

REGIONAL DISTRICT OF NANAIMO

**REGULAR BOARD MEETING
TUESDAY, JANUARY 27, 2009**

**CIRCULATED REPORT
FOR AGENDA**

PAGES

ADMINISTRATOR'S REPORTS

2-25 2009 Proposed Budget Overview. (All Directors – One Vote)



RDN REPORT	
CAO APPROVAL <i>QW</i>	
EAP	
COV	
JAN 21 2009	
F-D	
BOARD	<i>Jan 27 '09</i>

MEMORANDUM

TO: C. Mason
Chief Administrative Officer

DATE: January 19, 2009

FROM: N. Avery
General Manager, Finance & Information Services

SUBJECT: 2009 Proposed Budget Overview

PURPOSE:

To provide background information on, and receive direction on, publishing the proposed 2009 budget.

BUDGET OVERVIEW:

Local governments are required to prepare five year budget forecasts. These financial plans are intended to guide the development of annual operating budgets. The 2009 to 2013 financial plan which will be presented over the course of the next two months reflects the most recent information available to refine forecasts which were initiated in the fall of 2007 and which were adopted in March of 2008.

The first two years of the financial plan represent staff's most certain estimates, however, as shown below each year brings some changes to the work of the Regional District. There are now 88 individual services summarized in our budget documents.

The following ratios illustrate the consistency of this provisional budget with the previous plan:

Number of Services	Same as forecast	Somewhat lower than forecast (1% or more lower than forecast)	Somewhat higher than forecast (1% or more higher than forecast)	Consistency with previous plan (Same as or Lower than)
19 major services	9	4	6	68% (2008 -72%)
67 local services (excluding new services)	41	11	15	78% (2008 - 80%)
86	50	15	21	76% (2008 - 75%)

Year over Year Change

The 2008 adopted financial plan forecast an overall increase in tax revenues of \$2.16 million or 7.4% between 2008 and 2009. The updated 2009 budget has an overall increase in tax revenues of \$2.87 million dollars or 9.9% (Appendix A). Total property tax revenues for 2009 are forecast at \$31,899,335 (2008 - \$29,024,915). Appendices B, B-1 and B-2 list the property tax requisitions for each service provided by the Regional District.

Appendix C analyses the year over year change in three broad categories – New/Changed Service Levels, Changes from Other Jurisdictions and finally, Changes for Existing Services. Within the year over year

change of \$2.87 million, \$1.64 million dollars (57% of the year over year change) is new revenue to support the following changes in service levels:

Transportation Services	\$ 762,760	- 5,000 hr conventional/2,400 hr HandyDart service expansions
Regional Parks	101,280	- new municipal parcel taxes & operating costs for parks received in 2008
Regional Growth	14,470	- new Area B participation
D68 Search & Rescue	24,000	-a new service to support a lease for operating premises
Liquid Waste Mgmt Planning	135,720	-reallocation of participation in long term planning
Community Parks	119,930	-various Electoral Area initiatives (itemized below)
Drinking Water Protection	<u>478,520</u>	- new service approved in 2008 referendum
	<u>\$1,636,680</u>	Appendix C-1

For all other service budgets, the cumulative property tax revenue change year over year is 2.3%, although the change to individual jurisdictions and property owners varies widely as will be discussed further below.

BUDGET SPECIFICS:

Major Services – the forecast for tax revenues for major services was \$23.29 million – the proposed budget is \$23.46 million or a change of \$170,000 (.7%).

While the overall change for major services is modest, the Transit services requisitions have increased by \$308,500 over the initial forecast. Transit service hours increased in 2008 for Sunday and Statutory Holiday service and a further 5,000 hour increase, is scheduled for this March. In the fall of this year HandyDart service hours will be increased by 2,400 hours (about 10%) – the first increase since 1999.

Corporate Services – The major capital initiative planned for 2009 is the expansion to the Administration building. This project is combined with the construction of new Transit offices/site works and will result in a significant reorganization of vehicle parking on the site. Both projects are being designed to achieve a LEED Silver rating and represent the first Regional District facilities to be built following the adoption of the Green Buildings Policy.

Corporate Services is the primary administrative department for the region and includes Human Resources, Legislative Services, Public Consultation, Finance, Information and GIS services. In response to a steadily increasing work load in Human Resources, an additional support position is proposed with a start date of July 1, 2009.

Planning Services - The Planning department will continue its work on major policy reviews – a portion of which is funded from Gas Tax program funds. Over the course of 2008/2009 \$578,000 will have been expended on the following projects:

Bylaw 500 (Rural Zoning) review	\$80,000
Affordable Housing Strategy	\$30,000
Area 'A' OCP Studies including groundwater resources	\$70,000
Area 'H' Village planning	\$70,000
Barriers/Incentives/Staff education for Green Building	\$70,000
Home Based Business/Sustainable Subdivision regulations review	\$95,000
Temporary wages	\$163,000

(Report – 2009 proposed budget (Jan 2009))

These initiatives will be complemented by completing the review of our Liquid Waste Management Plan, the overall Regional Growth Strategy and a Community Climate Change Plan.

Building Inspection – New building permits will decline this year – the unknown factor is by how much and how quickly. At the present time, permit activity is relatively quiet however, that is partly due to seasonal factors. The 2009 budget forecast prepared in November includes lower revenues and this is being monitored on a continuous basis. January 2009 revenues to date are considerably lower than in the same period in 2008 which, should the trend continue, would need to be addressed by changes in the staff complement. As a counterpoint to the decline in new business for the department is the fact that issued permits still require inspections and administration, so that it is difficult to react immediately to a decline in new permit activity. The market is of obvious concern and will be closely watched as the year progresses.

Bylaw Enforcement – Opened files increased 8% over 2007/2008 and this is expected to continue. In order to manage the growing administrative demands for active files a part time position is proposed which will be cost shared with Emergency Planning.

Emergency Planning – The Emergency Coordinator will execute the first regional-scale exercise since the service was created. The project is budgeted to cost about \$45,000, with 50% funding provided through the Provincial/Federal Joint Emergency Planning and Preparedness program (JEPP). The Coordinator will also complete the second year of a two year contract to provide start up emergency planning coordination for the District of Lantzville. Finally, \$17,000 is budgeted to undertake a Community Wildfire Protection Plan in the Coombs Hilliers fire service area. This project receives partial funding from the Province through UBCM.

Southern and Northern Community Liquid Waste Management – Total budgeted expenditures combined are \$22.1 million dollars. The portion of the budget funded by property taxes is \$8.0 million dollars combined. The remaining revenues for 2009 are a combination of development cost charges, Gas Tax program grants and reserve funds for capital projects.

The *Southern Community Wastewater* requisition (primarily City of Nanaimo) has been adjusted downwards by \$278,000 (from the 2009 forecast) to offset a greater than forecast increase in the Transportation Services requisitions (which also primarily affect City of Nanaimo taxpayers). The requisition is lower overall from 2008 by about \$100,000, reflecting a shift of planning costs to the new Liquid Waste Management Planning function. The new function includes participation by all member jurisdictions.

The same adjustment of planning costs applies to the *Northern Community Wastewater* service (primarily Parksville, Qualicum Beach and sewer collection areas in Electoral Area G) – however, that budget will increase by about \$73,000 over 2008 to continue providing long term support to the capital program.

The work of the liquid waste department is focussed on operating four treatment plants of varying sizes and carrying out a complex capital plan. In 2009 the Northern and Southern capital plans will require the use of over \$2 million dollars each, from development cost charge reserves. A further \$2.7 million dollars in Gas Tax/FCM (Federation of Canadian Municipalities) grant funds will be applied to a co-generation project at the Nanaimo based treatment plant.

The Liquid Waste Management Plan is the subject of a major review over 2009/2010. This master planning document provides guidance with respect to which options should be considered for wastewater treatment as well as recommending educational initiatives to improve the overall management of wastewater down to the individual level.

Regional/Community Parks – The Regional Parks budget has two components: an acquisition/capital budget and an operating budget which carries out management plans, park improvements and continuing maintenance. On the acquisition/capital side of the budget, the parcel tax rate for Parksville, Qualicum Beach and Lantzville will rise from \$5.00 to \$7.50. The City of Nanaimo and the Electoral Areas continue at a rate of \$10.00.

At the end of 2008 the Regional District was granted tenure over Mt. Arrowsmith, creating a new regional park of some 1,300 hectares. The 2009 budget includes funds for management plans required under partnership agreements, for Mt. Benson and Little Qualicum River Estuary Regional Parks, as well as \$15,000 in new operating costs for Mt. Arrowsmith and Coats Marsh (also new in 2008) on Gabriola Island. Two major bridge projects are included in the 2009 budget, both located in Electoral Area H. Nash and Ridgewell Creek bridges are budgeted at a total of \$400,000. The department continues to seek Provincial cost sharing for these projects.

The Regional Parks service has also been responsible for managing provincial Community Tourism Program funds, which in 2008 resulted in the construction of kiosks at a number of our Regional Parks and trail heads and the production of a brochure highlighting the parks and trails system. In 2009 \$185,000 in further grant funds are being used to develop a management plan for the 707 Community Park on Gabriola Island, a study of tourism opportunities and some potential construction of trailways along the E&N Railway.

Eight parks and trails advisory committees share the resources of a manager, planner and three operational staff. In order to respond to the service level expectations for Community Parks and the increasing workload in managing Regional Parks, two additional positions are recommended – a Parks Planner and a Parks Operations Coordinator.

Solid Waste Management – the Solid Waste service has had no tax requisition increase since 2003 and is again projecting no increase for 2009. Taxes in the amount of \$402,305 support planning initiatives on reducing waste delivered to the landfill and transfer station as well as longer term options for solid waste disposal. The facilities and capital budget in 2009 is approximately \$19.6 million.

Final 2008 revenues for Solid Waste were lower than the 2008 forecast by about 10%. Part of the decline is attributed to the slowing construction/renovations sector. Solid Waste tipping fee revenues are forecast at \$9.3 million dollars for 2009 (down from \$9.5 million in 2008 but somewhat higher than actual 2008 revenues of \$8.5 million). The 2009 forecast reflects a 5% increase in tipping fees from \$100 per tonne to \$105 per tonne effective April 1.

Capital projects in 2009 include \$3.8 million (total over two years is \$5.5 million) for major upgrades to the Church Rd. transfer station. The project includes new organic waste disposal facilities, expanded and improved recycling and waste disposal areas and administration building. This project is also being designed under our Green Buildings Policy and may achieve LEED Gold certification. Again, the Regional District is the recipient of \$2.75 million dollars (50%) from the Gas Tax program for this project. The department will also use \$4.5 million dollars from reserve funds on hand to cover the remainder of the Church Rd project as well as construction of a berm in the southwest corner of the Regional landfill.

Transportation Services – the Southern and Northern Community Transit Service requisitions are forecast to increase by 24.0% and 19.7% respectively. The changes reflect our continued commitment to increasing public transit hours across the Regional District. In March 2009 conventional bus service will increase by 5,000 hours and Custom Transit (HandyDart) will expand by 2,400 hours later this year.

Fuel costs in particular, and wage costs to a degree, associated with the final design of the on the ground schedules for these service changes are higher than the relatively rough forecast in the 2008 financial plan.

There are continued plans for additional service hours over the next five years and the cost impacts can only be generalized until transit route schedules are created.

Fuel costs for transportation services are highly variable. Currently, the best arrangements for prices are based on weekly markets. In 2008 fuel prices were budgeted at \$1.04 per litre. In 2009, the base budget uses \$1.20 per litre with a BC Transit recommended contingency up to \$1.40 per litre. The base fuel budget is \$1.7 million with a contingency of \$296,000.

In mid-2008 the Regional District received \$1.7 million dollars for the following list of transportation related capital projects from the Gas Tax program and as shown below most of the projects are targeted for completion this year:

Smart Cars for crew changes	\$ 36,000	(2008)
Bus shelter upgrades	\$300,000	(2009)
Malaspina University exchange	\$595,000	(2009)
Prideaux Street Exchange upgrades	\$133,000	(2009)
Electronic fare boxes	\$300,000	(2009)
Priority Lighting	<u>\$414,000</u>	(2010)
	<u>\$1,778,000</u>	

The Transit department continues work on several customer pass programs. In 2008 a large employer program was initiated and recently the Vancouver Island Health Authority signed on as a participant. Progress on a universal bus pass for students at Vancouver Island University is slower than hoped for, but optimism continues that a student referendum in 2009 will be successful and the changes will be in place in January 2010. This would result in all college students paying for a transit pass as part of their student fees. Similar programs exist at the University of Victoria and in Metro Vancouver. These types of programs generate new and more predictable revenues however, more importantly, they improve the ridership volumes and overall efficiency of the transportation network in the region.

Finally, the budget includes significant improvements to the current transit office and bus parking facilities which will be funded by a combination of borrowing from Solid Waste reserves and BC Transit cost sharing. The transit parking improvements will allow up to 83 busses to be parked on site (up from 38 conventional and 10 HandyDart vehicles) improving this location for a considerable period into the future. The improvements will be undertaken in conjunction with an expansion of the Administration Building. Both projects were recently tendered.

Local Services – This category includes fire protection, street lighting, noise control, community parks, and water and sewer utilities. Total tax revenues forecast were \$5.32 million – the current forecast is \$5.27 million.

Fire department requisitions are in some cases considerably higher than forecast in 2008. These operating budgets have traditionally been relatively low cost because of the volunteer component, however, in order to maintain a competent and committed roster of volunteers, all departments have found that more financial incentive is required. Additionally, equipment replacement costs continue to rise as newer technology enters the field.

The Dashwood Volunteer fire Department requisition will rise from \$227,900 in 2008 to a new level of \$355,605. Much of this change is a result of new costs for fire protection services in the Meadowood area of Electoral Area F. Since July 2008 crews and vehicles have been available to respond to emergency calls but have operated out of lease premises. The firehall is under construction and is scheduled for completion by the end of July 2009.

In 2008 the Board authorized a seismic survey of all of our rural firehalls, most of which are 25 to 30 years old. That study is expected to provide guidance with respect to bringing the halls to post disaster standards. No specific costs are identified in 2009 with the exception of the Nanoose Bay firehall. Funds have been approved from its building reserve fund to undertake the design of a replacement building, as recommended by a seismic study completed early in 2008.

Resource Implications – to help achieve the business plan objectives for 2009 and beyond there is included in these budget projections the following staff resources:

Bylaw Enforcement Emergency Planning	.5 FTE (July 2009)	Clerical support – 65% to Bylaw Enforcement/35% to Emergency Planning
Human Resources	1.0 FTE (July 2009)	Recruitment & selection and occupational health & safety programs
Water Services	1.0 FTE (March/April 2009)	Drinking Water Protection program coordinator
Wastewater Services	1.0 FTE (June 2009)	Operator for French Creek treatment plant to allow 7 day rotating coverage
Solid Waste Management	1.0 FTE (March/April)	Convert casual hours to permanent - Equipment operator improves efficiency of transporting yard waste to offsite composting facility and increased support for on-site projects such as interim cover at landfill
Regional/Community Parks	2.0 FTE (July 2009)	1 - Parks Coordinator 1 - Parks Planner To respond to continued program growth and provide better resources to each program area
Transportation Services	Approximately 4.0 FTE 1.0 FTE Body Shop person	Transit/HandyDart drivers for service expansions Larger fleet – BC Transit will use our facility for up-island service center at premium cost recovery rates

ALTERNATIVES:

1. Receive and approve the proposed 2009 budget as presented and proceed to publishing the Regional Perspectives budget newsletter.
2. Make amendments to the proposed budget and proceed to publishing the Regional Perspectives budget newsletter.
3. Receive this report for information and forward it to a Special Committee of the Whole for further discussion.

FINANCIAL IMPLICATIONS:

A considerable challenge in Regional District budgeting is that each service must be balanced separately. The best analogy is that the Regional District maintains over 80 separate bank accounts. If the account is overdrawn in one year, it must be topped up by the taxpayers contributing to that service in the following year. A surplus at the end of the year acts to stabilize the property tax requirement in the following year. In this way, each service has a built in mechanism which highlights the consequences of changed service levels (those requested by taxpayers and/or the Board), as well as those resulting from changes in operating costs, either capital or regular ongoing costs such as fuel and electricity.

Report - 2009 proposed budget (Jan 2009)

The Regional District of Nanaimo's budget affects taxpayers differently depending on where they own property in the Regional District. Appendices D, E and F outline the requisitions and some of the projected tax rates for 2009. Each member is shown with a reconciliation that outlines what has contributed to the year over year change. For example, the City of Nanaimo would have a requisition of \$10.7 million dollars, an increase over 2008 of \$1,052,080. The primary reason for the change is \$825,525 identified for new or changed services levels. Appendix B-1 provides further details. A projection of municipal tax rates is not provided, because these are calculated individually at the municipal level.

For Electoral Area jurisdictions, staff have calculated on Appendices D and E the estimated tax cost for general services per \$100,000 of property value. These estimates do not include other property taxes for fire, water, sewer and streetlighting, which vary considerably across the region. The following example is illustrative of the projected year over year change for a property valued at \$100,000:

	2008	2009	Change
General Services (average)	\$105.00	\$110.00	\$5.00
Regional Parks parcel tax	\$12.29	\$12.29	\$0.00
Drinking Water Protection	N/A	\$23.06	\$23.06
Total	\$117.29	\$145.35	\$28.06

For Electoral Area taxpayers, the primary contributing factor to 2009 tax rates will be the new parcel tax for the Drinking Water Protection service. At this time the parcel tax is estimated at \$23.06. The table above suggests a base increase in general services property taxes of about \$5.00 per \$100,000, or about \$15.00 for property valued at \$300,000.

Changes arising from local service tax requisitions – those for fire, water, sewer, etc. – are unique to an individual property owner and often have a greater impact than all other services combined. In particular fire protection requisitions for all Regional District volunteer fire departments continue to increase in response to retaining qualified personnel by remunerating them on a regular basis. The Regional District also has a fire service contract with the City of Parksville and the Town of Qualicum Beach for coverage in the French Creek area. As costs rise within the municipalities, those costs also affect Regional District taxpayers.

Budget Adjustments

For the most part the Regional District operates and maintains essential services such as wastewater treatment plants, water and sewer utility systems, transit services, recreation facilities and solid waste disposal sites. The items selected for consideration represent discrete activities or purchases that would not have an immediate impact on the operation of facilities such as the treatment plants, arena/multiplex, the aquatic center or other locations where staff report to work.

Appendices G, H and I contain budget adjustments which could be made to reduce the estimated increases outlined above. The adjustments are broken into three broad categories:

- Program - adjustments to programs involve deferring an initiative for one year
- Capital - discrete items which do not affect long term maintenance or upgrades which are required to meet provincial permit standards
- Positions - staff positions proposed as additions in 2009, which could be deferred for one year

Staff have noted that in some cases, the cumulative affect of the adjustments will reduce the 2009 requisition to below the 2008 values. The concern with changes that reduce requisitions below 2008 values,

¹Report – 2009 proposed budget (Jan 2009)

is that it may be necessary to increase the requisition at a higher rate than currently forecast, in a future year. Due to the complexity of Regional District budgeting additional review would be necessary to be more precise.


SUMMARY/CONCLUSIONS:

This report and appendices outline the changes arising from the proposed 2009 budget as they affect each individual jurisdiction as well as describing some of the major initiatives planned in 2009. The 2009 proposed budget is largely consistent with the forecasts developed in late 2007, early 2008. Significant exceptions include new revenues for the Drinking Water Protection service and adjustments in Transportation Services related to higher fuel costs.

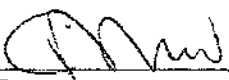
Staff have also provided a list of items that could be adjusted within the 2009 budget without immediately affecting facility operations – although some of the adjustments would affect service levels at least for a year. As noted above, Regional District legislation requires each individual service to be self sustaining and balanced each year. Further the Regional District budget affects taxpayers very differently depending on where they live and which services they receive. Given the complexity attached to each individual adjustment, staff recommends that this report be forwarded to a special Committee of the Whole for further discussion.

RECOMMENDATION:

That the 2009 proposed budget report be received for information and be forwarded for further discussion to a special Committee of the Whole to be held Tuesday , February 3rd, 2009.



Report Writer



CAO concurrence

COMMENTS:



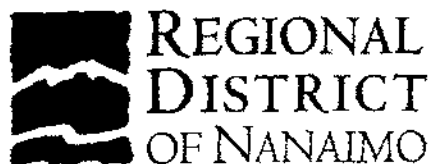
REGIONAL DISTRICT OF NANAIMO

GENERAL REVENUE FUND 2009 PROPOSED BUDGET

	CORPORATE SERVICES			DEVELOPMENT SERVICES			ENVIRONMENTAL SERVICES			RECREATION & PARKS SERVICES			TRANSPORTATION AND SOLID WASTE SERVICES			TOTAL REVENUE FUND		
	BUDGET 2008	BUDGET 2009	% VAR	BUDGET 2008	BUDGET 2009	% VAR	BUDGET 2008	BUDGET 2009	% VAR	BUDGET 2008	BUDGET 2009	% VAR	BUDGET 2008	BUDGET 2009	% VAR	BUDGET 2008	BUDGET 2009	% VAR
REVENUES																		
TAX REQUISITION	\$4,940,080	\$5,353,720	8%	\$1,869,950	\$2,016,885	8%	\$10,789,825	\$11,544,620	7%	\$6,466,278	\$6,943,965	7%	\$4,968,785	\$6,040,145	22%	\$29,024,916	\$31,899,335	10%
GRANTS/OPERATING/OTHER	8,372,565	8,556,000		1,731,855	1,516,450		11,351,893	10,241,905		\$2,345,836	\$1,697,025		\$24,025,581	\$32,119,794		47,827,529	54,131,174	
RETAINED EARNINGS	1,116,754	1,244,340		1,744,115	2,002,203		4,381,180	2,986,430		\$1,243,040	\$1,229,890		\$3,383,935	\$2,668,736		11,869,004	10,123,599	
TOTAL REVENUES	14,429,399	16,154,060		5,335,720	5,535,538		26,522,878	24,772,955		10,055,151	9,870,880		32,378,301	40,820,675		88,721,449	98,154,108	
EXPENSES																		
OFFICE OPERATING	\$ 966,576	\$ 948,041		\$ 736,283	\$ 754,781		\$ 816,330	\$ 931,014		\$532,582	\$613,671		\$2,866,050	\$3,197,325		\$ 5,917,741	\$ 6,444,832	
COMMUNITY GRANTS	52,954	31,870		0	0		0	0		82,700	82,700		0	0		135,654	114,570	
LEGISLATIVE	298,640	295,320		0	0		0	0		0	0		0	0		298,640	295,320	
PROFESSIONAL FEES	369,180	291,245		683,161	587,916		825,822	647,912		423,000	350,500		459,485	381,000		2,760,648	2,258,567	
BUILDING OPS & MAINT	186,205	218,410		59,400	60,075		256,447	238,689		588,831	674,052		329,645	373,595		1,400,528	1,564,821	
VEHICLE OPS & MAINT	48,610	146,775		36,448	38,885		800,439	708,994		117,999	130,765		3,780,362	4,492,517		4,783,858	5,517,736	
OTHER EQUIPMENT OPS & MAINT	119,451	145,431		8,380	2,380		0	0		75,900	91,800		5,450	7,000		209,181	246,611	
OTHER OPERATING COSTS	205,935	225,800		204,835	227,441		2,785,596	2,456,738		532,095	562,945		5,270,901	5,592,230		9,000,362	9,065,154	
WAGES & BENEFITS	2,254,374	2,479,471		2,265,448	2,484,293		3,216,073	3,489,089		3,170,068	3,508,525		9,934,139	10,891,984		20,840,102	22,854,372	
RECREATION PROGRAMS	0	0		0	0		0	0		132,480	123,820		0	0		132,480	123,820	
CAPITAL EXPENDITURES	751,380	840,385		83,270	116,250		12,000,527	10,326,285		589,005	587,025		7,094,725	12,099,590		20,518,907	23,969,535	
DEBT FINANCING-INTEREST	2,896,005	3,047,790		0	0		1,198,490	1,161,540		611,020	584,220		164,700	164,700		4,870,215	4,958,250	
DEBT FINANCING-PRINCIPAL	1,935,080	1,957,630		0	0		850,790	787,760		843,670	493,080		90,730	90,730		3,720,280	3,329,200	
DEBT FINANCING-EXCHANGE	0	0		0	0		0	0		0	0		0	0		0	0	
CONTINGENCY	0	16,690		0	0		0	0		146,005	110,000		0	295,595		146,005	422,285	
TRANSFER TO RESERVE FUND	335,985	351,985		43,905	40,405		1,635,445	1,902,503		381,645	112,575		1,014,445	1,977,445		3,411,425	4,384,913	
TRANSFER FROM RESERVE FUND	0	0		0	0		0	0		0	0		0	0		0	0	
TFR TO OTHER GOVT/AGENCIES	3,266,241	3,529,400		3,000	27,000		0	0		1,283,180	1,385,615		0	0		4,552,421	4,942,015	
TOTAL EXPENDITURES	13,886,626	14,526,243		4,124,130	4,339,220		24,386,959	22,661,534		9,490,100	9,411,293		\$31,010,632	39,563,711		82,698,447	90,492,001	
OPERATING SURPLUS (DEFICIT)	\$ 742,773	\$ 627,817		\$1,211,590	\$1,196,318		\$ 2,135,919	\$ 2,121,421		\$ 565,051	\$ 459,587		\$ 1,367,669	\$ 1,256,964		\$ 6,023,002	\$ 5,662,107	



	2007	2008 Annual	2009 Forecast	2009 Proposed	Proposed Change \$	Proposed Change %
CORPORATE SERVICES						
Corporate Administration	571,995	634,155	700,863	700,865	66,710	10.5%
House Numbering	21,500	21,500	21,500	21,500	0	0.0%
Electoral Areas	166,105	167,765	176,153	170,280	2,515	1.5%
General Grants in Aid	51,500	69,084	52,095	51,020	-18,664	-26.1%
D68 Restorative Justice	5,000	5,000	5,000	5,000	0	0.0%
D69 Community Justice	115,000	55,010	55,010	55,010	0	0.0%
Feasibility Studies/Referendums	0	0	0	4,070	4,070	#DIV/0!
	926,100	952,514	1,010,621	1,007,745	55,231	
DEVELOPMENT SERVICES						
Planning Services	989,265	1,057,445	1,131,466	1,131,465	74,020	7.0%
- Municipal Agreements					0	#DIV/0!
Regional Growth Strategy	325,965	351,235	377,578	389,580	58,345	10.9%
Emergency Planning	123,360	176,400	183,456	185,310	8,910	5.1%
Search & Rescue				24,000	new	new
Building Inspection	75,740	83,315	91,647	92,060	8,685	10.4%
Bylaw Enforcement						
Animal Control - Area A, B, C, Lantzville	56,100	50,785	51,801	52,815	2,030	4.0%
Animal Control Area E, G, H	69,035	70,415	71,823	72,530	2,115	3.0%
Animal Control Area F	12,415	12,665	13,045	13,110	445	3.5%
Hazardous Properties	3,745	3,820	3,896	3,895	75	2.0%
Unsanitary Premises	7,140	6,940	5,940	5,940	-1,000	-14.4%
Noise Control	24,935	25,430	24,615	24,740	-690	-2.7%
	1,688,760	1,838,450	1,953,267	1,995,385	132,935	
ENVIRONMENTAL SERVICES						
Southern Wastewater Treatment	4,249,000	4,376,470	4,551,529	4,273,010	-103,460	-2.4%
Northern Wastewater Treatment	3,532,130	3,674,095	3,821,059	3,747,050	72,935	2.0%
Liquid Waste Management Planning				135,720	135,720	new
Drinking Water Protection (Referendum)		65,000		478,520	413,520	new
	7,781,130	8,115,565	8,372,588	8,634,280	518,715	
RECREATION & PARKS						
Ravensong Aquatic Center	1,246,910	1,309,255	1,361,625	1,374,470	65,215	5.0%
Oceanside Place	1,227,305	1,264,125	1,302,049	1,327,330	63,205	5.0%
Recreation Coordinating - Recreation	788,940	796,830	804,798	804,800	7,970	1.0%
- Sportsfields Agreement	211,240	225,155	239,858	239,820	4,665	2.0%
Gabriola Island Recreation Commission	69,795	71,890	77,019	76,995	5,105	7.1%
Area A Recreation	75,000	76,500	83,211	83,385	6,885	9.0%
Fort Theater	65,160	65,160	65,160	65,160	0	0.0%
Regional Parks - operating	487,570	607,140	698,211	736,940	129,800	21.4%
Regional Parks - capital	620,440	658,825	671,134	674,205	15,380	2.3%
Community Parks	502,525	566,615	626,405	702,510	135,895	12.8%
	5,294,885	5,651,495	5,929,470	6,085,615	454,120	
TRANSPORTATION & SOLID WASTE SERVICES						
Southern Community Transit	3,542,200	4,019,120	4,736,032	4,983,310	964,190	24.0%
D69 Transit	505,000	542,210	588,054	649,275	107,065	19.7%
Descanso Bay Emergency Wharf	8,360	5,150	5,255	5,255	105	2.0%
Solid Waste Management	402,305	402,305	402,305	402,305	0	0.0%
	4,457,865	4,968,785	5,731,644	6,040,145	1,071,360	
GENERAL SERVICES PROPERTY TAX REVENUES						
	20,148,680	21,526,809	22,999,590	23,763,170	2,236,361	10.4%
LOCAL SERVICE AREA TAXES						
Duke Point Sewage Treatment	99,960	109,955	129,150	129,150	19,195	17.5%
Fire Service Areas	1,671,810	2,074,670	2,289,817	2,356,215	281,545	17.6%
Streetlighting Service Areas	59,410	60,640	63,126	63,625	2,985	4.9%
Stormwater Management	4,500	4,500	4,500	4,500	0	0.0%
Utility Services	2,250,802	2,499,165	2,830,569	2,713,065	213,900	8.6%
	4,092,482	4,748,930	5,317,162	5,266,555	517,625	10.9%
TAXATION FOR REGIONAL DISTRICT SERVICES						
	24,241,162	26,275,739	28,316,752	29,929,735	2,753,986	10.5%
TAXATION FOR OTHER JURISDICTIONS						
SD 68 Emergency 911	75,960	77,875	79,433	79,435	1,560	2.0%
SD69 Emergency 911	467,440	483,345	493,012	505,615	22,270	4.6%
Southern Community Recreation	772,635	814,780	880,675	858,350	45,570	5.3%
Vancouver Island Regional Library	1,329,830	1,373,176	1,414,371	1,426,210	53,034	3.9%
	2,645,865	2,749,176	2,867,491	2,869,610	120,434	
TOTAL PROPERTY TAX REVENUES	26,887,627	29,024,915	31,184,243	31,899,335	2,874,420	9.9%
			7.4%	9.9%		



**DETAILS OF GENERAL SERVICES
PORT THEATER CONTRIBUTION**

	2007	2008 Annual	2009 Forecast	2009 Proposed	Proposed Change \$	Proposed Change %
Electoral Area A	13,900	13,900	13,900	13,900	0	0.0%
Electoral Area B	13,915	13,915	13,915	13,915	0	0.0%
Electoral Area C	13,820	13,820	13,820	13,820	0	0.0%
Electoral Area C(defined)	3,575	3,575	3,575	3,575	0	0.0%
Electoral Area E	19,950	19,950	19,950	19,950	0	0.0%
	65,160	65,160	65,160	65,160	0	

COMMUNITY PARKS

Electoral Area A	76,500	79,560	82,742	82,740	3,180	4.0%
Electoral Area B	120,240	125,050	130,052	140,500	15,450	12.4%
Electoral Area C	13,475	30,000	37,500	42,500	12,500	41.7%
Electoral Area C(Defined D)	28,710	43,215	49,484	56,000	12,785	29.6%
Electoral Area E	48,000	53,000	59,360	74,630	21,630	40.8%
Electoral Area F	50,500	58,815	66,579	93,000	34,185	58.1%
Electoral Area G	62,000	70,780	87,059	93,000	22,220	31.4%
Electoral Area H	103,100	106,195	113,629	120,140	13,945	13.1%
	502,525	566,615	626,405	702,510	135,895	

LOCAL SERVICES TAX REVENUES

FIRE DEPARTMENTS

Nanaimo River Fire	9,000	9,000	12,580	12,580	3,580	39.8%
Coombs-Hilliers Fire Volunteer	212,285	244,285	291,908	275,560	31,275	12.8%
Errington Fire Volunteer	215,765	234,240	229,267	223,650	-10,590	-4.5%
Nanoose Bay Fire Volunteer	291,950	356,410	386,705	388,630	32,220	9.0%
Dashwood Fire Volunteer	179,415	227,900	320,728	355,065	127,165	55.8%
Meadowood Fire	0	133,330	133,330	65,000	-68,330	-51.2%
Extension Fire Volunteer	108,150	116,800	120,304	120,305	3,505	3.0%
Bow Horn Bay	155,405	171,845	173,937	175,340	3,495	2.0%
Yellow Point Fire Contract	127,160	145,535	148,446	246,960	101,425	69.7%
Wellington Fire Contract	43,700	44,575	45,467	47,465	2,890	6.5%
Parksville (Local) Fire Contract	75,000	78,820	90,261	108,775	29,955	38.0%
French Creek Fire Contract	253,980	311,930	336,884	336,885	24,955	8.0%
	1,671,810	2,074,670	2,289,817	2,356,215	281,545	

STREETLIGHTING

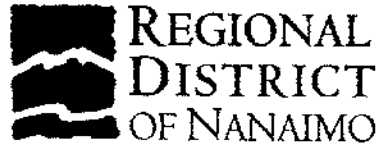
Rural Areas Streetlighting	11,555	12,250	13,237	13,235	985	8.0%
Fairwinds Streetlighting	12,930	13,255	13,586	14,085	830	6.3%
French Creek Village Streetlighting	4,965	5,015	5,065	5,065	50	1.0%
Highway Intersections Streetlighting (French Creek)	2,675	1,540	2,240	2,240	700	45.5%
Morningstar Streetlighting	10,945	11,165	11,388	11,390	225	2.0%
Sandpiper Streetlighting	9,550	9,740	9,935	9,935	195	2.0%
Hwy # 4 (Area F)	1,790	2,675	2,675	2,675	0	0.0%
Englishman River Community	5,000	5,000	5,000	5,000	0	0.0%
	59,410	60,640	63,126	63,625	2,985	

NOISE CONTROL

Noise Control Area A	5,755	5,255	4,255	4,255	-1,000	-19.0%
Noise Control Area B	4,140	4,180	4,222	4,325	145	3.5%
Noise Control Area C	8,000	8,810	8,810	7,810	-1,000	-11.4%
Noise Control Area E	3,400	3,470	3,539	3,695	225	6.5%
Noise Control Area G	3,640	5,715	3,789	4,655	940	2.1%
	24,935	25,430	24,615	24,740	-690	

UTILITIES

Englishman River Community Stormwater	4,500	4,500	4,500	4,500	0.00	
---------------------------------------	-------	-------	-------	-------	------	--



	2007	2008	2009	2009	Proposed	Proposed	Projected Parcel Tax Rates			
		Annual	Forecast	Proposed	Change \$	Change %	2007	2008	2009	Change
UTILITY SERVICES							Projected			
WATER UTILITIES										
Nanoose Peninsula	569,150	592,985	616,705	616,705	23,720	4.0%	238	248	258	4.0%
Nanoose	83,710	83,710	40,436	11,920	-71,790	-85.8%	83	82	12	-85.7%
Driftwood	7,695	7,990	7,990	7,990	0	0.0%	641	615	666	8.3%
Surfside	9,635	10,020	10,471	10,470	450	4.5%	247	257	268	4.5%
French Creek	48,085	54,450	60,262	58,175	3,725	6.8%	202	229	244	6.8%
Englishman River Community	39,500	40,290	41,700	41,700	1,410	3.5%	255	258	269	4.2%
San Pared Water	94,032	97,980	111,580	111,580	13,600	13.9%	327	340	387	13.9%
Melrose Place	16,520	16,520	17,016	17,170	650	3.9%	590	590	613	3.9%
Decourcey Water	4,200	5,285	6,391	6,390	1,105	20.9%	840	1,057	1,278	20.9%
Nanoose Bulk Water	487,730	529,185	574,166	574,165	44,980	8.5%	204	721	240	8.6%
French Creek Bulk Water	173,275	233,920	315,792	240,940	7,020	3.0%	88	118	122	3.2%
	1,533,532	1,672,335	1,802,509	1,697,205	24,870					
SEWAGE COLLECTION UTILITIES										
French Creek	323,190	340,100	380,100	380,100	40,000	11.8%	190	199	223	12.1%
Fairwinds	333,230	354,765	377,366	395,265	40,600	11.4%	470	500	558	11.6%
Surfside Sewer	14,125	15,255	17,975	17,975	2,720	17.8%	706	763	899	17.8%
Pacific Shores	29,225	30,100	38,174	38,175	8,075	26.8%	314	241	305	26.8%
Barclay Crescent	23,500	86,610	100,905	96,825	10,215	11.8%	100	462/38	410/91	
Cedar Sewer			113,540	87,420	new	new			varies	new
	723,270	826,830	1,028,060	1,015,860	101,610					
TOTAL UTILITY PARCEL TAX REVENUES	2,256,802	2,499,165	2,830,569	2,713,065	126,480					



2009 BUDGET
ANALYSIS OF CHANGES IN GENERAL PROPERTY TAX REVENUES

	%		
	Change		
General Property Tax Revenues 2008		23,762,434	
Changed service levels			
Community Parks		119,930	
Regional Growth Management		14,472	Area B participation adjustments
Transportation Services		762,757	September '09 expansion
Regional Parks		31,278	Phased in municipal parcel tax
Regional Parks		70,000	New parks
D68 Search & Rescue		23,999	Leascd premises
Drinking Water Protection		478,519	Referendum Nov 2008
Liquid Waste Management Planning		135,721	New structure to include Lantzville & Electoral Areas
	6.9	1,636,676	
Changes for Other Jurisdictions			
Vancouver Island Regional Library		53,034	
Southern Community Recreation		43,569	
D68 E911		1,560	
D69 E911		22,270	
	0.5	120,433	
Changes within existing service levels			
Other increases/decreases		554,428	
	2.3	554,428	
General Taxes/ Overall Change	9.7	26,073,971	



**2009 BUDGET
SUMMARY OF NEW/CHANGED SERVICES LEVELS**

	Community Parks	Regional Growth Management	Transportation Services	D68 Search & Rescue	Liquid Waste Management Planning	Drinking Water Protection Referendum	Regional Parks Parcel Tax	Regional Parks Operations	Total Change
City Of Nanaimo			693,380	19,628	72,782			39,735	825,525
City Of Parksville			21,667		11,303		15,865	5,551	54,386
Town of Qualicum Beach			10,313		8,968		11,578	4,293	35,152
District of Lantzville			13,795	913	3,650		3,835	1,849	24,042
Electoral Area A			7,185	1,753	6,033	71,800		3,550	90,321
Electoral Area B	15,450	14,472		1,010	5,042	86,492		2,045	124,511
Electoral Area C	12,500		2,553	695	3,484	32,290		1,407	52,929
Electoral Area E	21,630		6,215		7,113	77,289		2,854	115,101
Electoral Area F	34,185				6,039	72,215		3,373	115,812
Electoral Area G	22,220		7,649		7,067	82,571		3,546	123,053
Electoral Area H	13,945				4,240	55,862		1,797	75,844
	119,930	14,472	762,757	23,999	135,721	478,519	31,278	70,000	1,636,676

15

**2009 BUDGET
SUMMARY OF REQUISITION PARTICIPATION BY MEMBER**



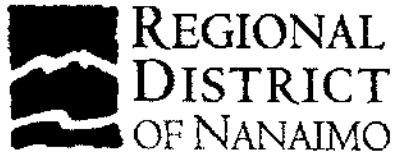
	2007	2008 Final	2009 Proposed	Change from 2008	Changed Service Levels	Other Jurisdictions	Existing Service Levels
City Of Nanaimo Regional Parks Parcel Tax	8,969,315 \$10.00	9,674,292 \$10.00	10,726,374 \$10.00	1,052,082 10.9%	\$ 825,525 8.5%	\$ - 0.0%	\$ 226,557 2.3%
City Of Parksville Regional Parks Parcel Tax Community Justice Parcel Tax	3,391,456 \$2.50 \$4.60	3,497,774 \$5.00 \$2.35	3,537,555 \$7.50 \$2.35	39,781 1.1%	\$ 54,386 1.6%	\$ 5,501 0.2%	\$ (20,106) -0.6%
Town of Qualicum Beach Regional Parks/Community Justice Parcel Tax Community Justice Parcel Tax	2,057,414 \$2.50 \$4.60	2,175,287 \$5.00 \$2.35	2,379,949 \$7.50 \$2.35	204,662 9.4%	\$ 35,152 1.6%	\$ 4,466 0.2%	\$ 165,044 7.6%
District of Lantzville Regional Parks Parcel Tax Regional Parks Parcel Tax(retro)	429,162 \$2.50 \$2.90	461,629 \$5.00 \$2.25	498,578 \$7.50 \$2.25	36,949 8.0%	\$ 24,042 5.2%	19,335 4.2%	\$ (6,428) -1.4%

**2009 BUDGET
SUMMARY OF REQUISITION PARTICIPATION BY MEMBER**



	2007	2008 Final	2009 Proposed	Change from 2008	Changed Service Levels	Other Jurisdictions	Existing Service Levels
Electoral Area A	1,039,738	1,092,054	1,228,725	136,671 12.5%	\$ 90,321 8.3%	\$ 20,308 1.9%	\$ 26,042 2.4%
Tax cost per \$100,000	\$107.37	\$99.40	\$105.71				
Regional Parks Parcel Tax	\$12.29	\$12.29	\$12.29				
Drinking Water Protection			\$23.06				
	\$119.66	\$111.69	\$141.06				
		(\$7.97)	\$29.37				
Electoral Area B	682,891	719,966	857,045	137,079 19.0%	\$ 124,511 17.3%	\$ 8,719 1.2%	\$ 3,849 0.5%
Tax cost per \$100,000	\$58.13	\$54.78	\$58.99				
Regional Parks Parcel Tax	\$12.29	\$12.29	\$12.29				
Drinking Water Protection			\$23.06				
	\$70.42	\$67.07	\$94.34				
		(\$3.35)	\$27.27				
Electoral Area C	636,347	690,172	779,392	89,220 12.9%	\$ 52,929 7.7%	\$ 16,570 2.4%	\$ 19,721 2.9%
Tax cost per \$100,000	\$72.10	\$72.20	\$77.65				
Regional Parks Parcel Tax	\$12.29	\$12.29	\$12.29				
Drinking Water Protection			\$23.06				
	\$84.39	\$84.49	\$113.00				
		\$0.10	\$28.51				

**2009 BUDGET
SUMMARY OF REQUISITION PARTICIPATION BY MEMBER**



	2007	2008 Final	2009 Proposed	Change from 2008	Changed Service Levels	Other Jurisdictions	Existing Service Levels
Electoral Area F	1,443,648	1,509,394	1,670,674	161,280 10.7%	\$ 115,101 7.6%	\$ 13,598 0.9%	\$ 32,581 2.2%
Tax cost per \$100,000	\$87.51	\$83.18	\$88.32				
Regional Parks Parcel Tax	\$12.29	\$12.29	\$12.29				
Community Justice Parcel Tax	\$4.60	\$2.35	\$2.35				
Drinking Water Protection			\$23.06				
	\$104.40	\$97.82	\$126.02				
		(\$6.58)	\$28.20				
Electoral Area F	1,058,789	1,219,900	1,370,785	150,885 12.4%	\$ 115,812 9.5%	\$ 10,884 0.9%	\$ 24,189 2.0%
Tax cost per \$100,000	\$112.34	\$103.19	\$110.68				
Regional Parks Parcel Tax	\$12.29	\$12.29	\$12.29				
Community Justice Parcel Tax	\$4.60	\$2.35	\$2.35				
Drinking Water Protection			\$23.06				
	\$129.23	\$117.83	\$148.38				
		(\$11.40)	\$30.55				
Electoral Area G	1,538,464	1,660,256	1,847,066	186,810 11.3%	\$ 123,053 7.4%	\$ 13,015 0.8%	\$ 50,742 3.1%
Tax cost per \$100,000	\$115.57	\$109.38	\$116.93				
Regional Parks Parcel Tax	\$12.29	\$12.29	\$12.29				
Community Justice Parcel Tax	\$4.60	\$2.35	\$2.35				
Drinking Water Protection			\$23.06				
	\$132.46	\$124.02	\$154.63				
		(\$8.44)	\$30.61				
Electoral Area H	1,012,725	1,061,710	1,163,738	102,028 9.6%	\$ 75,844 7.1%	\$ 8,037 0.8%	\$ 18,147 1.7%
Tax cost per \$100,000	\$107.74	\$99.84	\$104.98				
Regional Parks Parcel Tax	\$12.29	\$12.29	\$12.29				
Community Justice Parcel Tax	\$4.60	\$2.35	\$2.35				
Drinking Water Protection			\$23.06				
	\$124.63	\$114.48	\$142.68				
		(\$10.15)	\$28.20				
General Services	22,259,949	23,762,434	26,059,881		\$ 1,636,676 6.9%	\$ 120,433 0.5%	\$ 540,338 2.3%
Percent change	4.6%	6.7%	9.7%				
Local Services	4,627,078	5,262,481	5,839,454				
Percent change	6.4%	13.7%	11.0%				
Total Tax Revenues	26,887,027	29,024,915	31,899,335				
	4.9%	8.0%	9.9%				

18

2009 PROPOSED BUDGET ADJUSTMENTS – PROGRAM RELATED

Appendix G

	Service	Participants	Description of Budget Item	Current value	Amount of Change Increase (decrease)	Included in Budget Y or N	Tax Impact
1	Regional Parks Operations	All members	Operating grant to Nanaimo Area Land Trust (NALT)	NIL	\$30,000	N	Increase of \$.10 cents per \$100,000
2	D69 Recreation Coordinating	D69 members	Increase Community/Youth Grants	\$62,500	\$20,000	N	Increase of \$.20 cents per \$100,000
3	D69 Recreation Coordinating	D69 members	Increase operating grant to Arrowsmith Community Enhancement Society (ACES)	\$28,000	\$6,000	N	Increase of \$.10 cents per \$100,000

2009 PROPOSED BUDGET ADJUSTMENTS – PROGRAM RELATED

Appendix G (Continued)

	Service	Participants	Description of Budget Item	Current value	Amount of Change Increase (decrease)	Included in Budget Y or N	Tax impact
4	Drinking Water Protection	All Electoral Areas	Various consulting assignments to compile & map existing data, develop standards, planning tools and water use regulations	\$136,000	(\$105,000)	Y	Decrease of (\$5.06) per property (rate is \$18.00 versus \$23.06 per property)
5	Southern/Northern Community Transit	Nanaimo, Lantzville, EA A and part of EA C, Pville, Qual Beach, EA's E and G	Marketing budget – reduction in scope	\$42,255	(\$20,000)	Y	Southern – approximately \$18,000 (mostly to Nanaimo) Northern – approximately \$2,000 – roughly split between Pville and Qual Beach
6	Southern/Northern Community Transit	Nanaimo, Lantzville, EA A and part of EA C, Pville, Qual Beach, EA's E and G	Replace bus stop strip markers with telespar information posts - 5.5 year program – reduce by half 2009 changes	\$18,750	(\$9,375)	Y	Southern – approximately \$8,435 (mostly to Nanaimo) Northern – approximately \$940 – roughly split between Pville and Qual Beach
7	D69 Recreation	D69 members	Reduce Youth and Community Grants	\$62,500	(\$12,500)	Y	Decrease of \$.10 per \$100,000
8	General Grants in Aid	D69 members	Increase amount requisitioned from approximately \$14,695 to \$18,000	\$18,000	(\$3,035)	Y	No quantifiable impact
9	Electoral Area C Community Park	Area C	Interpretive sign at new park	\$15,000	(\$12,500)	Y	No requisition increase from 2008 Decrease of \$2.00 per \$100,000
10	Electoral Area E Community Park	Area E	Grant to Nanoose Bay Elementary PAC for accessible playground	\$25,000	(\$21,630)	Y	No requisition increase from 2008 Decrease of \$1.20 per \$100,000

2009 PROPOSED BUDGET ADJUSTMENTS – PROGRAM RELATED

Appendix G (Continued)

	Service	Participants	Description of Budget Item	Current value	Amount of Change Increase (decrease)	Included in Budget Y or N	Tax Impact
11	Electoral Area F Community Park	Area F	Grant towards construction of community hall	\$25,000	(\$25,000)	Y	Decrease of \$2.20 per \$100,000
12	Electoral Area H Community Park	Area H	Park development budget	\$20,000	(\$10,000)	Y	Decrease of \$1.00 per \$100,000

2009 PROPOSED BUDGET ADJUSTMENTS – CAPITAL EXPENDITURES

Appendix H

	Service	Participants	Description of Budget Item	Current value	Amount of Change Increase (decrease)	Included in Budget Y or N	Tax Impact
13	Solid Waste Management	All members	Lawn Mower/Gator ATV (replacements)	\$80,000	(\$80,000)	Y	Reduces requisition below 2008 value Decrease of \$.30 cents per \$100,000
14	Water/Sewer Utilities	Areas E and G	Vehicle replacements	\$60,000	(\$60,000)	Y	Decrease approximately \$10 per property
15	Water Utilities	Areas E and G	Water testing stations	\$19,500	(\$19,500)	Y	Decrease approximately \$4 to \$15 per property
16	Water Utilities	Area G	Introduce SCADA instrumentation	\$17,350	(\$17,350)	Y	Decrease approximately \$25.00 per property
The impact of applying adjustments 14,15 and 16 combined, would be requisitions below 2008 levels for Nanoose, Surfside, French Creek & Englishman River systems				Cumulative impact for water/sewer adjustments is between \$14 to \$39 per property			
17	Northern Community Wastewater	D69 members	Seismic analysis	\$20,000	(\$20,000)	Y	Pville - \$10,475 Qual Beach - \$6,435 Sewer Benefitting areas -\$3,090
18	Northern Community Wastewater	D69 Members	Annual benchmarking fee – participation highlights areas for operational improvement	\$4,800	(\$4,800)	Y	Pville - \$2,515 Qual Beach - \$1,545 Sewer Benefitting areas -\$740
19	Northern Community Wastewater	D69 Members	Annual ISO certification audit – maintains certification	\$2,800	(\$2,800)	Y	Pville - \$1,465 Qual Beach - \$900 Sewer Benefitting areas -\$435
20	Northern Community Wastewater	D69 members	Odour control Hall Rd pump station	\$70,000	(\$70,000)	Y	Pville - \$36,660 Qual Beach - \$22,520 Sewer Benefitting areas -\$10,820

22

2009 PROPOSED BUDGET ADJUSTMENTS – CAPITAL EXPENDITURES

Appendix H (Continued)

	Service	Participants	Description of Budget Item	Current value	Amount of Change Increase (decrease)	Included in Budget Y or N	Tax Impact
21	Northern Community Wastewater	D69 members	Septage metering station – improve information used to calculate allocation formula	\$150,000	(\$150,000)	Y	Pville - \$78,555 Qual Beach - \$48,255 Sewer Benefitting areas -\$23,190 Applying this adjustment alone will reduce the requisition below 2008 value by \$77,065
The cumulative affect if all of the adjustments for Northern Community Wastewater are applied would be a reduction in the requisition \$174,000 below the 2008 value.							
22	Southern Community Wastewater	Nanaimo, Lantzville, portion of EA C	Seismic analysis	\$30,000	(\$30,000)	Y	Reduction to City of Nanaimo only
23	Southern Community Wastewater	Nanaimo, Lantzville, portion of EA C	Survey interceptor line	\$10,000	(\$10,000)	Y	Reduction to City of Nanaimo only
24	Southern Community Wastewater	Nanaimo, Lantzville, portion of EA C	Odour control Chase River pump station	\$70,000	(\$70,000)	Y	Reduction to City of Nanaimo only
25	Southern Community Wastewater	Nanaimo, Lantzville, portion of EA C	ISO annual audit	\$7,000	(\$70,000)	Y	Reduction to City of Nanaimo only
The Southern Community requisition is currently \$103,460 less than in 2008 as a result of realigning liquid waste management planning costs to the new Liquid Waste Management Planning function. The cumulative affect if all of the adjustments for Southern Community Wastewater are applied would be a reduction in the requisition \$283,000 below the 2008 value.							
26	Southern /Northern Community Transit	Nanaimo, Lantzville, EA A and part of EA C, Pville, Qual Beach, EA's E and G	Shop floor sweeper	\$18,000	(\$18,000)	Y	Southern – approximately \$16,200 (mostly to Nanaimo) Northern – approximately \$1,800 – roughly split between Pville and Qual Beach

2009 BUDGET REDUCTIONS – PROPOSED STAFF POSITIONS

Appendix I

	Service	Participants	Description of Budget Item	Current value	Amount of Change Increase (decrease)	Included in Budget Y or N	Tax Impact
27	Bylaw Enforcement/ Emergency Planning	Electoral Areas Only	Part time clerical	\$14,350 (July 2009)	Bylaw Enforcement (\$9,350) Emergency Planning (\$5,000)	Y	Bylaw Enforcement varies by EA (i.e. Animal Control, Noise Control) Emergency Planning Decrease of \$.10 cents per \$100,000
28	Corporate Services	All members	Human Resources Advisor	\$38,340 (July 2009)	(\$38,340)	Y	Decrease of \$.10 cents per \$100,000
29	Drinking Water Protection	Electoral Areas Only	Do not hire program coordinator	\$64,900 (March 2009)	(\$64,900)	Y	Decrease of \$3.00 per property Program unlikely to proceed in 2009
30	Solid Waste Management	All members	Equipment Operator – converts existing casual hours to permanent	\$64,280	(\$64,280)	Y	Decreases requisition below 2008 value Decrease of \$.20 cents per \$100,000
31	Regional/ Community Parks Services	Electoral Areas only	Parks Planner	\$44,825 (June, 2009)	(\$44,825)	Y	Regional Parks approx. \$22,860 Community Parks approx \$3,135 each Cumulative with prior reductions reduces requisitions for A,C,E & H below 2008 value

2009 BUDGET REDUCTIONS – PROPOSED STAFF POSITIONS

Appendix I (Continued)

	Service	Participants	Description of Budget Item	Current value	Amount of Change Increase (decrease)	Included in Budget Y or N	Tax Impact
32	Regional/ Community Parks Services	Electoral Areas only	Operations Coordinator	\$49,300 (June, 2009)	(\$49,300)	Y	Regional Parks approx. \$25,000 Community Parks approx \$3,470 each Cumulative with prior reductions reduces requisitions for A,C,E & H below 2008 value
33	Southern Community Transportation Services	Nanaimo, Lantzville, Electoral Area A and portion of Area C	Body shop person	\$56,180 net of recoveries	(\$56,180)	Y	Nanaimo - \$54,340 Lantzville - \$1,080 EA's - \$760