve cost sharing for the cancer clinic/pharmacy project in the amount of \$634,710.

CARRIED

**Bylaw No. 150.**

MOVED Director Kipp, SECONDED Director Johnstone, that "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010" be introduced and read three times.

CARRIED

MOVED Director Kipp, SECONDED Director Johnstone, that "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010" be adopted.

CARRIED

**Bylaw No. 151.**

MOVED Director Kipp, SECONDED Director Johnstone, that "Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Repeal Bylaw No.151, 2010" be introduced and read three times.

CARRIED

MOVED Director Kipp, SECONDED Director Johnstone, that "Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Repeal Bylaw No.151, 2010" be adopted.

CARRIED

**2010/2011 Capital Project and Equipment Lists – for approval.**

MOVED Director Kipp, SECONDED Director Johnstone, that the 2010/2011 equipment and project lists in the amount of \$3,151,800 be approved as presented.

CARRIED

**BUSINESS ARISING FROM DELEGATIONS OR COMMUNICATIONS**

MOVED Director Kipp, SECONDED Director Burnett that correspondence be sent to VIHA suggesting they consider using a portion of the \$26 million dollars in unidentified future projects as shown on their 2010/11 capital list as a source of funding for the emergency room project if the Province is unable or unwilling to provide a full 60% share of funding for this project.

CARRIED

MOVED Director Kipp, SECONDED Director Burnett that correspondence be sent to VIHA encouraging them to involve the Regional Hospital District in project and/or strategic capital planning prior to projects being initiated, in order to obtain local input on the choices for major capital projects.

CARRIED

**ADJOURNMENT**

MOVED Director Kipp, SECONDED Director Burnett, that the meeting terminate.

CARRIED

TIME: 2:30 PM

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CHAIRPERSON



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**TO:** C. Mason  
Chief Administrative Officer

**DATE:** April 22, 2010

**FROM:** N. Avery  
General Manager, Finance & Information Services

**SUBJECT:** Request for additional cost sharing in Emergency Department Redevelopment and cost sharing in Cancer Clinic and Pharmacy Renovations

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**PURPOSE:**

To discuss the implications of increasing the amount of cost sharing in the Nanaimo Regional General Hospital Emergency Department Redevelopment Project and to consider approving cost sharing in an additional major capital project.

**BACKGROUND:**

In 2008 the Hospital District Board adopted a bylaw for the proposed regional share of the emergency department redevelopment in the amount of \$8 million dollars (based on a conceptual budget of \$20 million dollars). At its meeting held November 3, 2009, representatives from the Vancouver Island Health Authority (VIHA) presented a request for additional cost sharing in the emergency department redevelopment project based on a final design budget of \$36 million dollars. Costs based on final design are much more accurate and the committee was advised that the project would also result in specialized emergency psychiatric beds, which were not initially contemplated as part of this project. The committee recommended and the Regional Hospital District Board ratified a motion from that meeting, to defer consideration of the request until firmer project values were available and Provincial support for the project had been received. The Provincial share has been confirmed and VIHA has submitted a request for additional cost sharing in the amount of \$5,140,112.

Also presented at the November meeting was a project to renovate the cancer clinic pharmacy areas at the Nanaimo Regional General Hospital – a decision to approve cost sharing was deferred, pending confirmation of the budget and approval by the Province. That project has now received Provincial approval and VIHA is seeking cost sharing in that project, in the amount of \$634,708.

**ALTERNATIVES:**

1. Approve additional cost sharing in the emergency room department project and approve cost sharing in the cancer clinic pharmacy renovation project.
2. Do not approve cost sharing in these projects.

**FINANCIAL IMPLICATIONS:**

Alternative 1

At this time, the Board has adopted three bylaws for proposed major capital projects as follows:

<b>Project Name</b>	<b>Total Budget</b>	<b>RHD Share</b>
Emergency Room	\$20,000,000	\$ 8,000,000
Renal Care Center	\$13,650,000	\$ 5,460,000
Boiler Plant redevelopment	<u>\$ 8,850,000</u>	<u>\$ 3,540,000</u>
	<u>\$42,500,000</u>	<u>\$17,000,000</u>
Estimated annual debt costs		<u>\$ 1,700,000</u>

To date the Renal Care Center has proceeded within the original cost sharing approval. These three projects would have resulted in new debt of about \$1.7 million dollars once completed and formed the basis of earlier budget projections.

VIHA's 2009/2010 to 2013/2014 capital plan (Appendix B) indicates revised project values as follows:

<b>Project Name</b>	<b>Total Budget</b>	<b>RHD Share</b>
Emergency Room	\$36,850,000	\$13,140,112
Renal Care Center	\$13,650,000	\$ 5,460,000
Boiler Plant/Energy Center	<u>\$26,850,000</u>	<u>\$10,740,000</u>
	<u>\$77,350,000</u>	<u>\$29,340,112</u>
Estimated annual debt costs		<u>\$ 2,394,010</u>

The Boiler Plant/Energy Center project budget reflects a much larger scope than indicated when the project was first proposed. It is currently forecast to commence in 2011/2012, however that timeframe could change substantially depending on Provincial funding availability. Staff have used the above noted budget estimates to project the potential financial impact up to 2017. Please refer to Appendix A for details.

The current forecast of property tax revenues for the years 2010 to 2017 shows annual changes of 4.5%(2010), 5.0%(2011 to 2013), 3.5%(2014 to 2017). Revising the current projections to account for both the additional cost sharing in the emergency department redevelopment as well as the boiler plant/energy center project as shown above, results in the following:

	<b>2010</b>	<b>2011 to 2013</b>	<b>2014 to 2017</b>
Current projections	4.5%	5.0% per year	3.5% per year
Current projected cost per \$100,000	\$21.70	\$23.70 (2013)	\$25.15 (2017)
Revised projections	4.5%	9.25%, 9.1%, 9.0%	3.5% per year
Revised projected cost per \$100,000	\$21.70	\$26.65 (2013)	\$29.75 (2017)
Change per \$100,000	Nil	\$2.95	\$4.60

The cumulative change over the seven year period to 2017 based on the information available to date, is an increase of \$23.90 per \$100,000.

Should the Board support these cost sharing requests, staff recommend repealing the bylaw with respect to the Boiler Plant project, amending and adopting the bylaw covering the emergency department redevelopment and adopting a new bylaw for cost sharing in the cancer clinic renovations as attached to this report.

### Alternative 2

Staff are not aware of other options available to VIHA for cost sharing and are not able to comment on the implications if the Board does not approve or only approves a portion of the cost sharing.

### **SUMMARY/CONCLUSIONS:**


The Vancouver Island Health Authority has received Provincial cost sharing approval for two projects - the emergency department redevelopment and cancer clinic/pharmacy renovations. The emergency department project had an initial cost sharing approval in the amount of \$8,000,000 and the request for that project is an increase of \$5,140,115. The cancer clinic and pharmacy project is a request in the amount of \$634,710. Should the Board support these requests Bylaws No. 145.01 (amends the cost sharing for the emergency department redevelopment) and Bylaw No. 150 (cancer clinic renovations cost sharing) are presented for approval.

Staff has also reviewed more recent information with respect to the boiler plant upgrade. There is a significant increase in the cost profile of the boiler plant project. The cumulative property tax change resulting from the emergency department increase and the potential boiler plant upgrade over the seven year period to 2017 is in the order of \$23.90 per \$100,000. With respect to the boiler plant upgrade, staff suggests repealing the current cost sharing approval, and as was done with the emergency department project waiting until this project has received Provincial approval before considering Regional Hospital District cost sharing. Bylaw No. 151 repeals the RHD share of the project of \$3.54 million dollars.

### **RECOMMENDATIONS:**

1. That the Regional Hospital District Board approve an increase in cost sharing for the emergency department redevelopment project in the amount of \$5,140,115 for a total commitment of \$13,140,115.
2. That "Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010" be introduced and read three times.
3. That "Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010" be adopted.
4. That the Regional Hospital District Board approve cost sharing for the cancer clinic/pharmacy project in the amount of \$634,710.
5. That "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010" be introduced and read three times.
6. That "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010" be adopted.

7. That "Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Repeal Bylaw No.151, 2010" be introduced and read three times.
8. That "Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Repeal Bylaw No.151, 2010" be adopted.

  
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Report Writer

  
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CAO concurrence

**NANAIMO REGIONAL HOSPITAL DISTRICT  
BUDGET PROJECTIONS - revised for Emergency Redevelopment and Updated Future Project Values  
2010 to 2014**

Current Projection	2010		2011		2012		2013		2014		2015		2016		2017	
	Original 4.5%	Revised 4.5%	Original 5.0%	Revised 9.25%	Original 5.0%	Revised 9.25%	Original 5.0%	Revised 9.1%	Original 3.5%	Revised 9.0%	Original 3.5%	Revised 3.5%	Original 3.5%	Revised 3.5%	Original 3.5%	Revised 3.5%
<b>Revenues</b>																
Property taxes	6,294,940	6,294,940	6,609,690	6,877,225	6,940,175	7,513,369	7,287,185	8,197,086	7,542,240	8,034,828	7,805,218	8,079,436	8,362,216	8,362,216	8,362,216	8,362,216
Grants in lieu	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Interest income	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Prior year surplus applied	1,440,000	1,440,000	850,935	957,686	551,295	1,102,811	1,444,000	1,444,000	3,547,395	3,547,395	3,653,805	3,763,420	3,876,325	3,876,325	3,876,325	3,876,325
	7,795,940	7,795,940	7,532,025	7,993,721	7,592,470	8,672,179	7,455,895	9,768,037	7,765,440	9,013,627	8,123,915	8,884,236	9,184,249	9,184,249	9,184,249	9,184,249
<b>Expenditures</b>																
Administration	15,150	15,150	15,910	16,354	16,705	18,085	19,730	21,506	18,155	21,006	18,790	19,448	20,403	20,403	20,403	20,403
Debt payments	3,392,585	3,392,582	3,275,315	3,324,807	3,170,070	3,187,942	3,038,605	3,038,605	3,163,260	3,163,260	3,163,260	3,163,260	3,163,260	3,163,260	3,163,260	3,163,260
Equipment financing	3,151,800	3,151,800	3,246,355	3,246,355	3,343,745	3,343,745	3,444,000	3,444,000	3,547,395	3,547,395	3,653,805	3,763,420	3,876,325	3,876,325	3,876,325	3,876,325
Equipment grants	6,945,005	6,938,443	6,070,330	6,792,911	7,475,300	7,168,428	7,243,095	9,742,138	7,528,744	8,874,432	7,302,115	7,987,704	8,649,875	8,649,875	8,649,875	8,649,875
	850,935	857,496	551,295	1,102,811	77,110	1,508,751	182,200	24,089	256,666	345,986	743,800	916,532	1,524,910	1,524,910	1,524,910	1,524,910
Surplus for future years' expenditures	\$ 21.73	\$ 21.73	\$ 22.36	\$ 23.27	\$ 23.02	\$ 24.92	\$ 23.70	\$ 26.66	\$ 24.05	\$ 28.46	\$ 24.40	\$ 24.76	\$ 26.13	\$ 26.13	\$ 26.13	\$ 26.13
Cost per \$100,000																

Appendix B: Summary of Capital Funding Sources & Uses – Facilities & Equipment

Capital Funding Sources (Note 1)	Prior to 2009/10	2009/10	2010/11	2011/12	2012/13	2013/14 & Beyond	Total Project Cost
Ministry of Health - Restricted Capital Grant (over \$100,000 and Debt)		92,788,669	111,580,134	38,779,815			
Ministry of Health - Restricted Capital Grant (sustainment and under \$100,000)		13,060,640	12,339,000	12,339,000			
Regional Hospital District		78,702,160	37,837,178	29,467,378			
Foundation and Auxiliary Funding		13,347,104	18,365,000	8,125,280			
Other & Deferred Contributions from Prior Years		4,121,755	3,143,258	3,143,258			
Required Funding for Rivenview Projects		150,000	4,636,000	6,804,000			
Required Funding for Future Year Projects >\$2 Million			2,375,000	23,434,920			
<b>Total Capital Funding Sources</b>		<b>202,170,328</b>	<b>190,275,570</b>	<b>122,093,651</b>			
<b>Capital Funding Uses (Note 2)</b>							
<b>Facility Projects (Includes Land &amp; Land Improvements)</b>							
<b>Approved Facility Projects Underway:</b>							
Total Projects <\$1.5m		22,882,941					22,882,941
Projects > \$1.5m:							
Royal Jubilee Hospital, Patient Care Centre (P3 & Traditional)	96,893,873	134,003,127	101,538,000	16,100,000			348,535,000
Property purchase at 941 Pandora, Victoria	2,368,000	232,000					2,600,000
Nanaimo Regional General Hospital, Palliative Care Renovation	2,789,868	69,019					2,858,887
Victoria General Hospital, Emergency Department Expansion	11,562,156	7,251,844					18,814,000
Port Hardy Hospital, 11 Residential Care Beds	586,566	2,255,434					2,842,000
Nanaimo Regional General Hospital, Emergency Department Expansion	597,042	3,000,000	15,951,479	17,301,759			36,850,280
Nanaimo Regional General Hospital, Renal Dialysis Centre	3,975,959	4,274,041	2,700,000	2,700,000			13,650,000
Ceiling Mounted Patient Lifts - Various Facilities	786,440	893,560					1,680,000
Cowichan District Hospital, Pharmacy Redevelopment		800,000	1,220,850				2,020,850
Cumberland Health Centre, Renal Expansion		200,000	726,000	726,000			1,652,000
Tofino & West Coast General Hospitals, Negative Pressure Rooms	35,887	429,351	1,294,762				1,760,000
Royal Jubilee Hospital, Eric Martin Pavilion Asbestos Abatement (Phase 5, 2nd Floor)		1,976,076					1,976,076
Saanich Peninsula Hospital, Operating Room/Central Sterilization Room Redevelopment		309,280	2,025,360	2,025,360			4,360,000

Capital Funding Sources (Note 1)		2009/10	2010/11	2011/12	2012/13	2013/14 & Beyond	Total Project Cost
<b>Sub-Total Approved Facility Projects Underway:</b>		119,565,791	125,456,451	38,853,119	-	-	462,482,034
<b>Approved Planning Facility Projects Underway:</b>							
Comox Strathcona Acute Care Renewal	164,953	TBD	TBD	TBD			164,953
Nanaimo Regional General Hospital, Cancer Clinic Expansion	32,928	119,800	1,211,636	1,211,636			2,576,000
Nanaimo Regional General Hospital, Finish Shelled-in Operating Rooms		20,000	1,580,000			show as 2011/12 start	1,600,000
Nanaimo Regional General Hospital, Island Medical Program		200,000	670,910	1,212,500		show as 2011/12 start	2,083,410
Riverview Redevelopment, 24-bed Psychogeriatric, Central Island		50,000	1,824,000	2,686,000			4,560,000
Riverview Redevelopment, 27-bed Adult Tertiary, Central Island & Seven Oaks Renovation		100,000	2,812,000	4,118,000			7,030,000
Riverview Redevelopment, Nanaimo Regional General Hospital 8-bed Psychiatric Intensive Care	105,700	TBD	TBD	TBD			105,700
<b>Sub-Total Approved Planning Projects Underway &gt; \$1.5m</b>	<b>303,581</b>	<b>489,800</b>	<b>8,098,546</b>	<b>9,228,136</b>			<b>18,120,063</b>
<b>Future Year Projects:</b>							
Cowichan District Hospital Redevelopment			100,000	TBD	TBD	TBD	100,000
South Island Acute Care Site Reconfiguration			100,000	TBD	TBD	TBD	100,000
Residential Care Capacity Expansion and Upgrades to Meet Changing Needs			100,000	TBD	TBD	TBD	100,000
Saanich Peninsula Hospital, Life Safety Upgrade			186,000	3,069,000	1,395,000		4,650,000
Saanich Peninsula Hospital, Electrical Systems Upgrade			350,000	2,000,000	650,000		3,000,000
Royal Jubilee Hospital, Eric Martin Pavilion Asbestos Abatement (Ph. 6-8)			1,239,000	1,080,000	2,523,500	1,592,000	6,434,500
Nanaimo Regional General Hospital, Boiler Plant/Energy Centre	42,000		300,000	10,000,000	15,000,000	1,508,000	26,850,000
Royal Jubilee Hospital, Main Utilities Relocation/Rerouting Tunnels			TBD	TBD			
Royal Jubilee Hospital, Food Service Building Fabric Renovation			4,256,000		3,234,560		7,490,560
Ceiling Mounted Patient Lifts - Various Facilities			1,344,000		1,344,000	448,000	3,136,000
Nanaimo Regional General Hospital, Patient Care Centre				100,000	TBD	TBD	100,000
Nanaimo Regional General Hospital, Intensive Care Unit Redevelopment (Level 2)				1,585,920	6,608,000	5,022,080	13,216,000
<b>Sub-Total Future Year Facility Projects</b>	<b>42,000</b>		<b>2,375,000</b>	<b>23,434,920</b>	<b>30,755,060</b>	<b>8,570,080</b>	<b>65,177,060</b>
Total Future Projects Not Yet Identified			26,228,816	22,577,476			48,806,292
<b>Total Facility Projects</b>	<b>119,941,372</b>	<b>179,066,473</b>	<b>162,158,813</b>	<b>94,093,651</b>	<b>30,755,060</b>	<b>8,570,080</b>	<b>594,585,449</b>
<b>Equipment</b>							
<b>2009/10 Approved Equipment:</b>							
Total Equipment < \$100k		10,852,426					10,852,426
Total Equipment > \$100k and <\$1m		7,027,429					7,027,429
Total Equipment > \$1m:							

Capital Funding Sources (Note 1)	Prior to 2009/10	2009/10	2010/11	2011/12	2012/13	2013/14 & Beyond	Total Project Cost
Victoria General Hospital, MRI Scanner		1,999,500					1,999,500
Royal Jubilee Hospital, Heart Cath Lab Suite		1,999,500					1,999,500
Cumberland Laundry, Tunnel Wash System		1,225,000					1,225,000
<b>Sub-Total 2009/10 Approved Equipment</b>		<b>23,103,855</b>					<b>23,103,855</b>
Total Future Equipment Not Yet Identified			37,000,000	28,000,000			56,116,757
<b>Total Equipment</b>		<b>23,103,855</b>	<b>37,450,000</b>	<b>28,000,000</b>			<b>79,220,612</b>
<b>Total Capital Uses - Facilities &amp; Equipment</b>	<b>119,941,372</b>	<b>202,170,328</b>	<b>190,275,570</b>	<b>122,093,651</b>	<b>30,755,060</b>	<b>8,570,080</b>	<b>673,806,061</b>

Note 1: Capital funding sources are provided for 2009/10 - 2011/12 only. Funding sources for 2010/11 & 2011/12 are estimates and are subject to change.

Note 2: The capital funding uses show the impact on years prior to 2009/10 and beyond 2011/12 for the planned and approved projects and equipment. This provides the total project cost for capital funding uses in years 2009/10 to 2011/12. The uses shown in the future impact years beyond 2011/12 do not reflect total capital funding uses.



NANAIMO REGIONAL HOSPITAL DISTRICT

BYLAW NO. 145.01

**A BYLAW TO AMEND THE AMOUNT TO BE BORROWED  
FOR THE NRGH EMERGENCY DEPARTMENT REDEVELOPMENT PROJECT**

WHEREAS the Board of the Nanaimo Regional Hospital District adopted Bylaw No. 145 to provide for the borrowing and expenditure of funds for the redevelopment of the emergency room at the Nanaimo Regional General Hospital;

AND WHEREAS a revised project budget has been approved requiring an increase in the amount to be expended;

NOW THEREFORE the Board of the Nanaimo Regional Hospital District, in open meeting assembled, enacts as follows:

1. Section 2 of Bylaw No. 145 is hereby deleted and replaced with the following:
  2. The Board authorizes and approves the borrowing of a net sum not exceeding \$10,740,112 (Ten Million Seven Hundred & Forty Thousand, One Hundred & Twelve Dollars) upon the credit of the District by the issuance and sale of securities in a form and manner agreed to by the Municipal Finance Authority of British Columbia. The term of the securities and the repayment of the principal and interest shall be for a term not to exceed twenty (20) years.
2. This bylaw may be cited for all purposes as “Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010”.

Introduced and read three times this 25th day of May, 2010.

Adopted this 25th day of May, 2010.

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CHAIRPERSON

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SR. MGR., CORPORATE ADMINISTRATION

Schedule 'A' to accompany "Nanaimo Regional Hospital District (NRGH Emergency Department Redevelopment) Borrowing Amendment Bylaw No. 145.01, 2010."

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Chairperson

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Sr. Mgr, Corporate Administration

**SCHEDULE 'A'**

Total project budget	\$	36,850,000
Regional Hospital District funding previously approved	\$	8,000,000
Addition to approval	\$	<u>2,740,112</u>
Total Hospital District share	\$	<u>10,740,112</u>

NANAIMO REGIONAL HOSPITAL DISTRICT

BYLAW NO. 150

CAPITAL EXPENDITURE & BORROWING BYLAW

WHEREAS the Board of the Nanaimo Regional Hospital District proposes to borrow and expend money for capital expenditures described in Schedule 'A' attached hereto and forming part of this bylaw;

AND WHEREAS pursuant to Section 34 of the *Hospital District Act*, the Board wishes to delegate the authority to settle the terms and conditions of the loan to an officer of the Regional District;

AND WHEREAS a Board that wishes to borrow or spend money to meet capital expenditures must prepare a capital bylaw pursuant to Section 32 of the *Hospital District Act*;

AND WHEREAS the capital expenditures have received the approval required under Section 23 of the *Hospital District Act*;

NOW THEREFORE the Board of the Nanaimo Regional Hospital District, in open meeting assembled, enacts as follows:

1. The Board hereby authorizes and approves the borrowing and expenditure of money for the renovation of the cancer clinic and pharmacy at the Nanaimo Regional General Hospital.
2. The Board authorizes and approves the borrowing of a net sum not exceeding \$634,710 (Six Hundred and Thirty Four Thousand, Seven Hundred and Ten Dollars) upon the credit of the District by the issuance and sale of securities in a form and manner agreed to by the Municipal Finance Authority of British Columbia. The term of the securities and the repayment of the principal and interest shall be for a term not to exceed twenty (20) years.
3. To meet the payments of principal and interest during the term of the securities, there shall be included in the estimates of the Regional Hospital District each year, the respective amounts of principal and interest falling due each year.
4. The Board hereby delegates to the General Manager, Finance and Information Services the necessary authority to settle the terms and conditions of the borrowings.
5. This bylaw may be cited for all purposes as "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010".

Introduced and read three times this 25th day of May, 2010.

Adopted this 25th day of May, 2010.

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CHAIRPERSON

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SR. MGR., CORPORATE ADMINISTRATION

Schedule 'A' to accompany "Nanaimo Regional Hospital District (NRGH Cancer Clinic and Pharmacy) Borrowing Bylaw No. 150, 2010".

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Chairperson

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Sr. Mgr, Corporate Administration

### SCHEDULE 'A'

Total project budget	\$	1,586,770
Regional Hospital District funding	x	<u>40%</u>
Regional Hospital District share	\$	<u>634,710</u>

**NANAIMO REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 151**

**A BYLAW TO REPEAL BYLAW NO. 146**

WHEREAS the Board of the Nanaimo Regional Hospital District adopted Bylaw No. 146 to provide the authority to borrow funds for a project to upgrade the boiler plant at the Nanaimo Regional General Hospital;

AND WHEREAS the project has not received approval to proceed;

NOW THEREFORE the Board of the Nanaimo Regional Hospital District enacts as follows:

1. Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Bylaw No. 146, 2008 is hereby repealed.
2. This bylaw may be cited for all purposes as “Nanaimo Regional Hospital District (NRGH Boiler Plant Upgrade) Borrowing Repeal Bylaw No. 151, 2010”.

Introduced and read three times this 25th day of May, 2010

Adopted this 25th day of May, 2010

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CHAIRPERSON

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SR. MGR., CORPORATE ADMINISTRATION

NANAIMO REGIONAL HOSPITAL DISTRICT

MINUTES OF THE REGIONAL HOSPITAL DISTRICT SELECT COMMITTEE  
MEETING HELD ON MONDAY, MAY 10, 2010 AT 12:00 PM  
IN THE RDN COMMITTEE ROOM

<b>Present:</b>	Director T. Westbrook	Chairperson
	Director J. Stanhope	Electoral Area G
	Director C. Haime	District of Lantzville
	Director J. Burnett	Electoral Area A
	Director J. Kipp	City of Nanaimo
	Director D. Johnstone	City of Nanaimo
<b>Absent:</b>	Director E. Mayne	City of Parksville
<b>Also in Attendance:</b>	C. Mason	Chief Administrative Officer
	W. Idema	Manager, Financial Reporting

**CALL TO ORDER**

The Chairperson called the meeting to order at 12:00 p.m.

**DELEGATIONS**

**Chris Sullivan, Regional Director Capital Planning, Bill Boomer, VP Finance, Neil Sweeney, Vice President & Chief, Communications and External Relations from VIHA, re request for cost sharing on NRGH Emergency Department Redevelopment.**

Chris Sullivan, Bill Boomer and Neil Sweeney explained the points in their letter dated May 5, 2010 regarding the Regional Hospital District's planned amount for cost sharing of the NRGH Emergency Department Redevelopment. VIHA has concerns with the viability of the project if the Regional Hospital District's share of costs is approved at \$10,740,112 rather than the \$13,140,112 requested by VIHA. They advised that no additional funding is available from the Province.

Neil Sweeney apologized for the VIHA announcement being made before the Regional Hospital District's support was fully approved.

Committee members encouraged VIHA delegates to contact the Regional Hospital District early in the planning process in order to allow both input and discussion of capital projects before they are presented for cost sharing. Committee members discussed the funding model for this project with the VIHA delegates related to the treatment of the Hospital Foundation's share of costs and the impact on the Regional Hospital District's future budgets.

Alternatives for funding this project were reviewed with the VIHA delegates including the reallocation of other future capital funding to this project. It was proposed that, pending the outcome of final costing for the project, it may be possible to reallocate the annual Capital Grant Allowance from the Regional Hospital District normally used for smaller capital items to this project. This would occur over the 2011 and 2012 budget years and would be used to make up the difference between the \$10,740,112 approved by the Regional Hospital District and the \$13,140,112 requested by VIHA.

MOVED Director Kipp, SECONDED Director Burnett, that the presentation be received.

CARRIED

**BUSINESS ARISING FROM DELEGATIONS OR COMMUNICATIONS**

MOVED Director Kipp, SECONDED Director Johnstone, that the Regional Hospital District's share of funding towards the Nanaimo Regional General Hospital Emergency Department project include a \$1.2 million reallocation of funds each year from the 2011 and 2012 minor capital projects and capital equipment allocation.

CARRIED

MOVED Director Kipp, SECONDED Director Burnett, that correspondence be sent to VIHA encouraging them to involve the Regional Hospital District in project and/or strategic capital planning prior to projects being initiated, in order to obtain local input on the choices for major capital projects.

CARRIED

**ADJOURNMENT**

MOVED Director Kipp, SECONDED Director Burnett, that the meeting terminate.

CARRIED

TIME: 1:00 PM

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CHAIRPERSON